

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 B

London Stock Exchange
chief discusses vital
week ahead, Page 6

NEWS SUMMARY

GENERAL

Etendard delivery to Iraq expected

The imminent delivery of five French Super-Etendard advanced jet fighters to Iraq, for possible use in the Gulf war has increased tension in the area.

Iraq said yesterday that it would block Iranian oil shipments unless it is allowed to export its own oil through the Gulf, within striking distance of Iranian forces.

Iraq's Gulf terminals have been out of action since the start of the war, Page 28

Saudi arms deal

Saudi Defence Minister Prince Sultan bin Abdulaziz said his country is about to conclude a deal to buy arms from Spain. His talks with West German Chancellor Helmut Kohl this week are also likely to concern arms purchases.

McFarlane returns

U.S. special envoy Robert McFarlane returned to Beirut after long talks on Lebanon in Damascus with Syrian Foreign Minister Abdel-Hamid Khaddam.

Staff at the Damascus office of the Palestinian news agency Wafa have detected to rebels opposing PLO leader Yasser Arafat, it was announced. Soviet arms build-up, Page 2

'Lebanese defections'

A major-general, 30 senior officers, and 800 Lebanese army troops have deserted to join the Druze forces, it was claimed in Damascus, Page 2

Obote's appeal

Ugandan President Milton Obote urged his predecessors Yusufu Lule and Godfrey Binaisa, both now living in London, to return home, saying they were free to express their views.

Basques for trial

Nine Basques accused of attacking an army barracks, whose release has been sought by guerrillas in exchange for a kidnapped army captain, will be tried by court martial on October 25.

Soviet scientist quits

Soviet scientist Evgeni Novikov has left Japan, where he was attending an international congress, for the U.S., where he has been granted political asylum.

Zia in talks

President Zia-ul-Haq of Pakistan today opens talks with the outlawed Jamiat religious party, covering topics including the end of martial law and the holding of elections, Page 6

Second Chile quake

Northern Chile was struck by its second earthquake in five days. Buildings in the city of Copiapo were damaged.

Mass wedding

Pope John Paul married 36 couples at St Peter's, Rome, biggest mass wedding performed by a Pope.

Piggott's victory

French colt Esprit du Nord, ridden by English jockey Lester Piggott, won the £100,000 (\$150,000) winner of the Prix de l'Europe horse race at Cologne. American-owned Treizieme, ridden by Gerard Dubouey, was the FR 500,000 (\$82,500) winner of the Grand Critérium at Longchamp, Paris.

Briefly

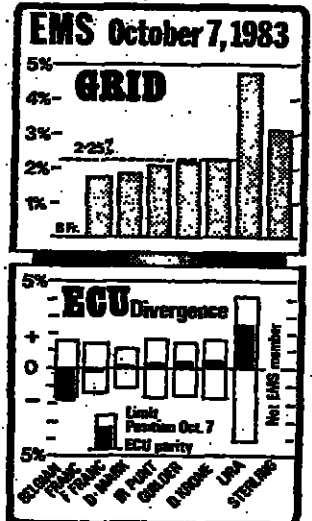
Lesaka: Zambian politician Harry Nkumbula, former African National Congress president, died, aged 57. Los Angeles: Actress Joan Hackett, 49, died of cancer.

BUSINESS

Belgium boosts Cockerill selling

BELGIAN Government is putting up BFR 937.5m (\$18m) to buy out private steel marketing companies to give sales control to state steel group Cockerill Sambre, said to have been losing BFR 800m a year in lost opportunities, Page 22

THE DOLLAR'S continued decline put further pressure on weaker members of the European Monetary System last week. As dollar



confidence faded, market operators switched into D-Marks, creating further strains within the system.

The D-Mark moved above the French franc, which with the Belgian franc, traded close to cross-rate limits against the D-Mark. The Belgian franc was also well outside its divergence limit in relation to its Ecu central rate, although the Belgian central bank resisted the temptation to increase its discount rate in defence of the franc.

The Italian lira showed a small improvement during the week and remained the strongest currency by virtue of its wider divergence limit. The Dutch guilder benefited from the strength of the D-Mark to finish the week on a firmer note.

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lira) may move more than 2 1/2 per cent. The lower chart gives each currency's divergence from its 'central rate' against the European Currency Unit (ECU), itself a basket of European currencies.

EUROPEAN Community faces a crucial test over reshaping its financial and political future with talks opening in Athens today, with Greece's current presidency of the EEC a crucial factor, Page 3

AUSTRALIA'S Government may soon reverse policy by allowing foreign banks to operate there, Page 22

HUNGARY'S three-year-old attempt to break into the international building market appears to be unprofitable, Page 4

BELGIUM'S gross national product is forecast to grow by 0.5 per cent in 1984, after an estimated 0.7 per cent fall this year, says the country's largest bank, Société Générale de Banque, Page 3

ITALIAN Government has assured Britain it will do its best to speed the financing of the Westland-Angusta helicopter project, Page 4

WESTERN AUSTRALIA is discussing buying Bond Corporation's 5 per cent share in the A\$450m (\$300m) Argyle Diamond Mines project, which could soon be the world's biggest diamond producer, Page 23

FORD UK is to spend £74m (\$112m) on automation at its Southampton van plant, Page 7

EUROPEAN Assets Trust, Amsterdam-based, which is offering a third of its enlarged capital for about £2m in London, has applied for a full listing on the London Stock Exchange, Page 23

Burma bomb kills four key members of South Korean cabinet

BY ANNE CHARTERS IN SEOUL AND CHRIS SHERWELL, SOUTH ASIA CORRESPONDENT, IN SINGAPORE

FOUR senior South Korean cabinet ministers, including key economic chiefs and Mr Lee Bum Suk, the Foreign Minister were yesterday killed with at least 15 other people when a large bomb went off in the Martyr's Mausoleum in Rangoon, Burma's capital.

The blast occurred only minutes before President Chun Doo Hwan was due to arrive for a wreath laying ceremony. No-one had claimed responsibility by late last night. The Burmese authorities did not ascribe blame but in an official statement said of the 19 known to be killed most were Koreans.

In Seoul, the South Korean capital, however, a presidential spokesman said that the bomb is believed

to have been planted by North Koreans. The Government immediately put the military and police on full alert in case communist North Korea tried to take advantage of any confusion. People were told to remain calm.

President Chun and the remaining members of his original 23-member mission left immediately after the blast for Seoul, cutting short a six nation tour. He also blamed the North Koreans before leaving.

The explosion robs President Chun of key members of his economic team. Apart from Mr Kim Dong-Wile, Minister for Commerce and Industry and Mr Suh Sang-Chul, Energy and Resources Minis-

ter, two other top technocrats were killed. Mr Lee Bum Suk had recently returned from New York where he urged UN action on the recent shooting down of a Korean Airline aircraft.

The killings of the Cabinet ministers as well as other top advisers - General Lee Ki-Bae, the head of the Joint Chiefs of Staff of the South Korean Armed Forces was injured - seems bound to increase tension in the Korean peninsula, diplomatic sources in Seoul said.

Feelings against North Korea were running high because the Pyongyang Government failed to utter a word of regret or sympathy over the shooting down last month by Soviet fighters of a Korean Air

Lines (KAL) jumbo jet with 289 people on board. North Korean agents twice attempted to assassinate former South Korean President Park Chung Hee and succeeded in killing his wife in the mid-1970s.

In addition to the deaths, the blast has brought about an indefinite postponement of a carefully planned and important six-nation Asian and Australasian tour.

Apart from Burma, President Chun was also due to visit India, Sri Lanka, Australia, New Zealand and Brunei.

The tour was aimed at cementing South Korea's relations with its Asian neighbours at a time when its own economic difficulties as a major debtor nation make it more de-

pendent than ever on its trading ties.

Among the South Korean dead in the Rangoon bomb blast were the following, according to the latest information made available in Seoul to the Associated Press:

Deputy Premier and Economic Planning Minister Suh Suk-Joon, 45; Foreign Minister Lee Bum-Suk, 58; Commerce and Industry Minister Kim Dong-White, 51; Energy and Resources Minister Suh Sang-Chul, 48; Secretary of Economic Affairs Kim Jae-Ik, 45; Chief Presidential Secretary Ham Pyung-Choon; Chief Physician to the President, Dr Min Byung-Suk; South Korean Ambassador to Burma, Lee Kye-Chul; Chief Secretary to the head of the Ruling Democratic Justice Party,

Shim Sang-Woo; member of the Overseas Economic Co-operation Planning Office, Ha Dong-Sun; Vice-Minister of Agriculture and Fisheries Kang In-Hie; member of the Press Secretariat, Lee Jae-Kwan; two unnamed security guards and a reporter for the Seoul newspaper Dong-A Ilbo.

Reported seriously injured were: Chairman of the Joint Chiefs of Staff, General Lee Ki-Bae; Vice-Minister of Finance Lee Ki-Uk; member of the Presidential Office Press Secretariat, Choi Jae-Uk; director of the Foreign Ministry's protocol office, Choi Sang-Duk; two unnamed Information Ministry officials and 10 members of the press corps accompanying the presidential entourage.

Israeli Treasury in struggle to curb run on bank shares

BY DAVID LENNON IN TEL AVIV

Israel's economic crisis deepened yesterday as the country's Treasury tried to agree on a rescue operation to prevent the collapse of bank shares following a massive sell-off of the shares last week.

Banking shares are valued at about \$7.5m, some two-thirds of which are held by commercial companies and institutions. Many of these shares are used as collateral for loans, and it is feared that a drastic fall in share prices could produce a chain reaction of bankruptcies if companies prove unable to increase their collateral with the banks.

The deepening problems come as the Knesset (parliament) will this morning be asked to approve a new coalition Government headed by Mr Yitzhak Shamir. The rest of the Cabinet will be virtually identical to that which resigned when Mr Menachem Begin quit the premiership last month.

Mr Shamir intends to present an unchanged Cabinet to the Knesset and can expect severe criticism from the opposition for keeping on Mr Yoram Aridor as Finance Minister.

If Mr Shamir wins approval for his coalition, his Cabinet will go to emergency session. The current trouble of the banks are only one element of a much wider economic crisis, which has been building up for the past two years.

The new Government will need to deal urgently with the widening trade gap, the growing balance of payments deficit, the growing foreign debt, and must also try to bring down the rate of inflation, which is running in triple digits for the third consecutive year.

Trading on the Tel Aviv Stock Ex-

change will be suspended today, for the second day running, as the sale of foreign currency will be restricted until details of the rescue plan are finalised.

Following urgent appeals from the commercial banks, the Treasury has offered to underwrite bank shares but at a value expected to be 15 to 30 per cent below their price, at the end of trading last week.

The Cabinet met for six hours yesterday to discuss the crisis, described by one banker as the most serious encountered by the economy in decades.

Dr Moshe Mandelbaum, Governor of the Bank of Israel, the central bank, called on the public not to panic. He said the Government would do all in its power to minimise the fall in the value of bank shares.

A spokesman for one of the commercial banks said yesterday: "There should not be a disaster, if the public behaves logically." Along with other bankers, he is afraid that the public have lost all confidence in the Treasury and that the banks will dump bank shares when trading is resumed. This could bring falls of up to 50 per cent in the value of the shares, one banker said.

The banks ran into severe liquidity problems last week, and the public sold bank shares in unprecedented quantities. In keeping with past practices, the banks bought up these shares to sustain their value.

In order to do so, the banks imported hundreds of millions of dol-

lars, from their subsidiaries overseas and took loans from other overseas banks. But as the run on the shares accelerated, the Israeli banks ran out of willing lenders abroad.

The commercial banks then turned to the Government. The central bank agreed to ease the liquidity regulations on condition that the banks stop supporting their own shares. Out of desperation the banks have now accepted this demand.

Yesterday, the banks and the Treasury were working out the details of the agreement. In principle, the Treasury will underwrite the bank shares to guarantee a bottom price for the shares. This bottom price would be linked to the dollar, and bear interest at a fixed rate - but this will only to those shares which people hold for a period of five years.

The interest rates and the determining state of the bottom price were under discussion yesterday. The banks want the bottom rate set at as last Thursday's value of the shares - the Treasury is suggesting it be set at the April value.

This rescue formula would turn the formerly gilt-edged but completely liquid bank shares into government-backed, redeemable bonds. If the value of the shares falls behind the dollar linkage, then the Government would have to pay out the difference. This was described by one banker as "quasi-nationalisation."

Argentine court lifts freeze on debt talks

By Jimmy Burns in Buenos Aires

A FEDERAL Court of Appeal has quashed Judge Federico Pinto Kramer's decision to freeze the rescheduling of Argentina's public sector foreign debt. It has also declared the judge "not competent" to pursue charges against the central bank authorities.

The move, taken at the weekend under intense pressure from moderate sectors of the ruling military regime, is aimed at resolving the financial crisis sparked off by the arrest last week of Sr Julio Gonzalez del Solar, the central bank Governor.

However, the outcome of the crisis remained uncertain yesterday with signs of growing nationalist fervour and a continuing split over the issue within the military junta in the run up to the October 30 elections.

Significantly, Saturday's court ruling did not refer explicitly to Judge Kramer's criticism of Sr Solar but merely referred to the case to Federal Judge Martin Anzoategui, who is investigating allegations that nearly a quarter of Argentina's foreign debt was used for speculative ends following the 1976 coup, and is therefore "illegal."

In New York, meanwhile, foreign banks have indicated unwillingness to release further funds to Argentina as long as the present political confusion in Buenos Aires persists. They have virtually accepted that the first \$500m tranche of a \$1.5bn loan scheduled for drawing on October 17 will now be delayed.

The junta has called a crucial

Continued on Page 20

Bankers Trust starts move to wind up Carrian

BY ROBERT COTTRELL IN HONG KONG

A WINDING-UP position against Carrian Investments, the stock market listed arm of the debt-stricken Hong Kong property group, has been issued by Bankers Trust of the U.S.

A Hong Kong High Court judge on Saturday appointed as provisional liquidators of the company three executives of the accountancy firm of Arthur Young. The petition will be heard on November 7.

The move follows a similar petition issued on Friday by Hong Kong's Registrar General against the China Underwriters Life and General Insurance Company, which is a subsidiary of Carrian Investments. The High Court assigned the job of provisional liquidator to the Official Receiver.

Saturday saw other blows to Carrian's hopes of avoiding bankruptcy. Wardley, the merchant banking arm of the Hongkong Bank Group, resigned as adviser to Carrian Holdings, saying it thought there was "no longer any real prospect" of a scheme to reconstruct Carrian's debts being successful. Hambro Pacific, Hong Kong arm of the London merchant bank, also resigned as adviser to Carrian Investments, the main subsidiary of Carrian Holdings.

Wardley and Hambro had been trying to agree with creditor banks schemes for reconstructing Carrian's debts being successful. Hambro Pacific, Hong Kong arm of the London merchant bank, also resigned as adviser to Carrian Investments, the main subsidiary of Carrian Holdings.

The collapse of the Carrian group is likely to increase pressure on the Malaysian Government to explain how Bank Bumiputra, the country's largest bank, came to lend so much

George Tan, exceed HK\$10bn. The largest creditor is thought to be Bank Bumiputra of Malaysia.

Mr Tan spent the weekend in Hong Kong's Laichikok detention centre, waiting to raise the bail fixed for him at a High Court hearing in chambers on Friday. The bail is said to be "substantially increased" from the HK\$2m originally fixed for Mr Tan by a magistrate's court on Tuesday. Mr Bentley Ho, an executive director of Carrian, was freed over the weekend on bail of HK\$1m. Mr Tan and Mr Ho face charges under Hong Kong's theft ordinance.

At a Carrian Holdings board meeting held inside Laichikok detention centre on Saturday, two directors, Mr John Marshall and Mr Rod Bell, resigned.

The Carrian group has been struggling for almost a year to reconstruct its debts, having risen and fallen with Hong Kong's property market.

The Official Receiver is expected to terminate China Underwriters' general policies, and seek a buyer for its long-term business. Bankers believe that a scheme may be found to stabilise the finances of Carrian's other main subsidiary, the shipping fleet, Grand Marine.

The collapse of the Carrian group is likely to increase pressure on the Malaysian Government to explain how Bank Bumiputra, the country's largest bank, came to lend so much

Continued on Page 20
End of the road, Page 19

InterFirst group makes \$194m loss

BY TERRY DODSWORTH IN NEW YORK

INTERFIRST Corporation of Dallas, the 19th largest U.S. banking group, has been forced to make heavy provisions and declare a \$194m third-quarter deficit as a result of losses in its energy loan portfolio.

The announcement of the loss, believed to be the largest quarterly deficit ever by a big U.S. banking group, was followed at the weekend by a sweeping management reorganisation, which will bring in a new team at the head of InterFirst Bank Dallas, the group's main operating subsidiary.

At the same time, Mr Elvis Mason, the group's chairman, stressed that the corporation and all its banking subsidiaries remained in a strong financial condition. "InterFirst continues to be among the best-capitalised major banking organisations in the world," he said.

The Dallas bank's difficulties follow similar energy-related problems over the last 18 months at Penn Square Bank of Oklahoma and Seafirst Corporation of Seattle, which have both been absorbed into larger banking groups. After

acquiring Penn Square, Continental Illinois of Chicago made loan provisions of \$220m and took a \$61m net loss for the second quarter of 1982, while Seafirst declared a deficit of \$156.2m in the second half of this year, when it was taken over by BankAmerica Corporation.

At InterFirst, third quarter write-offs amounted to \$534m, while loan loss provisions rose to \$430m from \$76m in the first six months to June. According to Mr Mason, InterFirst believes it has made adequate provision for any further losses that may emerge in its energy business. The bank expects to return to profits in the fourth quarter, but still anticipates a loss for the year against net profits of \$223m in 1982.

InterFirst took over the Fort Worth-based First United Bancorporation for \$260m in a paper transaction in June. After this deal, its shareholders' funds stood at the end of September at \$1.4bn, about 5.1 per cent of total assets, while its non-performing assets, which earn either no interest or interest at a reduced rate, amounted to marginally over 3 per cent of total assets.

UK in new bid to cut spending

By Max Wilkinson in London

THE UK Government will be mounting a second front in its attack on public spending after the current Conservative Party conference. The Treasury will then shift the argument from next year's over-spending to the major policy issues in the period up to 1987.

It will urge the Cabinet to make a series of tough decisions which will particularly affect spending on defence, the health service and social security.

The argument, which is part of the current expenditure review, is likely to be at least as fierce as that over the £24bn cuts which the Treasury wants in departmental bids for spending in 1984-85. These cuts are needed to bring the total back to the target of £126.4bn (\$190bn) announced last March.

The Treasury has conceded that no radical cuts in public expenditure can be made next year and that there is only limited scope for

Continued on Page 20
Ministers resist spending cuts, Page 7

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Then there's European Asian Bank (Eurasbank). Headquartered in Hamburg, it has branches in Bangkok, Bombay, Colombo, Hong Kong, Jakarta, Karachi, Kuala Lumpur, Manila, Seoul, Singapore and Taipei.

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OVERSEAS NEWS

Pravda in new attack on U.S. 'banditry'

MOSCOW - President Reagan's foreign policy was branded as open banditry by the Soviet Communist Party daily Pravda today in a fierce new attack on the U.S. leader.

In a commentary accusing Mr Reagan of hypocrisy, Pravda said that while the President had stated that the U.S. wanted peace and global justice, he in fact relied on the use of threats and military force on a worldwide scale.

"The 100 per cent militarisation of the U.S., an unprecedented arms race and open banditry extended to all continents are the essence of Reagan's policy," it added.

The article was signed by Alexei Petrov, a pen-name used on commentaries which represent high-level Kremlin thinking.

Declaring Mr Reagan's foreign policy adventurist and irresponsible, Pravda said Washington was now frightening and alienating both its allies and its own people.

The U.S. had mounted a crusade against all who did not agree with American views, and as a result U.S. marines were fighting in Lebanon and American troops and agencies were deeply involved in Central America, the newspaper said.

Washington was carrying out a massive arms build-up in preparation for another crusade, this time against the Soviet Union and communism as a system, it added.

It was the latest in a series of harshly-worded attacks on the U.S. President following the sharp deterioration in U.S.-Soviet relations after Soviet fighters shot down a South Korean passenger airliner last month.

The Government daily Izvestia also attacked President Reagan at the weekend, saying he had deliberately ignored evidence that Soviet pilots had been unable to recognise the Korean airliner as a civilian plane.

● Bucharest, Romania - The Presidents of Romania and Bulgaria have jointly called on the U.S. and the Soviet Union to reach an early agreement in their Geneva talks on reducing intermediate-range missiles.

Reuters/AP

Soviet arms build-up in Syria causes Washington concern

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE REAGAN Administration is showing concern over the Soviet military build-up in Syria, to which Moscow is now adding advanced surface-to-air SS-21 missiles never before deployed outside the Warsaw Pact.

Confirming the deployment of the SS-21s at the weekend, President Ronald Reagan warned that the "massive" amount of modern Soviet military equipment now in Syria raised questions about Syria's "peaceful intentions."

In addition to the SS-21s, which have a range of 75 miles, the recent Soviet build-up has included the latest SA-5 anti-aircraft missiles, MIG 23 and MIG 25 fighters and late model tanks. So far this year, Moscow has supplied Syria with \$2.5bn (£1.67bn) worth of military equipment, according to U.S. officials.

The Soviet arms shipments have gone well beyond replacing the equipment Syria lost in fighting with Israel in Lebanon last year, and Mr Reagan added in his weekly radio broadcast that there are now more than 5,000 Soviet military advisers and technicians in the country.

Defending the presence of the U.S. marine peace-keeping force in Beirut, Mr Reagan put the

Lebanese crisis squarely in the context of a much broader potential East-West confrontation.

U.S. officials, however, have two more immediate concerns about the Soviet build-up. The first is that it will make Syria more intransigent in negotiations for a Lebanese settlement and the second is that it could lead to renewed armed conflict between Syria and Israel.

Washington believes that Syria's aim is to build up its armed forces to the point at which it can not only remain dominant in Lebanon but can also successfully challenge Israel on the battlefield. Syria's overall goal is to recapture the Israeli-occupied Golan Heights, they say.

President Hafez al-Assad, the Syrian leader, is said by Washington to recognise that if the two countries went to war now, Syria would still lose. But with its new Soviet weapons—particularly the SS-21, which can reach major Israeli population centres—Syria could still make an Israeli victory extremely costly.

Meanwhile, U.S. officials believe Syria has concluded that time is on its side and that the Israelis are fading as the pre-dominant force in the region.

Lebanese 'defection'

BY OUR FOREIGN STAFF

A MAJOR GENERAL, 30 other senior officers and 800 troops from the Lebanese army have now defected to Druse forces headed by Mr Walid Jumblatt, it was claimed in the Syrian capital, Damascus, yesterday.

A close aide to Mr Jumblatt claimed that the latest and most significant defection was Major General Nadim al-Hakim. The announcement came as efforts to reach agreement on a venue for the proposed national reconciliation talks appeared to be making little progress.

Mr Robert McFarlane, the U.S. special envoy, held further talks in Damascus yesterday on reinforcing the 14-day-old ceasefire in Lebanon. One of the key problems still to be overcome is the composition of the international observer team to police the ceasefire.

Two U.S. marines were slightly wounded in separate incidents yesterday near Beirut's international airport. One marine is believed to have been hit by a stray bullet fired in continuing skirmishing between the Lebanese army and Shia Moslem militiamen.

Australia in row with Asean over Kampuchea

By Chris Sherwell in Singapore

A ROW has erupted between the five-member Association of South East Asian Nations (Asean) and neighbouring Australia over the decision by the Labor Government in Canberra to distance itself from the pro-Western grouping over the issue of Kampuchea.

Asean foreign ministers have decided to call off a planned Asean-Australia meeting scheduled for later this month in Sydney, and are considering further action. This could involve raising controversial trade issues.

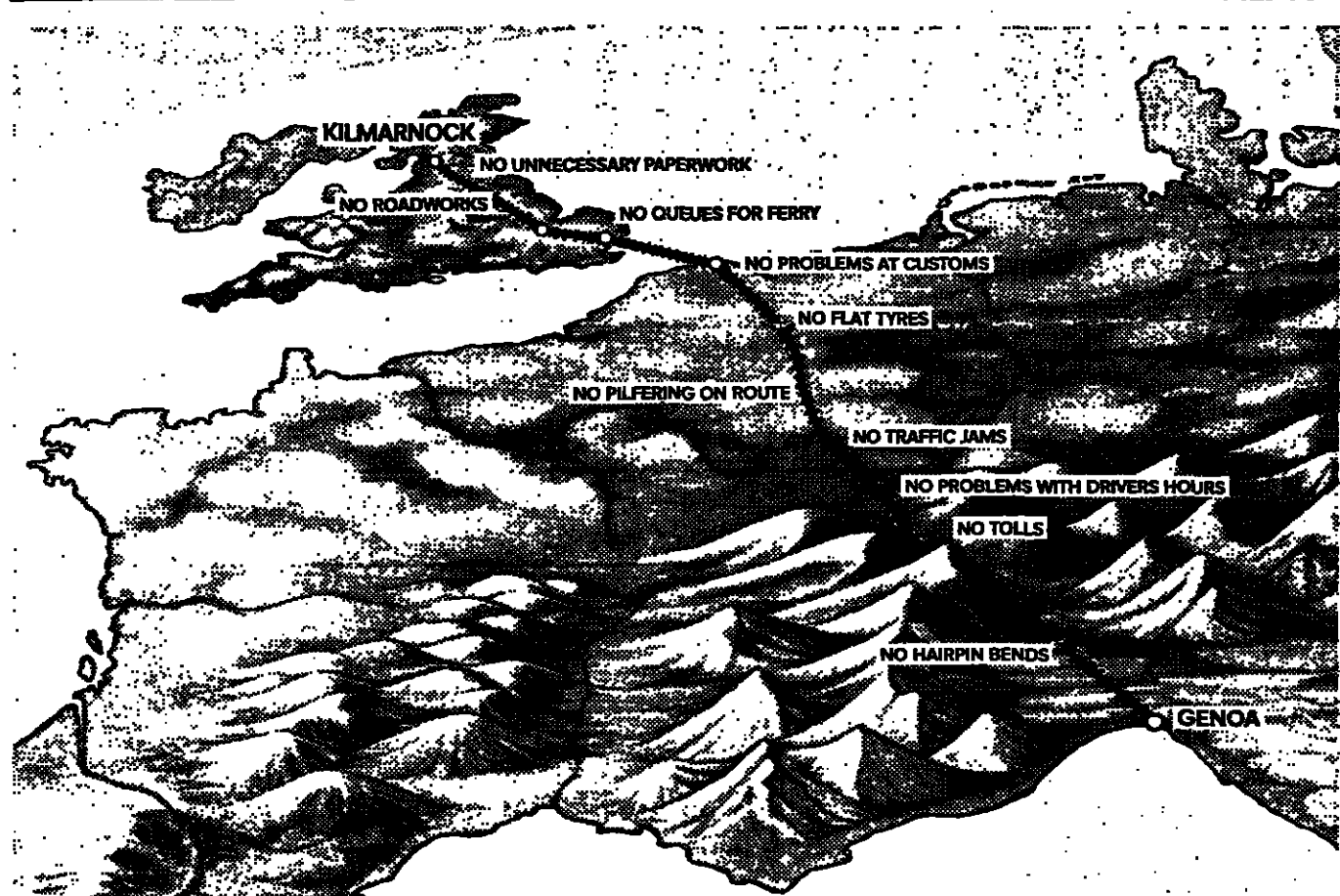
The change in Canberra's position surfaced at the United Nations General Assembly session in New York, where Mr Bill Hayden, Australia's Foreign Minister, announced that his government would not co-sponsor Asean's resolution on Kampuchea.

The Asean countries—Thailand, Malaysia, Singapore, Indonesia and the Philippines—had put forward a draft resolution calling for the withdrawal of all foreign forces from Kampuchea and the restoration of the country's independence and territorial integrity.

Mr Hayden also upset the Asean countries by criticising the Soviet invasion of Afghanistan but failing to mention the Vietnamese invasion of Kampuchea in 1978, which toppled the Peking-backed Khmer Rouge regime and which has since kept up to 180,000 Vietnamese troops in the country.

In addition, he spoke out in direct support of any Asean-inspired military help for the Khmer Rouge and other rebel groups now fighting the Hanoi-backed Hang-Samrit regime in Kampuchea.

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OVERSEAS NEWS

EEC talks will put Greek presidency to test

BY JOHN WYLES IN ATHENS

THE EUROPEAN Community's slow search for reforms to reshape its financial and political future switches to Athens today with talks between some 30 ministers which will test severely the effectiveness of the Greek presidency of the EEC.

Since August, there has been growing alarm at the top of the European Commission and in some national capitals at the lack of progress being made in the reform negotiations, and some disposition to hold the Greeks heavily responsible.

At previous meetings of Community foreign, finance and agricultural ministers, the ten governments have been more inclined to reiterate well-known national positions than to negotiate. If this reluctance to negotiate settles over the three-day meeting here, then the Community will risk missing its target for agreements at the Athens summit in December.

While the heads of government should not then have too much difficulty identifying

Special session on events in Lebanon

THE EEC's 10 Foreign Ministers are to hold a special political co-operation session in the sidelines of tomorrow's meeting following a request by Hans Dietrich Genscher, the West German Foreign Minister, it was announced in Athens at the weekend, writes Andriana Ierodiakonov in Athens.

The Ten are expected to discuss the situation in the

EEC policy priorities, there is still enormous ground to be covered to put the summit within hailing distance of agreements encompassing on the Common Agricultural Policy and limiting the British, and possibly other, budget contributions to the EEC.

Senior Commission officials are worried about the Greek Government's ability, as president of the EEC Council, to lead the Ten up the mountain of work still to be scaled. Greek expertise on the basic

Lebanon in the light of talks between Mr Amin Gemayel, the Lebanese President, and Dr Helmut Kohl, the West German Chancellor, at the end of last week.

The meeting follows a Washington Post report that Syria and Saudi Arabia have agreed that a joint Italian and Greek observer force should help to maintain the ceasefire in the Lebanese Chouf mountains.

Issues is said to be far too thin.

While Mr Grigorios Varis, the Greek Minister for Europe, is making an impressive personal contribution, he lacks the political background, authority and weight to give a firm presidential push towards agreement behind colleagues such as West Germany's Hans Dietrich Genscher, France's Claude Cheysson and Britain's Sir Geoffrey Howe.

The Greek Government's strongest defenders remain Britain and West Germany.

An appeal for Greek participation in such a force was made in Athens last week by Mr Walid Jumblatt, the leader of the Lebanese Druze community. Athens has not yet formally replied to the request, saying it is waiting for a formal appeal from the Lebanese Government. But the Greek presidency has been urging for an EEC peace initiative in the Lebanon since last July.

The British view is that "there is still plenty of time" to line up settlements at Athens and that no amount of presidential guile can force governments to negotiate when they are not ready to do so.

It is also acknowledged throughout all EEC capitals that the quest for agreement is not helped by the sheer size of ministerial gatherings—which were fixed by the summit in Stuttgart last June. The problems of negotiating in a large crowd of

ministers will again be highlighted today when agricultural ministers join the foreign and finance ministers for a session on the most difficult issues of all—CAP economics.

Britain's demand for a strict financial guideline to control the growth of CAP spending is still not attracting much support but the possibility of agreement is said to be emerging around the Commission's proposal for a "super levy" to curb dairy production and to meet the costs of disposing of the huge milk surplus.

Ireland, however, remains bitterly opposed and ready to veto an agreement on the super levy.

On budget financing, France made a significant step last week towards the UK's view of curbing British transfers to Brussels but there is still little meeting of minds on the kind of mechanism to be used, the size of reductions in Britain's payments and the length of time that any new budget arrangement should last.

Hopes for Belgian growth next year

BY PAUL CHEESBRIGHT IN BRUSSELS

THE BELGIAN economy should resume growth in 1984 after contracting this year and in 1981-82, according to Société Générale de Banque (SGB), the country's largest bank.

Its conclusion, based on the results of econometric studies and published in its latest bulletin, is broadly in line with other locally-produced assessments of the economy.

The gross national product in volume terms is expected to grow by 0.5 per cent following an estimated fall this year of 0.7 per cent.

The modest growth comes against the background of tight conditions in the internal economy, where there has been an effort in Government policy to switch resources away from consumers and into business.

Thus wages and salaries will continue to diminish in real terms. Against an average inflation rate this year of 7.5 per cent, wages and salaries will rise by only 1 per cent, while next year SGB thinks there will be payment increases of 2.3 per cent against an inflation rate of 5.5 per cent.

But the Government is not cutting into the public sector deficit as fast as the business community would like. Next year, however, expressed in terms of percentage of gross national product, it will slip beneath 16 for the first time in four years.

Last month's public sector strikes have shown that if the Government wishes to maintain social peace, especially in the south of Belgium, it has only limited room for manoeuvre.

U.S. 'in isolation' over funds

HOT SPRINGS—Mr A. W. Clausen, the World Bank president, said at the weekend that the U.S. is "rather isolated" in its reluctance to provide more funds for a programme in which developed nations lend money to the world's poorest countries.

But he expressed optimism that the Reagan Administration would agree to a greater contribution for the programme, the International Development Association (IDA).

Mr Clausen made his remarks after addressing the autumn meeting of the Business Council, which consists of 200 of the leading corporate executives in the U.S.

Mr Clausen said that he had urged support for the World Bank and other international lending agencies that help developing nations.

"I said the recovery in the United States... cannot fly for very long unless there's recovery in the Third World."

Therefore, he said, it is "very much in the self-interest of the business community" to back the organisations.

Mr Clausen made a fresh appeal for funds for the IDA which provides 50-year, no-interest loans for development projects.

The Reagan Administration has been reluctant to promise as much as the bank wants for the next three years.

Bank officials initially said they would need \$16bn from the developed countries that contribute to the fund. But the U.S. has offered only about \$2.5bn, which would keep the

level of the pool at about \$9bn. Officials have since indicated a willingness to compromise, but not at the U.S. level.

Mr Clausen said that "the U.S. is rather isolated at its position. It is lonely at the lower spectrum."

He said that he had not received a commitment from the Administration to request a higher sum from Congress.

But he said he was encouraged by reports early last week that the U.S. representative to the World Bank "has indicated now a range of between \$10bn and \$11bn."

Cyprus talks win support

DR ANDREAS PAPANDEOU, Greek Prime Minister, and Mr Spyros Kyprianou, President of Cyprus, have reaffirmed support for a new United Nations plan to resume inter-communal talks between Greek Cypriots and Turkish Cypriots on the island, AP reports from Athens.

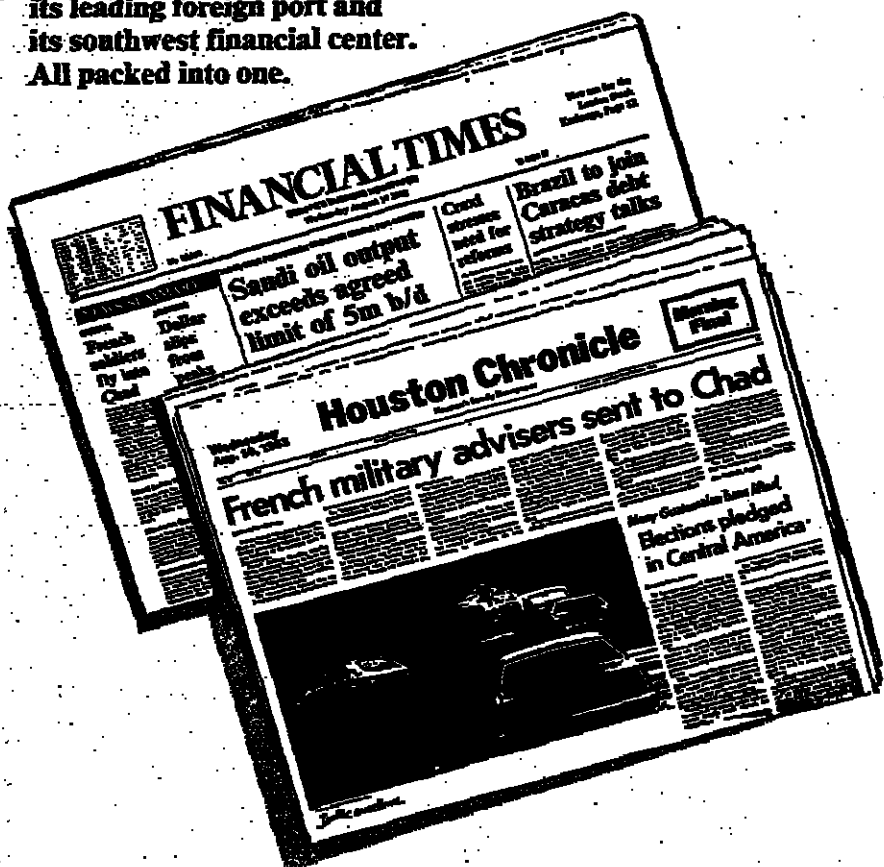
"Our two governments unreservedly support UN Secretary-General Javier Perez de Cuellar's initiative and will continue to make every effort for its success," a joint statement issued after the two-hour meeting said.

Ford trade zone

FORD MOTOR says it is seeking a free trade sub-zone status for its Lorain, Ohio, car assembly plant which will enable the facility to import car components duty-free and lower the plant's operating costs, Reuters reports from Dearborn, Michigan.

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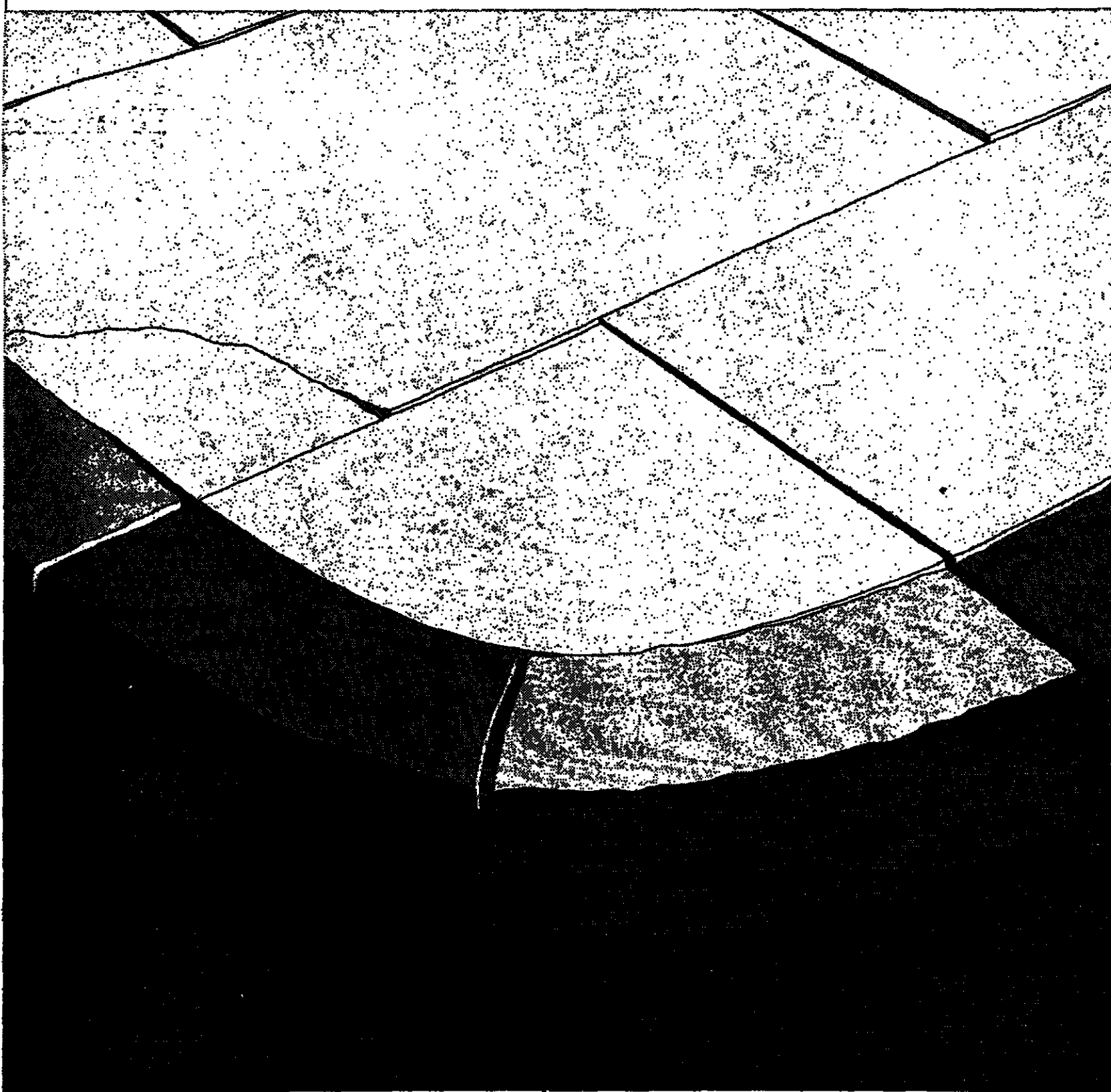
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WORLD TRADE NEWS

Italy seeks to reassure UK over helicopter

By James Buxton in Rome

THE ITALIAN Government has assured Britain that it will do everything it can to speed up the financing of the joint Anglo-Italian helicopter project, which is in danger of delay.

The project is for Westland in Britain and Agusta in Italy to co-operate in building the EH101 naval helicopter. Though both governments have approved the project, the Italian parliament has not yet granted funds for the helicopter's production.

On Friday, Mr Paul Channon, UK Minister of Trade, received a visit to Rome an assurance that the Italian government would do everything it could to have the legislation passed by the end of the year so that production can begin on time next year.

The Bill failed to get approval before parliament was dissolved for the general election in Italy in June this year. Now a new Bill has been introduced including funds for the EH101, as well as for the production of the AMX fighter aircraft, being built by Aermacchi in co-operation with Brazil. By Italian law military production projects must be approved by parliament.

The EH101 project could become the highest industrial co-operation venture between Britain and Italy since the Tornado MRCA aircraft. As well as being an anti-submarine helicopter, a civilian passenger version is planned.

Tom Sealy spotlights an abortive bid to earn hard currency
Hungary suffers heavy loss in assault on construction market

Hungarian contractor Emerport, the same problems are carried over into foreign contracts.

There is often a conflict of interest between the former exposed to the monopoly position of the latter. The sub-contractor seldom supports the main contractor in risk bearing, he told Hest Vilagardasag in a recent interview.

Hungarian contractors have also run into problems with materials and equipment. More often than not the foreign client specifies a foreign product with which he is already familiar. But even when this is not done, Hungarian products only rarely meet either the price or quality standard required. The resulting low domestic content on materials is a further drain on the profitability of overseas contracts.

Thus, instead of enabling the use of surplus domestic construction capacity, Hungary's foreign ventures have forced the country to create new capacity at a cost of several billion forints.

But that is not the end of the problem for the new foreign contracting industries. In order to gain contracts against stiff competition from established Western contractors, Hungarian contractors adopted a loss-leader approach to the international market.

Tenders were made particularly attractive by submitting them at or even below cost on the assumption that losses made on the initial contracts could be recouped on subsequent ones.

The approach certainly brought in the business, producing an average 30 per cent increase in foreign contracts value in both 1981 and 1982. Current activities include the design of a 500km railway between

Libya and Tunisia, mass housing projects in Libya and Algeria, reconstruction of the port of Calabar, design work for the new capital of Abuja in Nigeria and, most recently, construction of a section of the Calcutta underground.

But while the initial contracts have been successfully won, the profit-making subsequent ones have not. Hungary's loss-leader approach has turned into a loss-maker.

Emerport, for example, reckoned on gaining contracts for the construction of several thousand apartments in a mass housing project at Zintla, Libya. So far, however, it has gained contracts to build only 700 against non-recoverable start up costs of 300m forints (\$8.7m).

Another problem is lack of hard currency capital which forces contractors to rely heavily on credit. But Hungarian contractors have only one source of borrowing, the Hungarian National Bank, which has cut back sharply on hard currency loans and raised its interest rates to the same levels as those obtaining in the West. With the slump in new orders and the seven to eight year time scale of many of the major contracts, more and more contractors are being caught in a vicious squeeze.

According to Mr Koszma, the situation can only be saved by a change in policy - a switch away from main contracting in large projects to subcontracting, particularly for Western firms. "Export work will have to take account of our own resources and adapt to market conditions. We should attempt to contract only for small-scale, low price-tag projects which have a smaller financing requirement and a quicker period of return."

According to Mr László Koszma, deputy managing director of the

SHIPPING REPORT

Owners hope for winter revival

BY ANDREW FISHER, SHIPPING CORRESPONDENT IN LONDON

AS SHIPPING markets attempt to regain the impetus that was interrupted by the summer doldrums, shipowners are having to look even more sharply at their financial position and prospects.

Last week was another uninspiring period for owners, with rates on the tanker market tending to slip back after steadying the previous week.

In the dry cargo market, Matheson (Chartering) said in its monthly review that owners had been disappointed recently by the slowness of the market to respond to improved seasonal demand.

This, it added, was "a reminder that the current recession is one of unusual intensity." But there

should be some revival of grain activity during the winter, with the gradual emergence of the U.S. and other countries from recession stimulating more trade and shipping activity.

Matheson noted, however, that for many owners, "a 5 or 10 or even 20 per cent increase in freight rates this winter would bring little comfort."

This bore out the fact that "the variance in the financial background between one owner and another has probably never been greater than it is today."

To illustrate this, Matheson cited the owner of a late 1970s-built Panamax bulk carrier - between 60,000 and 80,000 deadweight tons and able to go through the Panama Canal - which had been written down

in value over a period including several profitable years. It would have cost around \$12m to build.

This could well be competing with a one-year-old vessel of around the same size which cost \$25m "and has operated in abysmal conditions since she was delivered from the yard."

In turn, the owner of the latter ship could soon be operating against cheaper vessels ordered this year at the lower prices, say \$19m for such a vessel, offered by desperate yards during the world slump in shipbuilding. Thus, concluded Matheson: "What could be a bearable freight market for one owner can be an unmitigated disaster for another."

Sharp fight for Djibouti contracts

By Andrew Gowers

WESTERN, EAST bloc and Third World companies are entering the final stage of a battle over several important industry and infrastructure contracts worth upwards of \$80m (\$50m) in the small but strategically placed African republic of Djibouti.

Mr Moussa Bahdon Farah, the country's foreign minister, said in London at the weekend that the Government would select companies to construct a new cement works in the capital, Djibouti, and a vital road link between the capital and the northern town of Tadjoura before the end of this year.

He declined to name the top contenders, but said that there were 18 from several East and West European and Arab countries as well as China and South Korea, still in the running for the \$50m road project, which is financed by Saudi Arabia. The cement works, which is expected to produce about 100,000 tonnes of cement per year and to cost between \$30m and \$50m, has yet to go out to tender. But Djibouti will be looking for finance for this and a number of smaller projects at a United Nations and World Bank sponsored aid conference which it is hosting.

Djibouti, a former French colony wedged between Ethiopia and Somalia at the southern end of the Red Sea, lives primarily from French and Arab aid and services associated with its support. A new French and Italian-built container terminal, which it is hoped will be able to handle 22,000 units in its first year and an eventual volume of 40,000 units, will be completed by August, 1984, the Minister said.

The Republic's ambition is to serve as a major entrepôt for trade between East Africa and the Arab world. At present, Ethiopia does a significant amount of its trade through the port via a rail link with Addis Ababa, though the railway is only working at 40 per cent capacity owing to damage during the Ogaden war.

Boeing wins Jetfoil deal with Indonesia

BY LYNTON MCCLAIN IN LONDON

BOEING Marine Systems has sold four Jetfoil hydrofoils to Indonesia in a \$150m initial contract involving the purchase and joint production of the craft in Indonesia.

The development marks a further step by Indonesia towards the acquisition of advanced aircraft-type technology. Licence production agreements have been signed previously with aircraft makers in Germany, France, Spain and the U.S.

The high-speed Jetfoils are to be used to help Indonesia enforce its exclusive economic zone. This runs as a band around the islands of Indonesia, embracing the archipelago as a single entity, but with free access for foreign merchant ships.

The hydrofoils will support three Boeing 737 aircraft, fitted with side-mounted military radar for maritime surveillance.

Indonesia has taken options on six more Jetfoils. If exercised, these options would bring the total value of the contracts to \$330m. Boeing said. Under the initial \$150m contract, Indonesia will be able to make the hulls and sell Jetfoils to customers in South-East Asia, but only if Indonesia takes out the options to buy the six further craft. The hulls for the six craft would be made in Indonesia.

Under the initial contract, Boeing will assist PT Pabrik Kapal, the Indonesian national shipbuilding company, to develop the capability to manufacture the high-technology hydrofoils. Boeing is to retain control over the most advanced aspects of the Jetfoil design. These include critical parts of the struts, underwater hydrofoils and the automatic control system which balance the craft in heavy seas. All these parts will continue to be made by Boeing in Seattle, Washington and supplied for sub-assembly by PT Pabrik Kapal.

Indonesia purchased its first Jetfoil in 1981. This craft was used to evaluate the potential of hydrofoils for coastal patrol and commercial application.

As a result, the Indonesian navy has identified a long-term requirement for up to 47 Jetfoils, Boeing said. Passenger carrying Jetfoils on commercial service would be on top of the naval requirements.

Boeing Jetfoils are in commercial service between Hong Kong and Macao, in the Sea of Japan, around the Canary Islands and over the English Channel between Dover and Ostend, Belgium.

The U.S. Navy also uses six larger missile-carrying patrol hydrofoils.

World Economic Indicators

	INDUSTRIAL PRODUCTION (1975 = 100)				% change over previous year
	Aug. '83	July '83	June '83	Aug. '82	
U.S.*	150.5	149.2	146.3	138.4	8.7
UK	101.7	104.4	103.8	97.4	4.4
W. Germany	102.4	118.9	116.8	98.0	4.7
Italy	114.5	118.5	121.1	122.5	-6.5
Netherlands	99.9	105.0	104.0	98.0	1.1
France	118.7	118.7	119.7	119.4	-0.8
Japan†	103.8	102.4	102.4	101.7	2.1

* 1967 = 100. † 1980 = 100.

Source (except U.S., Japan): Eurostat

This announcement appears as a matter of record only.

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STATISTICAL TRENDS: CANADA

Economy picks up in wake of recovery in the U.S.

CANADA'S overall economic growth went strikingly into reverse in 1982; results for the first half of 1983 show an up turn closely reflecting the recovery in the U.S. though not expected to match the growth rates predicted for the U.S. economy in 1983/84.

During the 1960s and early 1970s, sustained growth was made possible, yielding large increases in per capita income by substantial increases in productivity and increases in the population active in the workforce; during the mid-1970s, the growth of labour productivity slowed but was still offset by increases in the labour force.

Recession
In the mid-1970s, attempts to further the already high growth rates pushed prices and wage rates higher than in the U.S. For a while, a fall in the exchange rate compensated for productivity growth rates lower than those being experienced in other industrialised countries.

The growth in the merchandise trade surplus during 1976 to 1981 was due to the relatively favourable production costs compared with other countries. The improvement in competitiveness came partly from the depreciation of the Canadian dollar against the U.S. dollar in 1977/78, and partly because production costs kept in line with those in the U.S. The swing to surplus on the current account in 1982 reflected an improved competitive position, a substantial increase in the balance of vehicle trade with the U.S. and an improvement in net energy exports.

Swing
Profits suffered a severe set-back in 1982, leaving problems for future industrial expansion. An analysis by the OECD of the trend in profit shares over the previous 30 years shows a gradual decline between 1955 and 1970, after which the trend flattened, but with substantial year-to-year fluctuations which could indicate that the 1982 experience was a cyclical event.

Commentary by Our Economics Staff; data analysis by Financial Times Statistics Unit; charts and graphs by Financial Times Charts Department.

Rates of return have been on a declining trend, and capital/output ratios on a rising trend since 1955—well before the oil crises.

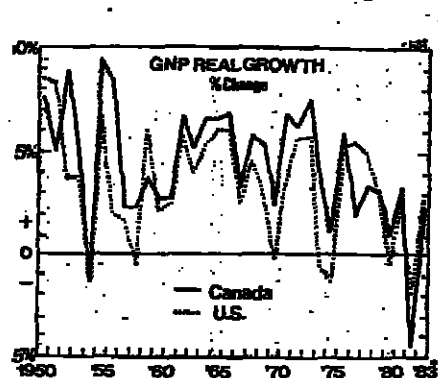
In 1982, production and consumption of oil fell into step following a world slump in demand for energy and falling oil prices. But an oil trade deficit still occurred because of a swap of heavy oil exports for light oil imports. Substantial downward revision to the receipts in the federal budget, and increases in the expenditure forecasts are leading to an increase in the deficit as a percentage of GNP to around 7 per cent in 1982/83.

GROWTH PATTERNS

Period	Percentage change: annual averages		employment to population
	real GNP per employee (productivity)	real GNP per capita	
1962/72	2.62	3.87	1.22
1972/76	1.25	3.16	1.88
1976/81	-0.26	1.46	1.73
1982	-1.20	-5.57	-4.42

Source: Bank of Canada Review

General Economic



UNEMPLOYMENT RATES

	U.S.	Canada
1974	5.5	5.3
1975	8.3	6.9
1976	7.6	7.1
1977	6.9	8.0
1978	6.0	8.3
1979	5.8	7.4
1980	7.0	7.5
1981	7.5	7.5
1982	9.5	10.9
1982 Q4	10.5	12.4
1983 Q1	10.2	12.6
1983 Q3	9.9	12.3

Source: OECD

CONSUMER PRICE INDEX

Year	Canada	U.S.
1971	2.04	4.25
1972	4.63	3.46
1973	7.65	6.10
1974	10.84	10.95
1975	10.79	9.20
1976	7.61	5.82
1977	7.92	6.51
1978	9.04	7.61
1979	9.01	1.24
1980	10.25	13.51
1981	12.40	10.40
1982	10.85	6.07
1983*	6.00	3.40

* Estimate

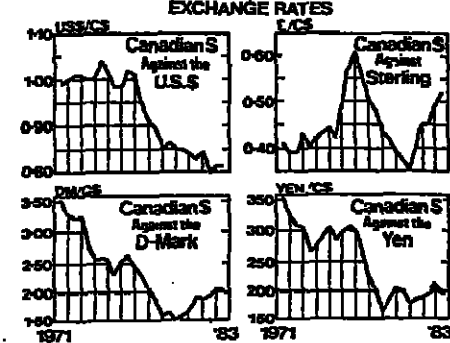
Source: IFS

UNIT LABOUR COSTS

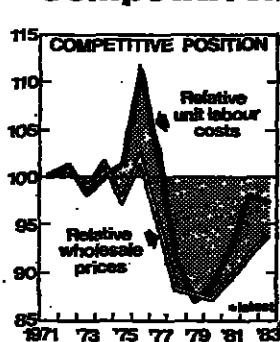
Year	Canada	U.S.
1971	71.7	79.0
1972	73.5	79.0
1973	74.0	82.0
1974	85.7	89.0
1975	100.0	100.0
1976	108.2	101.0
1977	114.8	107.0
1978	120.1	114.0
1979	129.5	122.0
1980	147.4	137.0
1981	164.5	146.0
1982	188.5	159.0

Source: OECD

EXCHANGE RATES



Competitiveness

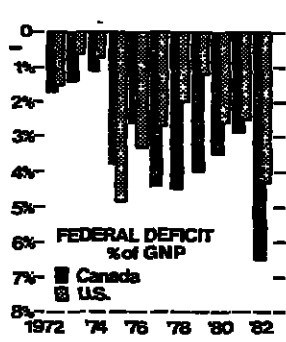


PRODUCTIVITY IN MANUFACTURING

	Average annual growth % 1951-73	1974-81
Canada	4.3	1.1
U.S.	2.8	1.5
Japan	10.0	6.2
France	5.3	4.2
Germany	5.8	4.4
UK	3.4	2.2

Source: OECD

Finance



Trade

CURRENT ACCOUNT (C\$bn)

Year	Current account balance	Merchandise exports	Imports
1971	0.43	17.9	15.3
1972	-0.39	20.1	18.3
1973	0.11	25.5	22.7
1974	-1.46	32.6	30.9
1975	-4.76	33.5	33.9
1976	-4.11	38.2	36.6
1977	-4.33	44.5	41.5
1978	-4.92	53.4	49.0
1979	-4.84	65.6	61.2
1980	-1.07	77.1	68.3
1981	-5.77	94.5	77.1
1982	3.02	84.6	64.2

Source: Statistics Canada

CURRENT ACCOUNT BALANCE by selected area

	U.S.	UK	EEC	Japan
1977	-4,022	274	-342	758
1978	-4,321	157	-932	454
1979	-7,581	562	153	1,919
1980	-7,852	1,615	2,154	1,580
1981	-7,567	933	254	298
1982	-772	274	-473	913

Source: Statistics Canada

EXPORTS BY COMMODITY

	Farm and fish	Forest products	Energy	Metals	Vehicle parts
1975	4,248	5,094	5,413	5,333	6,525
1977	4,837	7,877	5,477	7,286	10,577
1979	7,025	11,787	9,019	10,308	12,197
1981	9,830	12,854	11,856	13,741	13,639
1982	10,482	11,961	12,673	11,472	17,051

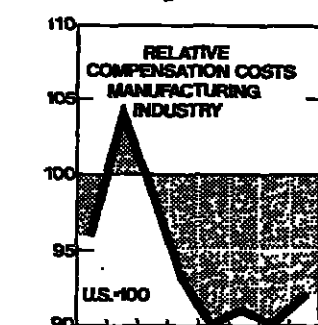
Source: Statistics Canada

IMPORTS BY COMMODITY

	Energy	Industrial materials	Vehicles, machinery, parts	Consumer goods
1975	4,146	6,393	8,596	7,387
1977	4,116	7,849	11,989	8,453
1979	5,715	13,893	15,839	13,261
1981	9,605	17,022	16,783	17,777
1982	6,684	13,934	15,696	15,383

Source: Statistics Canada

Industry



CORPORATE PROFITS Before tax (C\$bn)

1973	15,417
1974	20,062
1975	19,643
1976	19,994
1977	20,940
1978	25,722
1979	34,000
1980	37,266
1981	33,008
1982	21,102
1983*	28,028

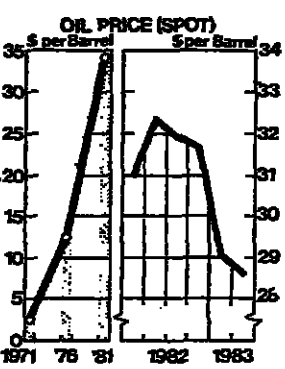
* First quarter annualised. Source: Statistics Canada

PROFIT AND CAPITAL OUTPUT RATIOS: MANUFACTURING

	Canada %	U.S.
Profit share		
1955/64	34.9	26.2
1965/74	32.6	26.0
1975/81	33.1	25.0
1982	27.4	18.9
Capital/output ratio		
1955/64	2.07	1.30
1965/74	2.27	1.25
1975/81	2.62	1.61
1982	3.51	2.05

Source: OECD

Energy

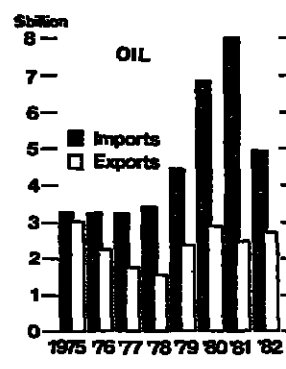


ENERGY TRENDS Oil (000 b/d)

Year	Product'n	Consumption	Product'n	Consumption
	Oil	Oil	Gas	Gas
1972	1,830	1,455	69.3	39.3
1973	2,115	1,755	69.4	41.8
1974	2,000	1,785	67.8	42.2
1975	1,735	1,735	68.9	43.3
1976	1,605	1,790	69.2	46.1
1977	1,610	1,810	72.7	45.9
1978	1,575	1,835	70.0	47.2
1979	1,770	1,915	75.1	50.1
1980	1,725	1,855	69.1	49.3
1981	1,545	1,760	67.4	47.8
1982	1,530	1,580	63.0	43.0

Source: BP Statistical Review

OIL



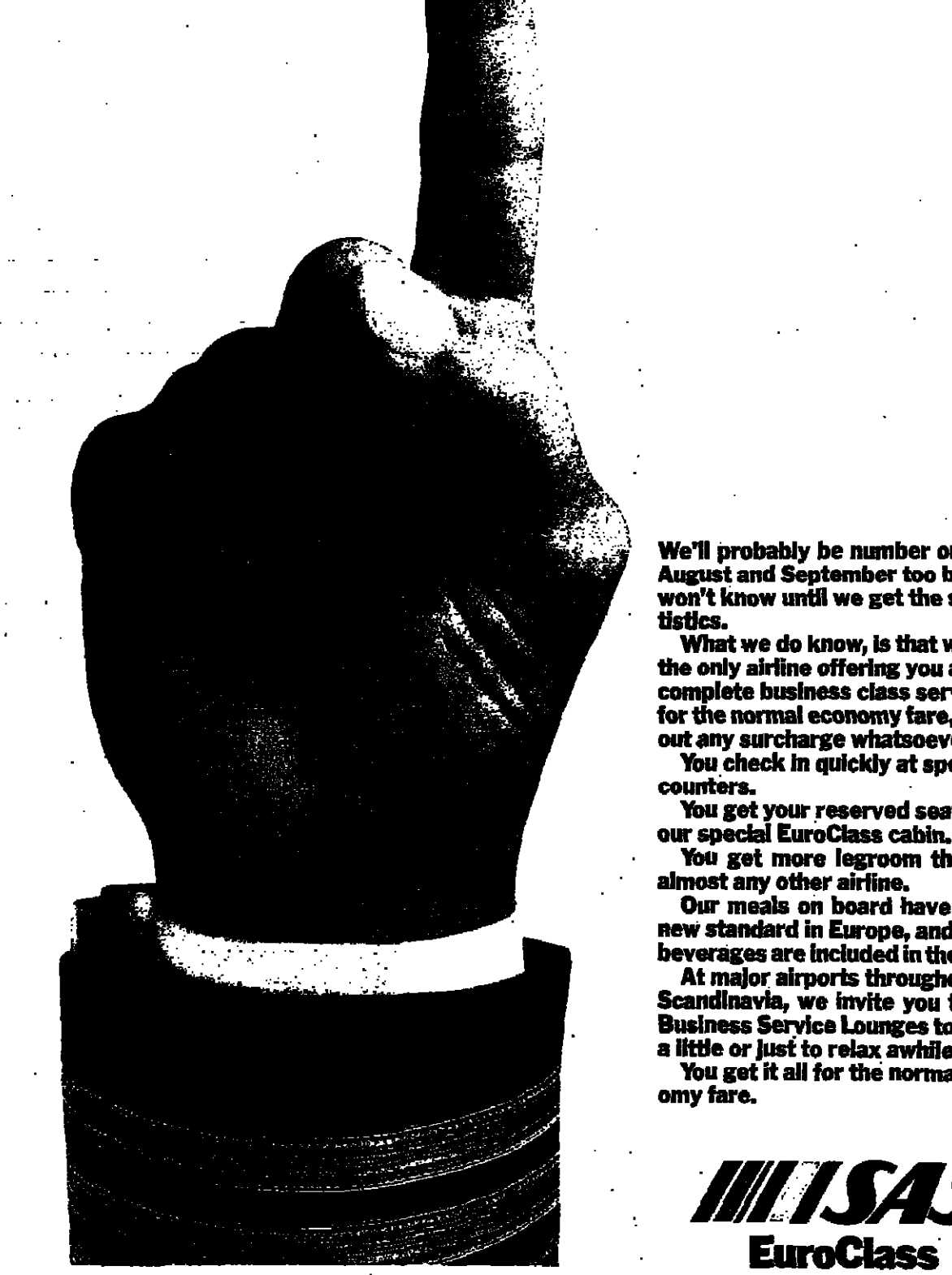
ENERGY DEMAND

Shares (%)	1973	1981	1986
Oil	61.9	50.7	45.7
Gas	18.4	24.1	24.3
Electricity	14.7	16.9	18.9
Solid fuel	5.0	7.9	11.1

Source: IEA

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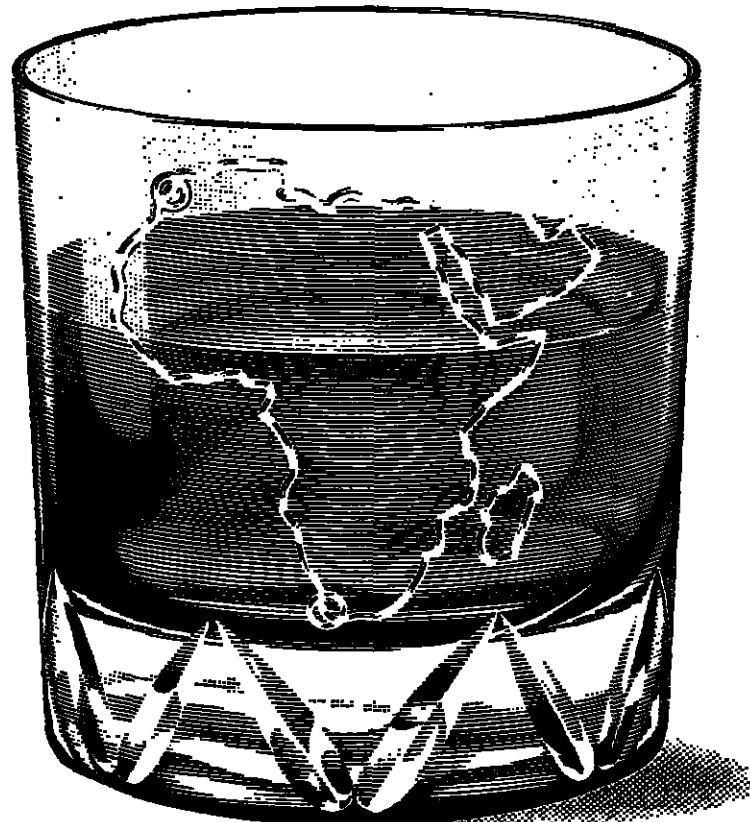
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Energy review

every Wednesday in the

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

OVERSEAS NEWS

Setback for SA union council

BY BERNARD SIMON IN JOHANNESBURG

EFFORTS by the Trade Union Council of South Africa (Tucsa), the country's biggest trade union grouping, to make it more representative of the country's workers have suffered a serious setback with the withdrawal from its ranks of South Africa's largest multiracial union, the Boilermakers' Society.

The society's decision to leave Tucsa has brought to a head growing criticism of the council's conservative stance on both labour and political issues.

The 54,000-member Boilermakers' Society has indicated that it will not join any other union grouping for the time being, but its withdrawal from Tucsa is bound to enhance the status of Tucsa's two main rivals, the Federation of South African Trade Unions (Fosatu) and the Council of Unions of South Africa (Cusa).

Both Fosatu and Cusa, whose affiliates have a combined membership of 150,000-200,000 workers, are groupings of more radical, mainly black, trade unions formed in the wake of labour reforms in the late 1970s.

The Boilermakers' union has criticised Tucsa for some time for its failure to keep pace with workers' aspirations and its reluctance to co-operate with the "emerging" Fosatu and Cusa union. Tucsa's general secretary, Mr Arthur Grobelaar, publicly supports the South African Government's controversial proposals for a new constitution.

Tucsa unions are generally favoured by the Government and employers for their "responsible" attitude to labour relations. But the Council's influence among workers and even liberal managers has steadily waned in recent years.

Tension between the Boilermakers' Society and Tucsa rose further at Tucsa's annual congress last week when the union opposed moves against trade unions which refuse to register with the Government. Other unions also rejected its call for workers bound by closed shop agreements to be allowed to join any union of their choice.

Mr Iles Van der Walt, the widely respected general secretary of the Boilermakers' Society, said that his union will try to encourage links with the International Metal Workers Federation. This body's members already include Tucsa, Fosatu and Cusa unions.

Hindus take reprisals after killings

By K. K. Sharma in New Delhi

SHOPS AND BUSINESSES owned by Sikhs were attacked in many towns in Haryana state at the weekend by angry Hindu mobs following the killing of 10 Hindu passengers in buses and trains by Sikh extremists in the neighbouring state of Punjab late last week. New attacks by Sikhs in small Punjab towns were also reported.

The rioting, accompanied by angry exchanges between leaders of the Sikh Akali party and the Indian National Congress, followed the killing of 10 Hindu passengers in buses and trains by Sikh extremists in the neighbouring state of Punjab late last week. New attacks by Sikhs in small Punjab towns were also reported.

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Outlawed religious party to hold talks with Zia

BY JOHN ELLIOTT IN KARACHI

PRESIDENT ZIA UL-HAQ of Pakistan has agreed to have official talks with an outlawed party opposed to his policies. The move is his first such concession since violent demonstrations against his martial law regime started nearly two months ago.

This afternoon, he is to meet a delegation from a right-wing religious party, the Jamiat-ul-Ulema-i-Pakistan (JUP), which had threatened to launch direct action against the Government if talks were not held.

The party does not belong to the main Movement for Restoration of Democracy, which embraces nine political parties and has been organising the demonstrations. It is not therefore in a position to conclude a national deal with President Zia to end the crisis.

But the fact that the President has agreed under pressure to have the talks is significant.

because the Jamiat's demands are similar to those of the Movement, and include the restoration of democracy. The Movement's political activists believe that the talks may prove to be no more than an attempt by the Government to defuse tension following the past fortnight's local elections.

The total number of dead since the demonstrations started on August 12 are put at 89 by the Government and at 130 by independent observers. The Movement's 10-day period of Muharram, which in past years has caused clashes between Shia and Sunni Muslims, is just starting. The Movement for the Restoration of Democracy and various lawyers' organisations are planning a further wave of demonstrations starting around October 19, after the end of Muharram, and hope to avoid clashes during the observance.

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1982/83 RESULTS

* Improving U.K. performance helps Mitchell Cotts weather overseas difficulties

* Europe including the U.K. this year accounts for 62% of profits

	Years ended 30th June	
	1983 £000s	1982 £000s
Profit before Interest and Taxation	12,570	15,065
Interest (net)	5,193	5,329
Profit before Taxation	7,377	9,736
Taxation	4,108	5,890
Profit after Taxation	3,269	3,846
Minority Interests	13	914
Profit before Extraordinary Items	3,256	2,932
Earnings per share	4.49p	4.40p
Extraordinary Items	(1,999)	717
Net Attributable Profit	1,257	3,649

	Turnover £000s	Profit £000s	%	Turnover £000s	Profit £000s	%
ANALYSIS BY TERRITORY						
*Europe	103,904	7,900	62	106,757	4,980	32
South Africa	236,592	3,528	27	211,661	8,336	53
East and Central Africa	31,821	2,243	17	32,648	1,910	12
Americas and Australasia	33,002	(804)	(6)	36,559	435	3
	405,319	12,867	100	387,625	15,661	100
Expenses and Interest		(5,490)			(5,925)	
		7,377			9,736	

*Includes United Kingdom

	Turnover £000s	Profit £000s	%	Turnover £000s	Profit £000s	%
ANALYSIS BY ACTIVITY						
Engineering	195,806	7,051	55	200,167	11,251	72
Transportation	173,684	4,142	32	160,098	4,169	27
Trading	30,829	1,674	13	27,360	241	1
	405,319	12,867	100	387,625	15,661	100
Expenses and Interest		(5,490)			(5,925)	
		7,377			9,736	

The reduced level of profit arises mainly from the difficult first half: in the second six months there was in consolidated terms a return to almost normal levels. The improvements come from Europe including the U.K. We are confident that even when overseas profits return to normal levels, it will be seen that important changes have taken place in the balance of Mitchell Cotts. I would certainly hope results for the year to 30th June 1984 will show some improvement.

P. P. DUNKLEY, CHAIRMAN

Mitchell Cotts plc, Cotts House, Camomile Street, London EC3A 7BJ. Tel: 01-283 1234. Telex: London 8814641. The above figures are abridged and unaudited. The Annual Report and Accounts will be posted to shareholders on 7th November 1983.

LONDON STOCK EXCHANGE

Equity market's future hangs on crucial vote

Stock Exchange members meet tomorrow to vote on constitutional changes which form part of the agreement with the Government to exclude the exchange from the Restrictive Trade Practices Act. Ahead of the meeting, Richard Lambert interviews Sir Nicholas Goodison, the Stock Exchange chairman.

Has the Government let you off the hook?

I believe it is totally wrong to say the stock exchange has been let off lightly. We have had a system of fixed commissions since 1911. We are undoing in short order a regime that has persisted for more than 70 years. Nobody knows the consequences of that action. As people reflect, they are beginning to understand that something radical is happening.

The Stock Exchange Council was not choosing between a good course and a bad course in coming to this decision. It was choosing between two courses, each of which entailed considerable risk.

What is the mood of your members?

There is considerable unease about the implications of what the Government wants us to do. I understand that unease.

Members fear — and the Stock Exchange Council fears — that the dismantling of minimum commissions might lead to the ending of single capacity — the separation of principal and agent — and that would have serious regulatory consequences if it happened. They fear for the compensation fund, which is a voluntary fund subscribed by the members who have unlimited liability for it. These fears, and several more, would of course have been evident during the progress of the court case.

How long will it take to move to fully negotiated commissions?

I think it unlikely that the exchange would want to use the entire period allowed under the agreement to the end of 1986.

But it would be need to dismantle commissions immediately, for two reasons. First, it is right and proper that the council should take soundings among members and users of the market, because it is a major move. Second, the council bears a heavy responsibility for regulation, and it would be wrong for the council to take fast action on one of the main pillars of the market without knowing what it would do to protect investors, were some of the fears that members have expressed to be realised.

Will you be able to maintain the separate role of broker and jobber once commissions are negotiable?

The separation of capacity in this way is council policy. We will maintain single capacity as long as it is commercially desirable, and as long as the users of the market want us to maintain it. It provides a liquid and continuous market. It is also a very strong regulatory tool, and avoids conflicts of interest effectively and economically.

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What will you do if single capacity breaks down?

We would be failing in our duty if we abolished fixed commissions without having thought through the alternative trading methods that would be needed in order to protect investors, were the present trading system to break down. We would need to consider not only alternative trading methods but also reporting requirements and other measures that would be needed to deal with conflicts of interest.

How far will commissions fall?

I really cannot foresee. I suspect that equity commissions will not be under such pressure as they were in the U.S. when Wall Street moved to negotiated commissions. I am not aware of widespread criticism of the levels of equity commissions which are internationally competitive, and we introduced volume discounts in the early 1970s.

Indeed, the parallels drawn between what happened in the U.S. and what might happen here are, I believe, misguided. There are so many differences between the U.S. and here.

There has, on the other hand, been criticism of the level of commissions on government securities.

Will you be able to preserve the compensation fund?

It is council policy to maintain the fund. But the members back the fund with their own pockets and have unlimited liability to it. We will have to convince them that with negotiated commissions the risk is acceptable.

In order to do that, we will have to rely on close surveillance of what is going on. The introduction of negotiated rates will require closer monitoring of firms' activities, which means more expense at the centre.

Will you change the rule which limits an outside investor's holding in a member firm to under 30 per cent?

We increased the limit from 10 to 20 per cent in 1982 to allow firms to find ways of introducing more capital into their business so that they could compete more effectively with powerful houses around the world. We think it would be foolish to extend it in a hurry. We need to give a great deal of thought to the potential conflicts of interest if other financial institutions become more involved in stockbroking or stockjobbing.

How will the shape of the Stock Exchange Council be changed by the introduction of lay members?

I am fairly certain that we will not want to increase the size of the council, unless we have to do it temporarily to allow for the appointment of the first lay members. How

we will resolve the problem of the council's heavy workload I do not yet know. It is a very expert and professional body, and I do not want to see its effectiveness damaged.

How difficult will it be to control and manage the pace of change in the securities industry?

This question was a key point in the council debate. If we had continued with the inappropriate legal proceedings, there would have been no management of change either by the Government or by us. Under the agreement, there is some chance of establishing reasonable control — and with the monitoring authorities in place and the sub-committee of the Council for the Securities Industry in place, we must all have a better chance of managing change.

How important is Tuesday's vote?

Very important. There is a fundamental change taking place.

I have no feelings at present of what the outcome will be. One thing I am absolutely certain about is that the council took the right decision when it made the proposed settlement with the Government.

What will happen if members vote against the proposal?

I have been told quite clearly that the introduction of these changes is an essential prerequisite of the Government's introducing the necessary legislation to exempt the stock exchange from the court.

Are there any positive features in the changes?

We have a strong central market not incidentally, a monopoly — in this country, and I believe that we will continue to have a strong central market after the changes. The users realise the advantages of such a market, and so, I believe, does the Government.

I do not want to blow our own trumpet too loud, but I think that we are one of the best regulated and best run stock exchanges in the world.

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مركز الأعمال

UK NEWS

Leading Tory joins spending cuts protest

BY JOHN HUNT

MR JOHN BIFFEN, Leader of the House of Commons and former Chief Secretary to the Treasury, yesterday threw his weight behind the group of ministers who are arguing against large-scale cuts in their departmental spending for next year.

He warned against big cuts in spending on the social services and pointed out that the electorate would take its revenge on any party which made deep inroads into the Welfare State.

Mr Biffen also made it clear that he is extremely sceptical about the possibility of the Government's achieving significant reductions in taxation before the next general election.

Meanwhile other issues continued to bedevil the Conservative Party on the eve of its annual conference.

Criticism of Mr Cecil Parkinson, Trade and Industry Secretary, was still rife among Tory MPs who believe that he should resign over the affair with his secretary. Many Tory MPs do not rule out the possibility that Mr Parkinson may give way to his critics and resign, despite continued support of him by Mrs Margaret Thatcher, the Prime Minister.

Yesterday Mr John Selwyn Gummer, the new Party chairman, was called to Chequers, the Prime Minister's country residence, to discuss the situation with Mrs Thatcher.

Mr Gummer also announced tighter control of the selection of Tory Candidates following a report from the Young Conservatives, that extremist right-wing "fascist" elements were infiltrating the party.

Mr Francis Pym, the former Foreign Secretary who is a leading moderate in the party, criticised government policy in a long speech



Biffen: sceptical

at Cambridge. He warned that unemployment was the biggest issue facing the Government, and that it would continue to rise even if there is a sustained economic recovery.

Interviewed on London Weekend Television's Weekend World by Mr Brian Walden, Mr Biffen took as his central theme that the scope for large scale reductions in public spending were extremely limited. He was particularly dubious about the chances of cutting the defence budget.

His remarks highlight the intensity of the battle now going on in Cabinet over the proposed cuts in next year's public expenditure.

Mr Biffen has now thrown his considerable influence behind the three ministers who are fighting the proposed cuts in their spending - Mr Norman Fowler, Social Services Secretary, Mr Patrick Jenkin, environment, and Mr Michael Heseltine, defence.

His views are opposed to those of

the Prime Minister, who still insists that reductions in income tax must be the priority for economic policy during this Government's lifetime. Mr Nigel Lawson, the Chancellor of the Exchequer, made it clear in a weekend newspaper article that he shares her belief.

It will add further confusion to MPs and the rank and file who are complaining that there seems to be a lack of direction from the top since the Government's landslide victory in the general election.

Mr Biffen in his interview warned that tax cuts could not be purchased by "irresponsible treatment of public spending and of government borrowing." He agreed that tax reductions would be a bonus that the Government might get if things turned out well, but he would not like to forecast what the position would be by the time of the next general election.

Tax cuts were a very laudable objective, but the Tory Party had a well-established tradition of the protective role of the state.

He believed that tradition was consistent with "realism and with a sense of responsibility, all of which could be demonstrated in electoral terms."

The Treasury always wanted to trim public spending as much as possible, "but there is a political imperative which is buttressed by formal political commitments which puts a very clear limit on those ambitions."

Although the Prime Minister and Chancellor wanted tax cuts, "these are matters that have to be secured against a realistic appraisal of the government's responsibilities for public spending and borrowing," he added.

Regional aid cash may be slashed

Financial Times Reporter

PLANS to cut the total amount of finance available for regional assistance to industry, and to establish stricter aid criteria to ensure more emphasis is given to job creation, have been approved by a Cabinet sub-committee.

Details of the scheme proposed by Mr Cecil Parkinson, Secretary of State for Trade and Industry, are expected to be finalised later this year, and will be published in a White Paper.

Its broad outlines were agreed at a meeting of the sub-committee last week, at which Mr Parkinson set out his proposals for a new approach.

His department spent £811.5m on regional aid last year. Of that, about £280m consisted of development grants for assisted areas, and a further £131m was committed under Section 7 of the Industrial Development Act to help generate employment.

Ministers believe, however, that the regional development grants, paid automatically to any business investing in an assisted area, have proved a costly way of creating jobs. In some cases, each new job cost £50,000 in government aid.

The Government is expected to reduce the amount of funds available, although the size of the cut has yet to be decided.

It also plans to introduce stricter rules designed to direct aid with greater precision than has been possible under the system of automatic payments.

The principle of designating assisted areas will be retained in the new approach, largely because Britain could not reclaim aid from the EEC regional fund if it were abolished. But the map of qualifying areas will be redrawn.

Greater emphasis will be paid to regions with high unemployment, and to travel-to-work areas - commuting zones which extend beyond city boundaries.

The Government is also expected to devise a formula which will seek to relate grants to the number of jobs involved in a given project.

Ford invests £74m at Transit plant

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

FORD is to spend £74m to turn its Transit van plant at Southampton, Hampshire into one of the most highly-automated commercial vehicle facilities in Europe.

The group said yesterday that the investment programme - one of the largest ever announced for the British commercial vehicle industry - would be completed by the end of

1985. Ford thus clearly indicated when it will launch a replacement for the 17-year-old Transit.

As part of the complete re-organisation at Southampton, 88 robots and 50 programmable welding units are to be installed. This investment in high technology should enable the project to attract grants of between 15 and 20 per cent of the cost.

Ford has assured the 3,200 hourly-paid employees at Southampton that there will be no forced redundancies.

However, it said the general push for extra productivity throughout all its British plants would probably mean fewer jobs at Southampton

Strike peace formula, Page 11



HEL SINKI

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Burroughs
Hewlett Packard?

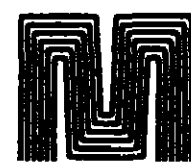
Answer:

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

A NONDESCRIBT 1830s factory in Feltham, on the western edge of London's urban sprawl, bears all the familiar signs of near-terminal industrial decay.

But only from the outside. Behind the down-at-heel facade of the Kenure Plastics building is a thriving company which, by adopting Japanese production techniques, has turned itself into a premier supplier of high quality precision mouldings to Japanese television manufacturers in Britain.

Its tenfold surge in sales since 1972, to £4.8m, has been achieved by satisfying Japanese standards of price, quality and delivery — something of which most western component suppliers are incapable, according to a comprehensive survey published in Japan last month (see FT September 28).

Kenure, a privately-owned company with 200 employees, has not completely escaped the debilitating effects of recession; its profits fell slightly last year from almost £300,000 pre-tax in 1981. But its gradual adoption of Japanese methods over the last decade and its associated investment and modernisation programme costing £2.4m so far have put it in a much stronger position than most of its competitors.

Kenure's first attempts a decade ago to moulding business from a Japanese company ended in failure when, after numerous discussions and no less than three evaluation visits, the prospective customer decided Kenure did not have the experience, expertise or quality control of its larger competitors.

Kenure only got a second chance because Kenneth Williams, the managing director, thought differently. At Williams' insistence, Roger Atkins, then a sales engineer and now sales director, made repeated visits to the Japanese prospect and patiently nurtured the personal relationship, which are so essential in working for and with Japanese companies.

The first order came in a hurry. A larger competitor had failed to meet the quality standards set by the Japanese —

Learning from Japan

'We wondered what on earth had hit us'

Kenneth Williams, head of Kenure Plastics, had a tough time when he tried to supply Japanese TV manufacturers. But he won through, as Peter Moyes reports

could Kenure do better and produce dust covers to Japanese standards?

The Japanese-supplied moulding tools were poor by British standards and there were problems in getting materials to the high specification demanded. But Kenure said "Yes."

Looking back Williams admits "we wondered what on earth had hit us." Kenure had to nurse production at every stage but earned the respect of the Japanese by adhering to its promise to keep the customer's production line supplied.

When the same customer next asked Kenure to mould a part to what by British standards was "a crazy specification" Williams agreed—provided the customer would arrange for him to visit its Japanese contractors to find out how it was done.

The first visit by Williams in the early 1970s (he is at present paying his annual visit there) was the turning point which led to Kenure becoming established as a major supplier of moulded components to most of the Japanese consumer electronics

companies manufacturing in Britain. He found:

● Major differences in moulding practices. In Britain and Europe the industry traditionally uses "hard" tools manufactured from hardened metals. The Japanese use inferior "soft" tools, which are faster, easier and therefore much cheaper to make, and rely on the skill and dedication of their moulding machine operators to maintain finish quality, and remove excess "flash" (the fine silver of waste plastic formed at the edges where mouldings are removed from the tool).

● Japanese toolmakers worked shifts and rigidly adhered to agreed time scales, unlike British toolmakers which Kenure used.

● Just-in-time deliveries. Japanese moulders made production deliveries to their customers at frequent intervals according to precise schedules.

● Emphasis on mechanical handling. The Japanese were more advanced in the use of



Trevor Humphries

mechanical handling equipment. One contractor he visited provided a camera so that Williams could photograph their handling equipment.

● Lower production costs. These resulted from lower financing charges, mechanical handling and larger volumes. Kenure calculated that if they had the same volumes as the Japanese, then a press costing at £42 per hour in Japan could be costed in Britain at only slightly more, £46 per hour, but that if lower volume were taken into account the costing would need to be £66 per hour.

Subsequent visits by the managing director, who took his chairman on two occasions, and other key staff intensified the determination within Kenure not only to modernise its operation but to adopt many of the Japanese methods.

Its factory used to be dirty and disorganised. It is now clean and tidy; visitors are struck by the air of confidence it exudes and impressed by the high investment in modern equipment.

In many moulding companies bored operators can be seen unloading finished components from presses and haphazardly removing flash. At Kenure operators are to be seen meticulously trimming and inspecting components before carefully packing them.

Considerable emphasis has been placed on motivation and quality. Geoff Bird, design and technical manager, says that "if we have learned anything at all from working for the Japanese it is the importance of quality" and the quality assurance manager has figures to prove it.

Factory staff are now taken on visits to customers to see for themselves where their products are used, why quality is important and if Kenure can adopt methods used by their customers. One small by-product is that they have copied their Japanese customers in issuing company overalls.

A works committee has also been set up to improve communications and discuss problems and business prospects.

Just-in-time deliveries (an adapted form of the Kanban system) are now part of Kenure's philosophy. Roger Atkins claims "we deliver bang on the nail" (normally every week)—and the Japanese are just as precise in their payments, he says. The general manager, Piers Catton, says "We have learned that the Japanese mean what they say. If they want 2,000 on a specific day and we send 1,999, they immediately ring and ask for one to be sent by Red Star."

Attention to detail in Kenure is now as meticulous as that of the Japanese. It inspects tools immediately after use instead of finding that a tool is in need of repair when next wanted. Even labels are precisely positioned on the returnable boxes used for shipping parts.

It works with soft tools. This year Kenure will be using 40 major soft tools, all imported by its Japanese customers rather than made in Britain because of the domestic industry's reluctance to make them.

The photographs Williams took on his first visit were used

to do exactly what the Japanese are good at copying and improving, although Kenure could not mechanise handling to the same extent because of their greater variety and smaller production runs.

Products are batched together, as the Japanese do, which itself helps reduce both the numbers of changeovers and the actual change-over time. Although Kenure has reduced tool and machine change-over times by adopting the Japanese "outside exchange of die" system, in which as much preparation as possible is done for a tool change while a machine continues moulding, it has not yet adopted "single minute change of die" and reduced change-over times to insignificant levels. Williams and his staff believe their present work and volume mix prevents them from completely emulating everything the Japanese do but they are keeping their options open.

Williams is equally emphatic about why the Japanese succeed: "it stems from management and comes from the top."

He tells of the occasion when Kenure was having problems with a moulding because of a faulty tool supplied from Japan. The Japanese managing director visited Feltham and actually worked on the night shift himself, with a Japanese colleague, inspecting each item of the press to select good ones to keep the production line supplied. Such dedication is infectious; it has certainly had a lasting impression on Kenure's management and staff.

Learning from the Japanese by working with them, visiting Japan to see what they do—and why—and then doing the same or better explains why Kenure has succeeded where others have failed. Other companies have been complacent or defeatist about Japanese competition—Kenure went to look for itself. It is an approach many more managements and companies need to adopt.

The author is a management and training consultant specialising in Japanese management and methods. He is also a non-executive director of two UK electronics companies.

How a bunch of Texans found the Eastern Holy Grail

Jurek Martin on Lone Star Manufacturing's summer pilgrimage

TEXAS, otherwise known as the Lone Star State, is famous for its unique brand of rugged individualism. Japan, on the other hand, has a reputation for conformity and, in corporate affairs, even regimentation. Yet one company from Texas, bearing the name of Lone Star Manufacturing no less, appears to have come to the conclusion that, in management, oil and water can be made to mix.

Pursuit of the management Holy Grail, which is currently believed to be residing in Japan, is now a fully fledged international activity. In recent years the merits and exportability of Japanese techniques in quality control, "just in time" inventory adjustment and even company songs and uniforms have been thoroughly debated, often inconclusively. But Lone Star is starting to turn

debate into action.

This Fort Worth-based company, with annual sales worth \$110m, and with 1,000 employees specialises in car air conditioners. Its principal customer, taking 30 per cent of output, is Mazda, the U.S. sales subsidiary of Toyo Kogyo, for its cars sold in North America. The Mazda connection is 10 years old and this shares the relative longevity which Japanese companies value so highly. Perhaps because of this, Mazda was clearly instrumental in nudging Lone Star into improving its production techniques.

But even Mazda may have been surprised by the enthusiasm with which Lone Star responded—although, of course, there is nothing like a severe recession to excite any management into serious examination of ways to cut

costs. What started two years ago with the simple secondment of five Mazda engineers to help improve Lone Star's quality control had escalated this summer to the point where a dozen senior American managers, drawn from every department except finance, spent two weeks in Japan looking not only at how Toyo Kogyo does it but at how Toyo Kogyo's suppliers do it as well.

It was, according to John Wasilchak, Lone Star's president, a well prepared excursion. Having decided to go the whole hog and despatch a big management team, Lone Star brought down to Fort Worth a leading U.S. expert in quality control from the University of Nebraska. It set up an in-house library of both technical and general material and ran seminars. It

then set out for Japan to try and translate the theories it had absorbed into practical terms.

The lessons gleaned, according to Shiv Mehta, vice-president for planning and administration and a member of the team, were both philosophical and practical and short and long term. "We learned a lot about visual displays" of production processes on the shopfloor, he said, which could be easily and cheaply put into effect in Fort Worth.

The same applied to the use of space. Toyo Kogyo divided the U.S. party into teams in a simple competition in which the goal was to assemble an ordinary flashlight; the whole exercise was videotaped for the purpose of showing the Americans the inefficiencies of how they had gone about

the job. U.S. shopfloors, Mehta noted, tend to be more spacious but less effective in the use of people in a given space. Again he expected that it would be simple to institute changes without investing in extra equipment or automation.

Over the longer haul, both Wasilchak and Mehta agreed that the greatest gains could be achieved by increasing worker involvement in the production process. Lone Star had made a Japanese small start in this direction earlier this year by reassigning its 60 quality control inspectors to production line jobs, simultaneously building in and spreading out the quality control load.

Both agreed that more needed to be done to enhance the truly Japanese sense of worker participation in the

end product. Education, training and other company programmes could, and would, help, Wasilchak said, but both he and Mehta doubted that the regimentation they had observed at first hand in Japan could be implemented lock, stock and barrel at Fort Worth.

Mehta added that he thought that Japanese regimentation existed mostly in execution (i.e. actual production) and was not necessarily achieved at the expense of innovation in design. Thus a mix of the two should not be beyond Lone Star's capabilities.

Nor was the Lone Star team over-awed by Japanese technology. Gary Lillard, vice-president, air conditioning systems manufacturing, allowed that he might have been if the visit had been confined just to super-automated facilities, such as

Toyo Kogyo's new Hofu factory or Nippondenso's air conditioning operation at Aichi but other Toyo Kogyo suppliers he saw were not necessarily more advanced than Lone Star's.

There was, however, some general admiration for the closely-meshed supply network in Japan. Wasilchak maintained that Lone Star was making steps to establish a better, more efficient relationship with its suppliers—through periodically auditing shipments received rather than checking each delivery, for example. One Dallas supplier, he said, was even considering a plant relocation closer to Lone Star's factory, but the Confucian values that Japanese businesses place on long-standing, harmonious relations with client companies may not easily be reconstructed in Texas—or by

any foreign company seeking a supplier's niche in the Japanese market.

From a practical standpoint, the Lone Star team has gone back to Texas to produce what Mehta described as "a two-level White Paper"—one for the company as a whole and one for individual departments and managers, both with short and long-range features and with provision for frequent updating. They do so with obvious confidence and enthusiasm but, oddly enough, more with the sense of having rediscovered the wheel than having unearthed a new elixir. The Japanese, Mehta and Wasilchak both suggested, have become expert at a lot of the management techniques at which the U.S. used to excel before somehow it lost its way.

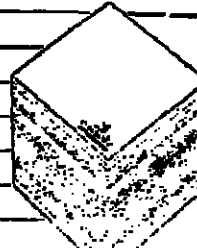
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UK NEWS

Noise bill could be £1bn says CBI

By John Lloyd, Industrial Editor

THE CBI has warned that the cost to industry of compliance with noise regulations proposed by the European Community could be £1bn - twice that of complying with existing UK practice.

The EEC's proposal to harmonise occupational noise control in member states, first published in November 1982, calls for a cut in noise levels in plants to 85 decibels, half the noise intensity of 90 decibel levels common to most European states.

A CBI document, "Protecting hearing at work," says "there is no evidence from industry that groups of workers who are continuously exposed to levels of between 85 and 90 decibels suffer substantial hearing loss."

It claims that a chemical plant employing 100 men would need £1.5m to meet British noise regulations, but £3.5m for the EEC proposals.

A paper-making group's estimates were: UK £2.5m, EEC £7.1m. Safeguarding 38,000 steelworkers would cost £55m to meet UK rules, £145m for the EEC plans.

The CBI says these proposals "further endanger the viability of particular manufacturing processes or of whole companies, with adverse implications for employment, at a time when industry is still seriously affected by the current recession."

It wants the standard based on 90 decibels, "in spite of the considerable costs that will be incurred by industry throughout the Community to meet this level."

This is the second set of EEC proposals strongly opposed by the CBI. It has come out heavily against the forthcoming European legislation on industrial democracy.

"Protecting hearing at work," CBI Centre Point, 103 New Oxford Street, London WC1A 1DU; £5.

BIG ADVANCE CLAIMED IN YARN TECHNOLOGY

ICI launches new fibre

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

FIVE WEEKS ago, in the unlikely surroundings of the Holiday Inn in Leicester, ICI Fibres launched a new fibre which it believes will take the company, and eventually the industry, into the 21st century.

A day later at a sports exhibition in Munich, Germany was given its first look at Tactel. The immediate response, according to John Lister, ICI Fibres' chairman, was "most encouraging. We picked up some very good orders."

His subordinates were more ecstatic. Mr Scott Davidson, sales and marketing manager, said: "This is the most exciting thing that has happened to ICI Fibres for years. We have stolen a big lead on our competitors and the new fibre has motivated all our people at Harrogate, where it was developed over the past three years."

Mr Davidson's enthusiasm pervades not only Harrogate, the division's headquarters, but also Pontypool, in South Wales, and Oestridge, near Heidelberg, where Tactel is to be produced.

The reason is that in Tactel, ICI Fibres believes that it has a product

which will sell in volume and provide adequate margins to produce at profitable prices.

The more ecstatic managers believe that Tactel will even replace polyester, developed in this country after the Second World War and now the big work-horse fibre for the world's man-made-fibre industries.

Tactel is a new family of polyamides aimed at the clothing market. In laymen's terms, it is part of the nylon family and technically quite distinct from polyester.

One vitally important attribute is that it has the appearance and aesthetics of cotton or polyester rather than nylon and allows, for the first time, a fibre which, according to Mr Lister, "combines a variety of natural aesthetics with the proven versatility, superb performance and easy care of polyamide."

What this means is that Tactel has the versatility of nylon built in with the easy care and attractive look of polyesters.

Since polyesters came on the scene in a big way some 20 years ago, often combined with cotton as poly-cotton - in shirts, sheets and

towels, for instance - nylon has gone into a decline in many areas.

"People have tended to write off nylon," says Mr Lister, "but it still has superb qualities in, for instance, hosiery, lingerie and carpets." The trouble is that for many people brought up in the drip-dry era of the 1950s it was the fibre which, when woven into cloth and made into shirts, produced clothes that were memorable for their sweatiness.

Consumer reaction sank even further when the far eastern producers in countries such as Taiwan, Macao and South Korea swamped the West with a wide range of clothes such as flimsy anoraks which quickly met disapproval among buyers.

Initially, Tactel yarn is being sold to a selected group of weavers in European countries - two in the UK and on each in Belgium, Finland, Portugal, France, Norway, Switzerland and Italy.

The first clothes to be made from Tactel-woven yarns should be in the shops in the autumn of next year.

Policy research centre set up

BY ANTHONY HARRIS

A NEW Centre for Economic Policy Research, to promote new work on policy issues in British and foreign universities and institutes, has been set up in London.

Its Board of Governors includes Sir Douglas Wass, who recently retired as Permanent Secretary to the Treasury, and its financial backers include the Bank of England, the Social Science Research Council, and major charitable foundations.

Morgan Grenfell, the merchant bankers, and the Financial Times have also contributed.

The Centre is the first body of its kind in the UK, acting as a research entrepreneur rather than an in-house institute.

The National Bureau of Economic Research works on similar lines in the U.S.

The Centre, which will also be available as a "think-tank" on international issues for industry and government.

The Centre will not take sides, and hopes to promote open debate with rival views fully represented.

The work of the Centre, which will share some facilities with the Royal Institute for International Affairs at Chatham House, will concentrate initially on four major programmes.

The one on international macro-economics will cover the interactions of national policies, possible policy-coordination, and some of the stresses arising from uncoordinated policies.

A second programme will sponsor international discussion of problems facing nearly all Western gov-

ernments - the ageing of the population and its implications for public spending; technological change, employment and training; and education and health programmes, in relation to economic efficiency.

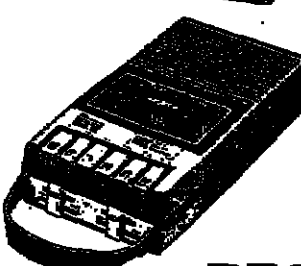
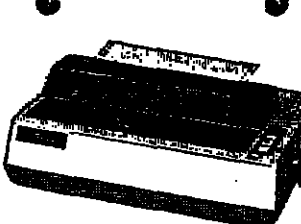
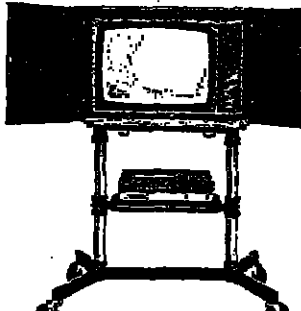
A third will throw light on national forecasting and policy issues - from taxation, to the determinants and results of investment, and the use of economic models. A fourth will concentrate on trade theory and issues like protectionism.

They will also stress quick publication of discussion papers and research results, for international distribution.

The Board has appointed as its first Director, Professor Richard Portes, a young American economist who has worked for some years in the UK.

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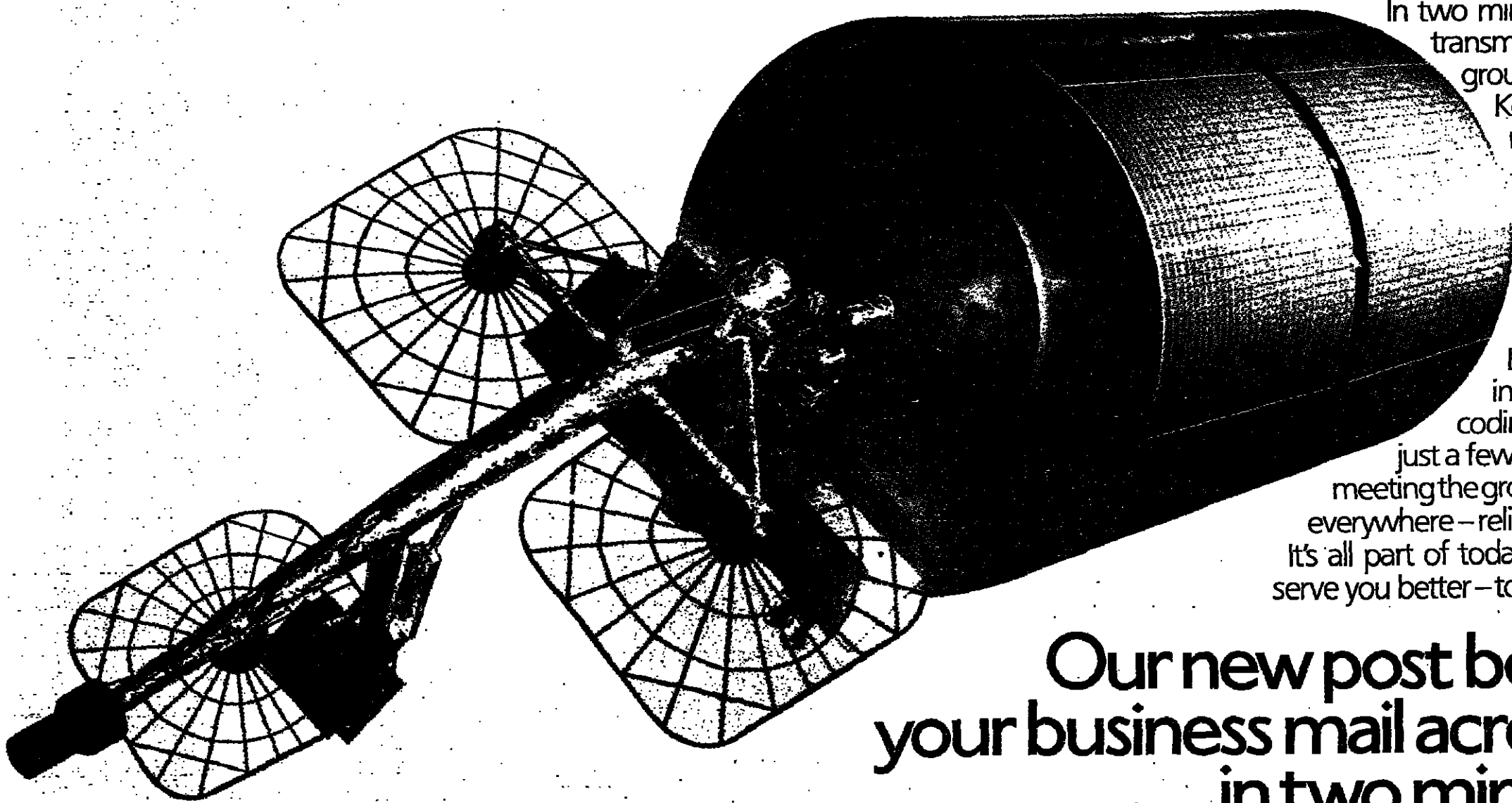
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INSURANCE

Competition sends losses soaring

BY ERIC SHORT

INSURANCE companies have been competing keenly for private motor business over the past three years — much more keenly than normal trading rivalry would lead one to expect.

The interim results this year from the leading UK insurance groups have spelt out clearly the effect of this competition. Underwriting losses on UK motor business have soared, even though the weather this year has been favourable to motorists.

The main reason is the recession. There is no overall growth in the commercial insurance market so companies have been looking to expand their share of the personal insurance market so as to secure premium growth that will at least match inflation and stop expense ratios getting out of hand.

Motor business offers a higher return on capital employed than other forms of personal insurance, such as household or travel. The premiums are higher, making the business worth competing for. In addition companies have use of the premiums and reserves for longer periods, and can take advantage of high interest rates.

Competition has been in two areas. First, companies have held basic premium rates unchanged for longer than the normal 12 months. This meant premium rates fell in real

terms. When companies did review their rates the increases were lower than would have been justified on underwriting considerations.

Second, insurance companies assess premium rates on many factors, including where motorists live and the types of car they drive. Companies have been reviewing their rating for these factors. The basic rate for certain areas and particular types of cars have been lowered. For instance, most insurance companies put the Austin Metro in a lower premium rate.

Companies are now harvesting the fruits of this competition and they are turning out to be bitter. General Accident, the largest motor insurer in the UK, reported underwriting losses of £11.4m on its UK motor account in the first six months of this year compared with a loss of £6.4m in the first six months of 1982 — a period that included severe winter weather.

Guardian Royal Exchange Insurance, the second largest insurer, not only reported losses soaring from £7m to £12m, but also a 4 per cent fall in premium income, the first decline for more than a decade. Other insurance companies referred to rising losses though few gave actual figures. Only Royal Insurance reported an unchanged position.

These losses would appear to be the price for trying to

expand or even hold market share. All companies report that the number of motor claims has risen significantly, especially in the second quarter of this year when claims were up to 10 per cent more.

No reason has been given for this increase, but it is certainly not bad weather. This reverses last year's trend when claims fell significantly after the opening winter months.

In contrast the three main life companies — Prudential, Pearl and Legal and General — have been cutting back on their motor accounts and all three reported reduced losses on lower volumes of business.

What can be expected from companies in the wake of these results? Will it mean an end to competition and a return to normal premium ratings? The chairman of Lloyd's Motor Underwriters Association recently forecast widespread premium increases ranging from 7½ per cent to 17½ per cent.

But to be effective, all companies need to end their premium freezes soon. Motorists and insurance brokers are now much more willing to shop around. The market is closely monitored.

General Accident set the lead when it lifted rates by 10½ per cent on August 1. Phoenix Assurance has made two increases this year — 7 per cent on February 1 and 5 per cent on

August 1. GAE did not increase its premium rates on October 1 — the anniversary of its previous increase — but the market expects a significant rise before the end of the year.

There are no signs of other majors making serious moves to end competition. The Pru has cut its premium rates in an effort to recapture market share.

In addition Mr John Howard, chief general manager of Royal, regards motor business as one of his growth areas in the UK. Royal is attacking the market by identifying various groups of better risk motorists and going after them by offering lower premiums.

It started this process more than two years ago by offering drivers over 50 its Carshield 50, quoting significantly lower premiums. The plan was a tremendous success and Royal put on significant business without any underwriting deterioration. Last week Royal followed this up by offering the family motorist Carshield 90 policy, offering up to 20 per cent lower premiums.

Other companies are hesitating following Royal and offering lower premiums to older drivers. These companies can be expected to go after the better risk driver and more schemes could appear over the next year or two.

Consumer spending expected to slow down in 1984

BY DAVID CHURCHILL CONSUMER AFFAIRS CORRESPONDENT

A SLOW-DOWN in consumer spending next year is forecast today in a report from Staniland Hall business forecasters.

The report says that the increase in consumer spending in 1984 will be only half the increase of this year. The rise in spending is expected to come to a halt in the third quarter of next year, leading to a "year of virtual stagnation in 1985."

Staniland Hall says that in 1984 total personal disposable income will rise by about 8 per cent, close to the estimated level for this year. But the rate of increase will ease during the course of the year. The forecasters expect an increase in unemployment in the second half of 1984 and increased national insurance contributions.

"Thus by the year-end, personal disposable income in real terms may be less than 1 per cent above end-1983 levels."

After the rise in car sales this year, the forecasters expect sales next year to be moderate. Sales of furniture and furnishings should continue to do well as a result of the increase in housebuilding.

Consumer spending on convenience foods is also expected to be much slower in the next two years than over the past two, although the forecasters envisage a strong upturn in 1985.

Consumer spending forecasts, published quarterly by Staniland Hall Associates, 43, Colbrook Row, London N1, 255 5 year.

CONTRACTS AND TENDERS

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Office Militaire National

pour les Industries Stratégiques

NOTICE OF AN INTERNATIONAL CALL FOR BIDS

Announcement of an international call for bids launched by the office Militaire National pour les Industries Stratégiques (OMNIS) de la Repoblika Demokratika Malagasy for the supply and installation of prefabricated premises.

The Colonel, Director General of the Office Militaire National pour les Industries Stratégiques de la Repoblika Demokratika Malagasy, makes it known that he plans to launch an international call for bids for the supply and installation, ready for immediate use, of prefabricated premises, equipped with an electric generator and air conditioning.

These premises are to be installed inside the OMNIS Building in Mangasoavina — Antananarivo — Madagascar and are to be used to store magnetic tapes and related documents.

The features of these premises are the following:

- Height to ceiling: 2.80m
- Room in which magnetic tapes are to be stored: to be air conditioned and isolated thermically, dim 7.50x11m
- Office: dim 4.50x5.50m
- Room in which generator is placed, to be isolated phonically, dim 4.00x4.50m

The air conditioning system to be installed is able to maintain the temperature in the room in which the magnetic tapes are stored, between 18°C and 20°C and the humidity at 45%.

The generator to be supplied will be used in emergencies: It is capable to supply, in case of outside power-cut, the planned air conditioning system, and possibly also an existing laboratory, the power of which is 13kw.

The bids, written in French, must be presented according to the schedule of conditions and be addressed (registered mail with acknowledgement of receipt) to the Colonel, Director General of OMNIS, 21 Lalana Razanakomana, B.P. 1 bis, 101 Antananarivo, Madagascar, before October 24, 1983, at 16.00 local time.

- The documents concerning the call for bids, written in French, can be consulted at: OMNIS, Direction des Services Techniques et de la Logistique, Immeuble Sonaco, Ambanidia, Antananarivo, Madagascar.
- PETROCONSULTANTS S.A. International Energy Services, 8-10, rue Muzy, 1211 Geneva, Switzerland.

or sent on written request, addressed to: Monsieur le Directeur des Services Techniques et de la Logistique, B.P. 1 bis, 101 Antananarivo, Madagascar, or to PETROCONSULTANTS S.A., International Energy Services, 8-10, rue Muzy, 1211 Geneva 6, Switzerland.



ANNOUNCEMENT NO. 12/83

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Dubai Municipality invites specialized consulting companies and expert firms in the field of street lighting to:

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- Recommend improvements for the existing installations.
- Recommend standards for new installations for various categories of roads giving estimates of cost of installation and operation.

Offer must be submitted in Arabic or English language and local currency (in figures and words).

Detailed Terms of reference can be obtained free of charge during normal working hours from the Contracts/Tender Section on 3rd

floor of main Dubai Municipality Building.

Offers must be submitted in plain envelopes closed and sealed with red wax and deposited in Tender Box No. '1' of Dubai Municipality not later than 12.00 Noon on 31st October 1983.

Any offers that are submitted after the date/time specified will be rejected.

Dubai Municipality will have the right to accept or reject any tender without stating reasons.

The envelope is to be marked:
**The Chairman
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Republique du Zaïre

Avis de preselection preparatoire a un appel d'offres international restreint pour la fourniture de pieces de rechange selon cahier special des charges OR/SGMTP/005/CA/83

Avis Rectificatif

Il est porte a la connaissance des soumissionnaires potentiels que la date d'ouverture des plis de cet Avis de preselection prevue pour le 7 Octobre 1983 est reportee au 1er Novembre 1983

Toutes les autres clauses et dispositions de L'Avis de preselection restent inchangees.

Office des Routes Direction Generale

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(DEPARTMENT OF MATERIALS MANAGEMENT)

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THE OPENING DATES of the following tenders are hereby extended as under:

Tender No.	Description of work	Closing Date at	Opening Date at
1. MAT/IMP/11(12270)/A/83	Digital Seismic Unit 96 channel, Digital Seismic Unit Non-Portable 48 channel.	1000 hrs 5.10.83	1500 hrs 5.10.83
2. MAT/IMP/11(12270)/B/83	Digital Seismic Unit 96 channel, Digital Seismic Unit Non-Portable 48 channel.	5.10.83	5.10.83

All other terms and conditions of advertisement will remain unchanged.

COMPANY NOTICES

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In accordance with the terms and conditions of the Debentures, the interest rate for the period 7th October, 1983 to 6th April, 1984 has been fixed at 8.50% per cent per annum.

On 6th April, 1984 interest of US\$25.00 per US\$100 nominal amount of the Debentures and interest of US\$2.48.16 per US\$100 nominal amount of the Debentures will be due for payment.

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London, 20 and 21 October, 1983

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UK NEWS

PEACE FORMULA REACHED IN SIX-WEEK STRIKE

Ford car output set to resume

FINANCIAL TIMES REPORTER

THE OFFICIAL six-week strike of 200 long-distance car delivery drivers employed at the Silcock and Colling depot in Liverpool is expected to be called off today, enabling the Ford Motor Company to resume car production at its nearby Halewood factory. The drivers, who deliver half the cars produced at Halewood, have been called to a mass meeting in Liverpool this morning.

Shop stewards will recommend acceptance of a 15-point formula worked out during nine hours of talks with the management and Acaas, the conciliation service, at the weekend.

A Ford spokesman at Halewood said yesterday that if the recommendation was accepted, the 4,000 hourly-paid production workers laid off since Thursday of last week

would be recalled from the first shift tomorrow.

Production will then re-start on the Escort and Orion assembly lines. Ford's main problem will remain the movement of the 12,500 cars worth £50m which have been stockpiled during the dispute. This is expected to take several weeks.

The strike began when the shop stewards claimed that Silcock and Colling refused to abide by normal dispute procedures over threatened redundancies. The dispute spread to involve the maintenance of long distance transporters by outside contractors, and the terms for the dispersal of the stockpile.

The Escort, the best-selling car in Britain, is also among the least reliable models, according to the 1983 car buying guide of the UK

consumer magazine, Which? Kenneth Gooding writes.

Other models listed by the guide as being "the worst" for reliability were the Alfa Romeo, Austin Ambassador/Princess, Austin Maxi, Citroen 2CV/Dyane, Fiat 127, Fiat Mirafiori, Fiat Ritmo, Ford Cortina 1600, Morris Ital/Marina, Peugeot 505, Renault 13, Renault 14, Rover, Talbot Alpine/Solara.

Cars which spent more days off the road - which might have been caused by a shortage of spare parts rather than problems with the model itself - were Audi 100, Citroen CX, Ford Granada, Jaguar, Renault 20/30 and the Triumph Dolomite 1850/Sprint.

Which? sent forms to 45,000 Consumers' Association members and 25,000 replies were received.

Ballot bid to end Perkins dispute

Financial Times Correspondent

THE PERKINS diesel engine company in Peterborough, is to hold a secret ballot among 1,200 machine shop workers, in a bid to settle a dispute over the introduction of new working practices.

The issue has already caused a week-long strike, and the men have defied a recommendation from the engineering workers' union, the AUEW, to accept the new arrangements. The men want an extra £4.76 a week.

The management is refusing to pay, and has now said that unless the changes are accepted, they will be enforced.

A spokesman for Perkins, the world's biggest manufacturer of diesel engines, said yesterday: "During the past month, the company has repeatedly stated that changes in working practices in the machine shop are imperative, if we are to maintain a competitive position in the diesel engine market."

The recent agreement between the company and the trade unions, on proposals for changes of working practices, is a further recognition of that fact.

The proposals vary significantly throughout the machine shop, but the company's position on change has not altered. It is only fair to make sure that everyone has a chance to register their views on how they would prefer the changes to happen.

"Accordingly, the company will be arranging a ballot of everyone in the machine shop to determine which of the alternatives is preferred."

"If there is no clear response to this ballot, then the company will introduce the necessary changes."

Losses mount for insurers in fight for motor premiums

BY ERIC SHORT

COMPETITION among insurance groups for private motor business in the UK has intensified over the past three years.

Interim results this year from the leading UK insurance groups have spelled out clearly the effect of this competition - with underwriting losses on motor business soaring, even though the weather this year has been favourable to motorists.

The main reason behind this competition lies in the current economic depression. There is no overall growth in the commercial insurance market so companies have been looking to expand their share of the private insurance market in order to secure premium growth that will at least match inflation and stop expense ratios getting out of hand.

Motor business offers a higher return on capital employed than other forms of personal insurance, such as household or travel. Premiums on each policy are much higher, and the companies have use of the

More UK news
on Page 16

premiums and reserves for longer periods, and can take advantage of the high interest rates.

Companies are now harvesting the fruits of this competition - and they are turning out to be bitter. General Accident, the largest motor insurer in the UK, reported an underwriting loss of £11.4m on its UK motor account in the first six

months of this year, compared with a loss of £6.4m the first six months of 1982 - a period that experienced very severe winter weather.

Guardian Royal Exchange insurance, the UK's second largest motor insurer, not only reported underwriting losses soaring from £7m to £12m, but also a 4 per cent fall in premium income, the first decline for more than a decade. Other insurance companies referred to rising losses, though few gave actual figures.

These losses appear to be the price to be paid by the companies for trying to expand, or even to hold their market share. All companies report that the number of motor claims has risen significantly, especially in the second quarter of this year.

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Boeing's 737: front runner for BCal's order

BCal likely to choose new Boeing

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE BOARD of British Caledonian, the independent airline, is due to meet today to take a final decision on a £100m order for up to six new short-to-medium-range jet aircraft, to replace its ageing One-Eleven jet airliners by late 1985.

It has three choices - the new advanced version of the Boeing 737, the Series 300; a new 140-seat derivative of the McDonnell Douglas DC-9 jet, the MD-90; or the 150-seat A-320 from Airbus Industrie, the West European manufacturing consortium.

There has been much speculation that the Airbus is the front runner, but it seems unlikely that BCal will settle for it - at least yet. This is because the A-320 has not been formally launched yet, and will not be available for service until 1988, or even later.

BCal needs its new aircraft much earlier than that. Its existing fleet of 12 One-Elevens has been in service for nearly 20 years - and is becoming increasingly expensive to maintain and fly because of steep fuel price rises.

More significantly, they will be unacceptable environmentally by late 1985, when new government noise regulations become effective in the UK, followed shortly by equally stringent rules throughout much of the rest of Western Europe.

The airline is thus in the same position as its rival, British Airways, found itself earlier this summer. BA needs to shed its extensive Trident fleet by 1985, and has opted for more Boeing 737s because they were readily available.

BA rejected the A-320 at this stage, but kept its options open for when it becomes available in the late 1980s.

BCal seems likely to follow suit and choose the Boeing 737-300.

This is because it is already under development, and will be available from late 1984. The McDonnell Douglas entry, however, will not be available until 1988, while the Airbus A-320 cannot possibly emerge before 1988.

The Boeing would appear the logical choice, therefore. BCal may decide against an outright purchase, however, and opt for a short-term lease, as did BA with a view to keeping its options open for an eventual purchase of the Airbus



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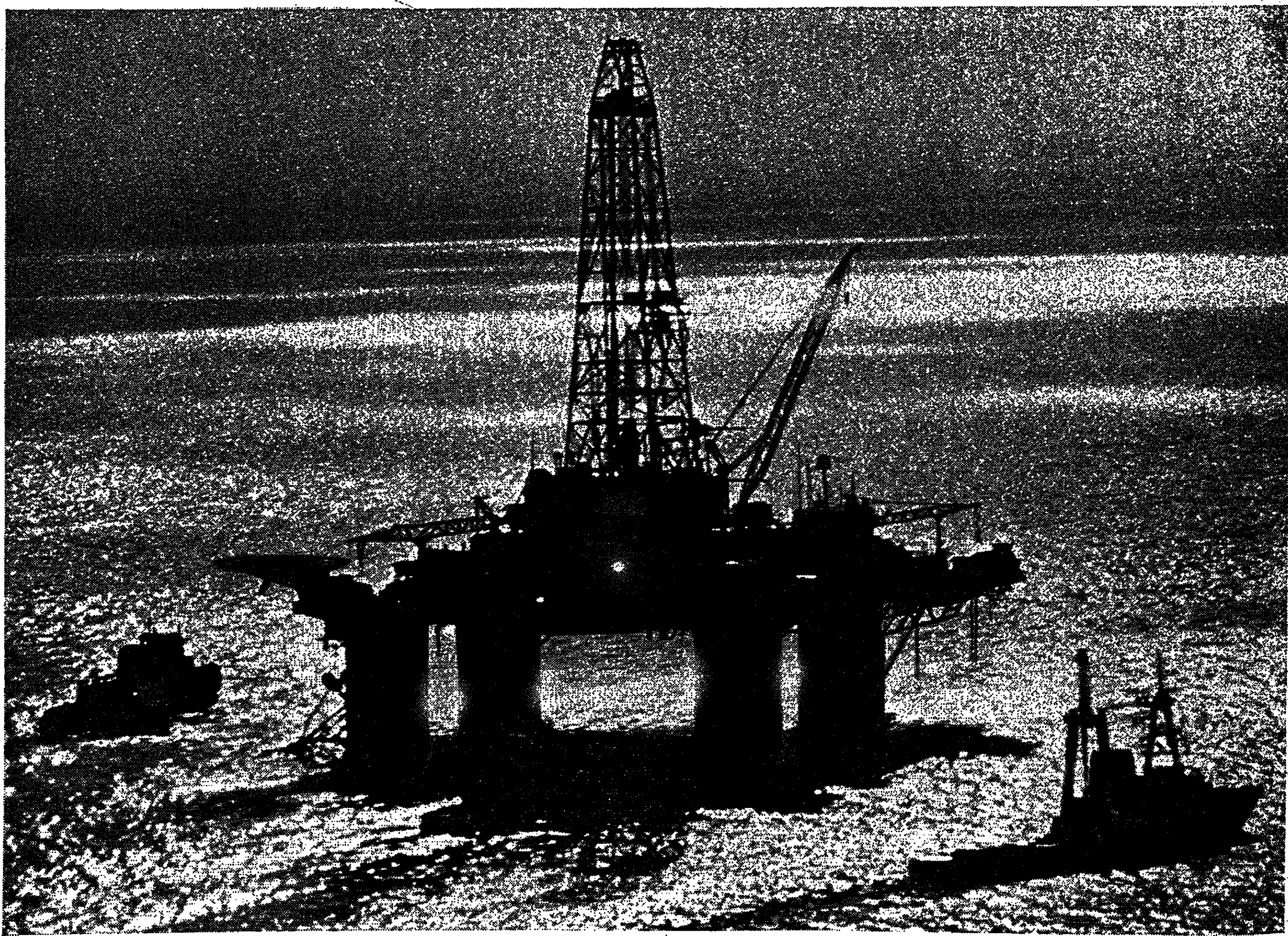
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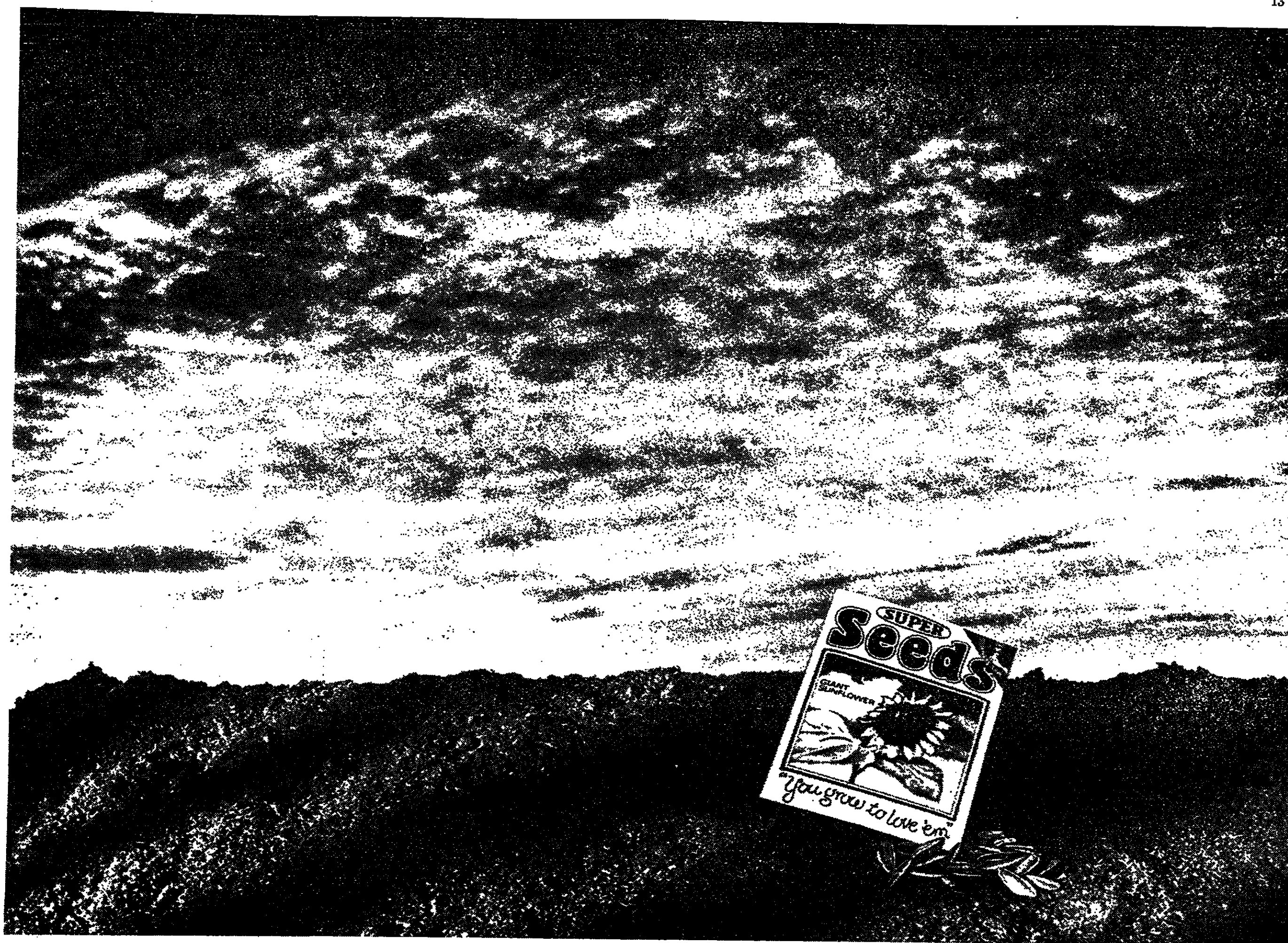
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TECHNOLOGY

HOW HERBICIDE RESISTANT PLANTS COULD BECOME A BILLION DOLLAR MARKET

Race for the power plants hots up

BY STEPHANIE YANCHINSKI

WHILE PHARMACEUTICAL companies struggle to bring the first exotic biotechnology drugs to market in a glare of publicity, another largely unheralded group of scientists are poised to unveil a bonanza in another direction.

A small biotechnology company on the West Coast of the United States is leading a pack of companies, which includes chemical giants such as Monsanto, Ciba Geigy, and Dupont in a race to produce herbicide resistant plants using genetic engineering. The immediate commercial goal is to extend the "life" of profitable herbicides which soon will outlive their patents.

There is, however, another vein of gold to be mined in selling the herbicide resistant seeds. As pressure mounts to reduce the chemical load on the environment, and farmers adopt biological methods of pest and weed control, agricultural manufacturers are eyeing the billion dollar seed market for future profits. They view biotechnology as one sure way of improving their market share.

Calgene Inc., a company of about 40 professionals backed by ABLE Chemicals and Continental Grain Company, recently isolated a gene which confers resistance to glyphosate. This is the major ingredient of "Roundup," the world's largest selling herbicide, now marketed by Monsanto.

Genes are the essential matter of life which control the activities of every living cell, and "genetic engineering" refers to the techniques by which genes are altered or even transferred from one animal or plant to another.

In this case, Calgene's scientists "zapped" bacteria, which the herbicide also normally kills, with chemicals and radiation, eventually producing a mutation resistant to glyphosate. They then isolated the mutated gene. This, they guess, slightly alters the chemical in the cell which the herbicide normally attacks, so that the killer chemical no longer interferes with it.

But the prize achievement, which Calgene has not managed yet, is to insert this gene into valuable crops such as tobacco, soy or cotton. Then farmers could more effectively kill weeds by spraying earlier and heavier without affecting sensitive

crops. Calgene claims to be within weeks or at most months of having the beginnings of such plants.

The herbicide industry is a high value-added industry, where technology is critical in determining the business outlook. The competitive positions of companies participating in this industry depend on the ability of their research and development activities to produce new, cost-effective and environmentally safe products.

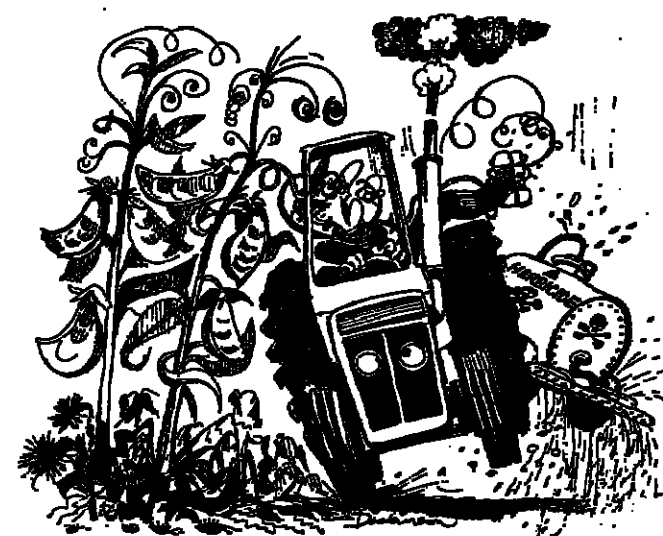
Monsanto and Dow and Dupont are spending an estimated US\$50m on researching new pesticides and herbicides, according to Smith Barney, Harris Upham and Company, a group of market analysts, and some foreign companies could be spending twice as much.

The potential rewards are enormous. Roundup earns around US\$400m a year and with one other herbicide accounts for 13 per cent of Monsanto's corporate sales. But such dependable "bread and butter" herbicides which earn such profits by protecting a large range of crops face increasing competition from the new, high activity herbicides which farmers apply in granules, not kilograms per hectare. This sidesteps the potential toxicity of the others, but at the same time lowers the earnings of the chemical manufacturers.

"We breed crops to be tolerant to the cheapest herbicide around and to develop chemicals to be safe to the most commonly used plant varieties."

Monsanto estimates that 12,000 compounds must be screened and between US\$25m and US\$30m must be expended to achieve full registration of a new herbicide under current environmental procedures. Often, the patent position of these herbicides is easily challenged, as in the case of Roundup, and this is especially true as the herbicide industry matures, and patents begin to run out.

So it is not surprising that many agrochemical companies are turning to other chemicals,



such as the new "plant growth regulators" with potential uses in controlling the time of harvest or to the selling of seeds.

What better marketing strategy could be devised than selling kits of herbicides and resistant seeds, thus enhancing the sales of one product by the other? However, environmentalist groups, such as the Brussels-based International Coalition for Development Action, see this marketing dream turning into a nightmare. They argue that genetic diversity—the natural pool of genes—in the major crops within the U.S. is already alarmingly small as big corporations take over plant breeding for profit. For example, six cotton varieties account for two-thirds of all the cotton acreage planted, and this pattern also applies to wheat, maize, and soyabean. Such inbred lines could be particularly vulnerable to disease or attack from pests.

Breeding plants especially resistant to certain pesticides would further diminish the genetic pool from which to select new varieties, they argue.

David Padwa, chairman of Agrigenetics Corporation, a Colorado-based genetic engineering company also interested in agriculture, scoffs at these arguments, saying that "by using genetic engineering techniques we are always creating new varieties. Those who believe in this 'conspiracy of monoculture' do not realise

that by crossing the hybrid plants commercial companies keep in reserve we could create 10,000 new varieties. Breeders are testing over 60,000 new varieties of maize alone."

Nevertheless, breeding herbicide resistant plants is not a major thrust at Agrigenetics, because Padwa says such a project runs conceptually against what the company stands for. "We use genetic engineering to enhance the plant's own natural defences. We love the idea of displacing chemicals by genetics." He points to the fervent interest in allelopathic chemicals as the way companies are now headed. These are natural substances often released as gases by certain plant tissues to poison the seedlings of other competing weeds that fall nearby.

A separate problem concerns the release of these genetically engineered plants to the outside world. How will they upset the natural order of plant life? Little is known about plant biochemistry, so scientists cannot guarantee that these resistant genes will not be passed on to the weeds that glyphosate is meant to control.

Dr Ernie Jaworski, a distinguished science fellow with Monsanto's genetic engineering unit in St Louis, says "Weeds develop resistance to herbicides all the time, but we will take a lot of trouble before we release these plants into the environment."

Just how far away is Calgene from achieving their goal? It has isolated the gene from bacteria resistant to glyphosate. Now they plan to get this gene past the tough outer wall of the plant cell by hooking it up to the genes of an infective microbe which normally causes tumours in certain plants but is now so modified as to render it harmless.

Then the gene must be protected from degradative chemicals on its way to the nucleus, the home of the plant's own genes, in the centre of the cell. A complicated set of chemical signals attached by genetic engineering to the glyphosate gene will ensure all this goes according to plan.

Most importantly the gene must become an integral part of the plant cell's genetic material in order to work properly and to be passed on to future generations of daughter plants. This may require yet more signals and this is only the start.

The herbicide industry is a high value-added industry where technology is critical to determining the business outlook.

Dr Robert Goodman, Calgene's vice-president of research and development, says he confidently expects to have genetically engineered tobacco cells "in tissue culture" soon. But admits it may take years to get these single cells floating in a soup of nutrients and minerals to develop into the complete and perhaps a decade before fully approved plants appear in the seed catalogues.

This strongly supports the opinion of Dr Daniel Wagner's senior vice-president in charge of Sandoz's seeds division and a trained agronomist, who says that the notion of developing kits of herbicides and tolerant seeds "is a bit of an illusion. We breed crops to be tolerant to the cheapest herbicide around, and develop chemicals to be safe to the most commonly used plant varieties. It is highly unlikely, given the way hazardous research usually works, that the two would be developed together."

BIOTECHNOLOGY IN FARMING

The tumours that save calves' lives

BY ALAN CANE

DR FRANKLIN PASS, president of Molecular Genetics, twinkles as he asserts: "I want to play business." He is a refreshingly different figure in a world dominated by small biotechnology companies run by high-powered academics with a different attitude to the market place.

A physician by training—he specialised in cancers and other disorders of the skin, Dr Pass and his company have avoided the area of human ailments, where most of the excitement in biotechnology lies, to concentrate on agricultural products.

The company's first major product, a preparation which can be given orally to newborn calves to treat scours, a potentially lethal diarrhoea, is already in use in Canada and will soon be introduced in the UK.

Called Genecol, the preparation is a monoclonal antibody, an example of the purest kind of a genetically engineered drug. In fact, the present success of Genecol, Molecular Genetics believes it is the largest

ignores a problem until he has it."

The cost of scours to the animal husbandry business is grievous; of the 53m calves born in the U.S. last year 12-17 per cent contracted scours and 30 per cent of those sick animals died.

There are vaccines against scours, but Dr Pass claims his company's introduction of Genecol has ushered in a new era of specific disease prevention.

He expects Genecol to do well in Europe—he is tying up a licensing agreement with a European pharmaceutical manufacturer as yet unnamed at present—where the value of animals is higher than in the U.S.

Molecular Genetics has some interest in the more fashionable areas of biomedical research—it is carrying out a programme of research into the various forms of human Herpes virus, for example, but the company is dedicated to agriculture.

"The cost of scours to the animal husbandry business is grievous"

producer of monoclonal antibodies in the world.

Monoclonal antibodies are a way of turning cancer to Man's advantage. Antibodies against all sorts of invasive organisms—that causing scours, for example an extremely common bacteria called Escherichia coli, can be raised by injecting the appropriate antigen into mice.

But how to sort the antibody from the biochemical broth that results from such treatment. The answer is to fuse cells from the mice with cancer cells to form what is called a hybridoma—it grows rapidly in the right conditions as is the property of cancerous growth and it produces pure antibody at the rate of about 1,000 molecules a second.

So the cancer cells have been subverted to the useful task of manufacturing antibody. Molecular Genetics have refined this UK-invented technique to produce scours antibodies in substantial quantities.

In Canada, a single dose—one is all that is needed for a sick animal—costs about US\$10. "The farmer is a risk-taker," Dr Pass comments, "he

the company, now around 110 strong, specialised in the three chief techniques used by genetic engineers: recombinant DNA, monoclonal antibodies and plant tissue culture.

Started by Dr Pass in 1979 in conjunction with Dr Anthony Faras, then a microbiologist at the University of Minnesota, the chief target area is beef and corn. There is a substantial programme of work directed at finding ways of reducing the cost of corn production and raising the quality of the product—perhaps by inducing herbicide resistance (see accompanying article).

Many bioengineering companies see themselves purely as research and development organisations with the emphasis on research—they look for higher companies anxious to take licences on their products and market them. Molecular Genetics, however, is marketing driven with its own sales team.

Like most of its competitors it is still running at a loss—but it had substantial cash reserves and the Martin Marietta Corporation is a major shareholder.

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Instruments

Micro rules recorders

A FURTHER PROOF—if any is needed—of the value of applying the microprocessor to self-contained instruments comes from Brown Boveri, Zurich, where what is believed to be the first circular chart recorder "managed" by a micro has just been launched.

Made by Kent Industrial Measurements in St Neots, the P105M somewhat changes the supply position for these recorders. Previously, things like measuring ranges, linearisation, set points and chart speeds had to be specified by the customer. Now users will specify a perfectly standard volume-produced recorder and then program the instrument in a few seconds to exactly match the application.

This approach has completely eliminated the use of range cards and mechanical feedback slides since all the major functions including pen drive, life and referencing are now controlled by the micro.

Apart from the flexibility of microprocessor control, the accuracy and reliability of the new recorder are higher than in previous generations because there are fewer interconnections and moving parts. Similarly, routine maintenance needs are minimal and since the same instrument can now be used for many different applications on the same site, spare stockholdings can be reduced.

There are only five function buttons that are pressed according to a sequence on an eight digit liquid crystal display, two of which are "up" and "down" buttons for increasing or decreasing whatever value (set points, ranges, speed, etc) is currently on the LCD.

The recorder, which can have one, two or three pens, will deal with inputs from a wide range of transducers.

Price of the P105M is from £349 (single pen). More details on 0408 75321.

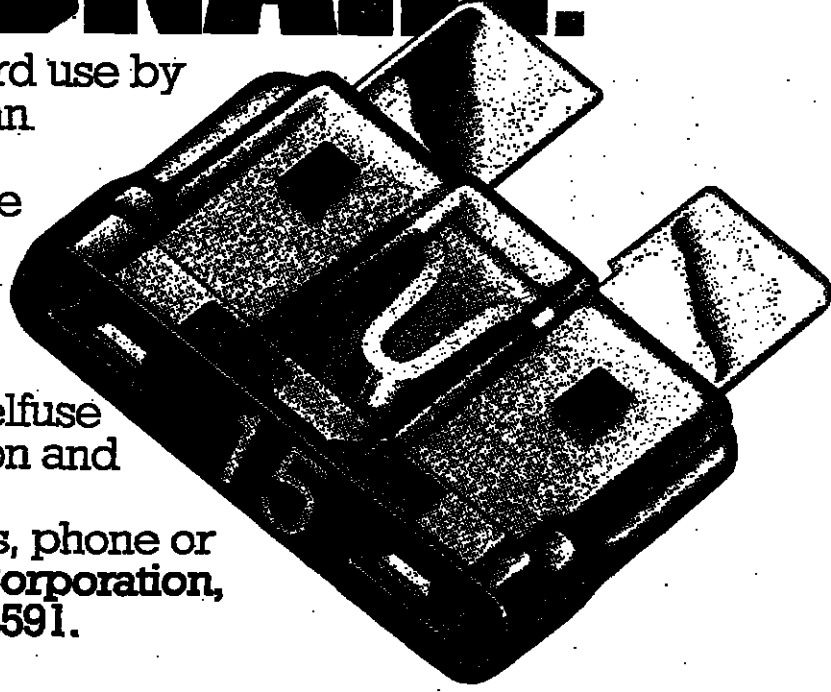
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FEES CONTROVERSY

Engineers resist competition

BRITAIN'S consulting engineers are preparing to resist renewed attempts by government departments expected this autumn to insist on price competition between partnerships over fees.

The Association of Consulting Engineers, whose 1,200 members represent the great majority of the profession, fears that the Commons' public accounts committee is set to apply further pressure on ministers.

It is also understood that the Property Services Agency, the Government's building and property arm, and the Department of Health and Social Services, which require engineers to submit fee costs with design plans—a move which would breach ACE rules.

In a bid to halt such development, the engineers are preparing to put their case for a partial review of procedures to the Government. The ACE strategy parallels similar action by FIDIC, the international consulting engineers' body, which has headed off attempts by the World Bank to introduce competition on bids for development and design engineering projects.

U.S. engineers have also been successful in defeating legislation aimed at enforce-

ing price competitive bids for all public sector building work.

The price competition issue first emerged in Britain in 1976 when a Monopolies Commission Report identified restrictive practices in several professions. A further 1977 study of architects' practices led to a compromise agreement in 1982 when the Royal Institute of British Architects accepted rule changes ending mandatory fee scales and substituting "recommended only" charges.

The ACE case rests on the need for engineers to be selected primarily on the basis of their suitability to perform the required task. If open competition were the norm, the ACE argues, partnerships would be tempted to speed the design process, reduce standards and use lower calibre staff.

The Association also points out that the difficulty in developing at the outset a project's requirements in detail, and the tendency of clients to alter their plans while work is in progress, make accurate calculation almost impossible.

The engineers therefore propose that Government departments adopt the FIDIC system whereby a short list of suitable engineers is drawn up.

Each design submission is then presented, together with the estimates, and is then either accepted or rejected by the client. If the first submission on the list is rejected, the partnership is debarred from resubmitting with revised fees and the second candidate's plans are then examined.

Supporters of open competition are likely to argue, however, that such a proposal does little to reduce costs or bring market forces to bear on the profession.

It will also be pointed out that by broadly maintaining the status quo, long-established companies will continue to dominate the major projects at the expense of lesser-known partnerships.

At present, consulting engineers' fees range from as high as 11 per cent of the cost of a project on small building schemes down to 4 per cent for large civil engineering work.

Alternatively, fees may be calculated on a formula incorporating fee scales related to the salary of the engineer employed and the time spent on the project, combined with a multiplier to account for overheads.

IVO DAWNEY

REDEVELOPMENT

Docklands artery is red brick road

THE REGENERATION of London's desolate Isle of Dogs docklands is well manifested in the Red Brick Road leading from the Gate 1 entrance at West India Dock Road to the London Enterprise Zone at its heart. The road crosses the wastes of the former Millwall and West India Docks which now are attracting developers and light industry following the progressive closure since 1987 of London Docks.

It is not Britain's first public road built of concrete block

paving for some were built of this in Milton Keynes. It is, however, the first substantial public-highway and the longest industrial road in Britain to be built using this system. Hitherto these blocks were used here mainly for pedestrian areas.

They have, however, a long track-record for road use in The Netherlands, going back to the early post-Second World War period. They are also being used increasingly in Denmark, West Germany and Australia.

Contract value for all surface and drainage work for the Red Brick Road is worth £8m. The first 2.5 km of the road has cost about £1m. The road's overall cost is not expected to be more than if it had been of conventional blacktop design.

The road is 4.5 km long, 7.3 metres wide from kerb to kerb, with 2.4 metre-wide footpaths either side and, except for specially made hand dressed granite kerbs from Portugal, is all red. That red and its herringbone pattern were recommended to London Docklands Development Corporation by Mr Ted Hollamby, LDDC chief architect/planner.

The road's first 2.5 km were quietly opened to traffic on the target date of September 1 and officially opened on September 22 by Princess Alexandra. She named the main thoroughfare Marsh Wall Construction of the remaining 2 km is well advanced. Other new roads will be named Mastmiller, Lighterman's, Mill Harbour, Cross Harbour and Lime Harbour.

The road is built overall of more than 3m concrete Marley Intersect blocks (measuring 100 mm x 200 mm x 80 mm) all laid by hand, to a new UK standard set by Intervale, the Cement and Concrete Association and the County Surveyors Society. Such blocks, which come in any colour, are made by other companies, including British Dredging Corporation

and Marshall's Concrete. Marley was chosen because its blocks are rectangular.

The new CCA Standard was drafted in February largely on the basis of experience at the Isle of Dogs by blockwork specialists David Miller-Cook and Brian Walker of CCA. The road is designed to Department of Transport motorway specifications (Road Note 28: to take 5m standard axes) and can withstand the heaviest traffic.

An idea of the punishment such blocks take can be seen at London Bridge Southern Region railway station where buses turn on a forecourt built of the same construction but using Marshall's Monoblocks. The concrete block paving system has been used not only for performance and appearance but because it provides for high quality reinstatement when services alterations require temporary disruption. Further, in due course maintenance will fall to the local borough.

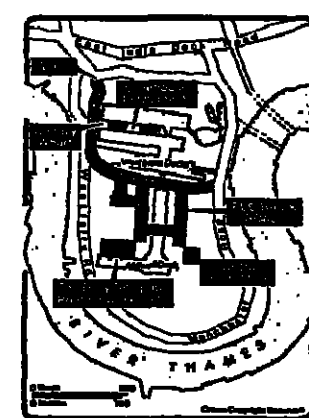
Mott Hay & Anderson is responsible for roads, infrastructure and supervision of construction. Bridgework design is by Rendell Palmer and Tritton, and drainage design by Sir William Halscross Partners. Main contractor is John Mowlem, an Isle of Dogs local company for 60 years, and the paving is laid by C. R. Sanderson of Cirencester.

ALAN ELLIS



A Limehouse gang of five workmen lay concrete block paving at the rate of 150 sq metres in a 10-hour day. Generally, five gangs lay the blocks at rates of 30 sq metres to 50 sq metres per man per day. A gang of six with forklift support has achieved a best time of 300 sq metres in a 10-hour day.

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THE ISLE OF DOGS: The Red Brick Road leads from Gate 1 past Canary Wharf where this month Limehouse Productions, owned by Associated Newspapers, D. C. Thompson, Scottish Investment Trust, May Gurney Holdings and Drayton Consolidated, starts up Britain's largest independent video tape studios to the ASDA retail superstore (101,000 sq ft) which, with a second ASDA store at Beckton, was opened this month by Princess Alexandra. In the New Year work is due to start on building a printing works (285,000 sq ft) for The Daily Telegraph.

Changes planned for the 'Regs'

BRITAIN'S DESIGNERS and builders are busy going through a pile of documents sent out last week from the Department of the Environment for consultation. They are the Approved Documents which will accompany the new, streamlined Building Regulations when the whole system is agreed by Parliament and comes into operation, possibly in early 1985.

As opposed to the existing Regulations, which cover hundreds of pages, the new ones consist of a limited number of "functional Regs" which spell out fairly simply performance requirements. It is left to the Approved Documents to spell out how one might comply with these requirements—hence their importance.

The current draft covers the following items: preparation of site, dangerous and offensive substances, internal fire spread (surfaces and structures), external fire spread, structure (stability and disproportionate collapse) and conservation of fuel and power.

The main difference between the Approved Documents and the previous Regs is that the documents are not statutory. This makes them easier to change and up-date with no need for lengthy Parliamentary procedure in each case.

They may also iron out a few anomalies of the old system. For example, the use of plasterboard has been virtually banned in

England and Wales (Scotland and London have their separate systems) from areas where fire was considered a special risk—solely because of the paper backing on plasterboard. More expensive substitutes were insisted on by diligent Building Control Officers (firmly backed by the manufacturers) of other materials, although the substitutes often ended up being covered in wallpaper anyway—with impunity. The new system, being less specific, should give plasterboard a new lease of life. This and other examples may produce some opposition from building materials producers: more than one of them has used the old, tightly-defined Regs in the past as marketing aids; they may find this impossible in future.

Another change which may upset the structural engineers is an extension of the so-called Roman Point clause, a regulation introduced after the fatal collapse of a high rise block in East London in 1968 following a gas explosion. The scope of the clause, originally restricted to buildings of five storeys or more, will now cover all buildings of assembly.

The regulations do not apply to London at present—but ministers have indicated that as soon as the GLC is abolished the London regulations will also cease to exist and the new system will take over.

MIRA FARHILL

CONTRACTS

£36m for French Kier

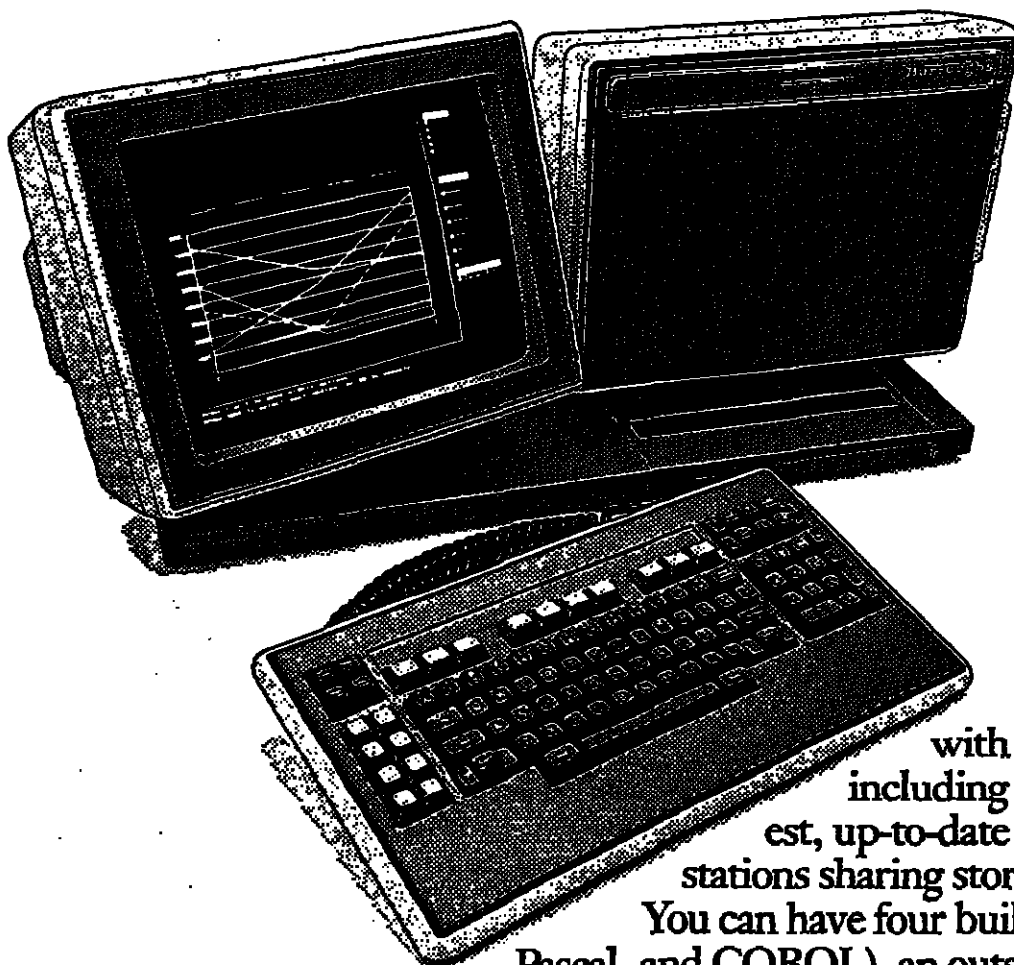
FRENCH KIER CONSTRUCTION have been awarded contracts worth £36.5m during September. The major award was for the development of the North Terminal Building shell at Gatwick Airport (Terminal 2) for British Airports Authority with a value of £22.7m. Other contracts include sea outfalls at Clacton and Harwich for Anglian Water valued £2.4m, remediation of existing factory building for Texas Instruments in Bedford £2.5m, and a section of road improvements on the A13 between Orsett Creek and Stanford le Hope, Essex, for Essex County Council amounting to £6m. Other clients for whom contracts have been awarded include Mobil Oil Company, Shell UK Oil, Abbey Life Assurance, PSA, Thames Water Authority and the Greater London Council.

Contracts totalling over £10m have recently been awarded to Cubitts London Work has already begun on the largest, the Charing Cross development in the Strand, under a £8.7m contract for John McLean and Associates, and is scheduled for

completion during the summer of 1985. Situated next to Charing Cross Station, the development will provide 41,500 sq ft of offices on seven storeys and a 7,200 sq ft arcade of shops at lower and upper ground floor levels together with basement car park. Cubitts London are also involved in the Park Western development at Western Avenue, Welles Road, Wimbledon, Cubitts London are building a 50,000 sq ft warehouse and office complex for Perspex. The contract is worth £1.2m.

The Government of Trinidad and Tobago has awarded a \$15m contract to CH2M HILL INTERNATIONAL of South Korea for the construction of 1,074 houses in different parts of the twin island Caribbean state.

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UK NEWS

Court will rule on oil sales to Israel

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

A UK GOVERNMENT ban on the export of North Sea oil to Israel, imposed by the Labour Government in 1979, is to be challenged in the High Court in London.

The Commercial Court is to be asked to rule that the ban breaches EEC law, a process that is likely also to involve the European Court of Justice. The matter reached the courts as a result of the refusal of North Sea oil workers to load a cargo of crude oil on the ground that it was destined for Israel.

Oil had been sold by Sun International and Sun Oil Trading Co to Bulk Oil (Zug). The sale contract contained the words "Destination free, but always in line with exporting country's Government policy."

Bulk claimed that Sun was in breach of contract, but the claim was rejected by an arbitrator on the

basis of government policy. Bulk was granted leave to appeal to the Commercial Court against that decision; Sun asked the Court of Appeal to cancel that leave.

Dismissing Sun's plea, Lord Justice Ackner said that Bulk's case was that a May, 1975, association agreement between the EEC and Israel prevented any member state imposing any new restrictions on trade with Israel.

Therefore, policy announcement by Mr Tony Benn, as Energy Secretary, in January, 1979, banning the export of oil to Israel, was void under EEC law and could not be relied upon by Sun as a reason for refusing to load Israel-bound vessels, Bulk argued.

Lord Justice Ackner said that the courts had ruled that although arbi-

tration proceedings were to be left to the national system of law, national courts had a duty, in supervising arbitration proceedings, to ensure that EEC law was observed.

The issue was one of potentially very great importance, not only to Israel but also to any country not within the group formed by the International Energy Agency, the EEC member states and Finland, he said.

It was, therefore, important that authoritative guidance should be given, which could not happen unless Bulk was allowed to appeal to the Commercial Court.

The case also involved nearly \$15m, as well as a complex question of EEC law. Those were all good reasons for allowing Bulk to take the matter to the Commercial Court, said Lord Justice Ackner.

Reprieve for rail workshop likely

By Philip Bassett, Labour Correspondent

LEADERS of the National Union of Railwaymen (NUR) seem likely today to accept new proposals from British Rail which grant a temporary reprieve from closure for the threatened wagon-making works at Shildon, County Durham.

Detailed proposals will be put today to a meeting of the NUR's governing executive committee. Though union leaders are likely to remain unhappy that the proposals do not deviate from BR's firm intention to close the Shildon works, they are likely to grasp at a chance of a reprieve, however short.

If accepted by the union, the reprieve would be the second granted to the Shildon works since its closure was first announced in the spring of last year. Faced with the threat of industrial action by the NUR, closure was deferred in June last year.

The basis of the proposals to be considered today by NUR leaders is a six-month reprieve from closure. After its deferment last year, BR intended to shut Shildon by the end of this year.

A much less harsh run-down of jobs. Originally, the closure would have meant the loss of 2,600 jobs, but many have already left. The present workforce of about 1,400 would be reduced to some 940 at the beginning of next year, and to about 870 by the middle of the year.

A guarantee that if any new wagon-building orders are won, the work will go to Shildon, rather than any other of British Rail Engineering (BRE) plants.

Large retailer halts sale of Nimslo camera

BY DAVID DODWELL

THE UK distributors of Nimslo International's controversial camera, which takes three-dimensional prints, have called on restive dealers "to hold on, not to panic, and to see how the Christmas selling season goes."

The call coincides with a decision by Boots, one of the UK's largest suppliers of photographic equipment, to take the cameras off its shelves after a four-month trial period in which only about 130 of the 500 cameras ordered have been sold.

It also comes ahead of a "make-or-buy" promotional campaign, estimated to cost about £800,000, intended to capture public interest in the camera developed jointly by Dr Jerry Nims and Mr Allen Lo, and launched in the U.S. in 1980.

Mr John Singer, chairman of Photopia, the company which has exclusive distribution rights for the Nimslo camera in the UK, confirmed yesterday that Boots had written to the company saying it planned to return cameras not already sold.

"Why they have decided not to hold on until Christmas, I haven't a clue," he said. "Perhaps they decided they had not seen the return from their investment that they wanted, and that shelf space was limited over the critical Christmas selling period."

Mr Singer conceded that many dealers were annoyed that they had had to hold on to stock for three to four months "with inadequate back-up" on promotion.

He nevertheless claimed that major retailers such as Dixons, Menzies and Comet had been "co-operative and supportive" of efforts by Photopia and Nimslo to get the camera off the ground in the UK.

A limited promotional campaign early in summer is now admitted to have been a failure - in large part because Nimslo itself was reluctant to commit funds to an advertising campaign.

Mr Singer made it clear yesterday that for many dealers, both major and minor, the Christmas selling season will be a "make-or-buy" period.

The Bermuda-based company, which was launched on London's Unlisted Securities Market in December 1981, has been blighted by controversy in its 20-month life. Nimslo shares have fallen from a peak of 23p in 1982 to a closing price on Friday last week of 3p.

Its most critical problems arose at the Timex plant in Dundee, where an order for 200,000 cameras was eventually cancelled amid recriminations and after long delays, with just 30,000 cameras off the production line.

Sales in the U.S. were seriously hindered by this delay, as were plans to launch the product internationally.

Production is now said to be going smoothly at plants in Japan, and the company has established distribution networks across Europe and in Asia.

But the company's balance sheet makes gloomy reading. Attributable losses in the first six months of 1983 amounted to \$11.8m compared with losses of \$9.4m in the first half of 1982.

Britain's industrial waste land increases

By Nick Garnett, Northern Correspondent

MOST OF England's manufacturing contributions are becoming increasingly disfigured. Despite reclamation schemes and revamping of government policy ostensibly geared to improving local authorities' ability to rescue derelict areas, the land acreage needing "treatment" before it can be re-used is rising.

Greater Manchester's derelict land now totals 15 sq miles, equivalent to the urban area of a town the size of Bolton. That in Tyne and Wear is about a third of that, but still the same acreage as South Shields.

The scale of a problem which the metropolitan counties say is a deterrent to inward investment and a cause of social stress is only just emerging.

The counties have been supplying the Department of the Environment this year with a breakdown of their derelict land problem for a government report to be published next year. The last time a similar survey was carried out was in 1974.

The speed at which recent industrial decline has bred a new crop of derelict areas is reflected in the West Midlands where derelict land acreage has risen in the past nine years by 28 per cent to 4,800 acres, despite the reclamation of 1,400 acres. This is a more pronounced jump than in almost any other region.

Greater Manchester has had by far the biggest acreage of mutilated land for decades. Some 8,000 acres were judged in 1974 to need reclaiming in the metropolis.

Since then the metropolitan county council has reclaimed 4,000 acres

Coal Board in secret survey

BY MAURICE SAMUELSON

BRITAIN'S National Coal Board (NCB), which supplies coal to Israel, is indirectly involved as well in helping it to find its own oil resources.

The NCB, together with English China Clays, is the joint major shareholder in Horizon Exploration, which has just completed a clandestine survey of Eastern Mediterranean waters for the Israel National Oil Corporation.

Based at Swanley, Kent, the company is now processing the soundings taken by one of its survey ships. Initial details were presented in London two weeks ago to representatives of a dozen companies, including several major groups.

Mr John Greener, managing director, says that, although the area is "not the hottest prospect," it is "structurally very interesting."

Since handing back the Sinai Peninsula to Egypt, Israel has depended almost entirely on imported oil. Until this year, there had been only limited offshore work along her Mediterranean coast, and very little in deep water. The next phase will be for the Israeli Government to use Horizon survey data to allocate acreage for licensing, and for oil companies to apply for drilling rights - possibly next year.

In a bid to avoid political complications in Arab countries where Horizon has operated, its presence

in Israel was initially kept secret. It carried out its \$3m survey contract under the name of one of its lesser-known subsidiaries. Publicly it confirmed only that it was working in the Eastern Mediterranean, without naming Israel.

One of the world's top 15 geophysical companies, Horizon is active in many countries, including Italy, Indonesia, Australia, the U.S., Brazil, and Argentina.

In Israel, Horizon's cover was almost "blown" when aerial pictures of its survey ship appeared on television, which said it was a Soviet spy vessel listening to Israeli signals traffic.

Phones dispute set to spread

BY PHILIP BASSETT, LABOUR CORRESPONDENT

BRITISH TELECOM's international telephone services could be further hit by the effects of telephone engineering workers' industrial action from today.

BT acknowledged yesterday that the work-to-rule by more than 1,000 maintenance engineers in London as part of the Post Office Engineering Union's (POEU) campaign against the government's plans to sell off BT had already had a much more rapid effect than had been expected.

Action by management staff yesterday reduced the impact on services of the work-to-rule, although BT agreed that the much lighter traffic flows had played a considerable part. BT officials declined to estimate the likely effect on services once business demand started up again today.

Most seriously affected so far have been calls to Africa, the Middle East and the Far East. Services to Europe and North America have been affected, but only slightly.

However, union estimates put the disruption as much greater. They see about half the countries connected by international direct dialling crucial to the City of London's role as a major international finance centre - as already having either been disrupted, or halted entirely during peak hours.

BT heightened the dispute at the weekend by ordering home skeleton night shifts at the three key international exchanges in the London area.

LAW

Fugitive offenders and a legal conundrum

CIVILISED NATIONS always face the problem of ensuring adequate protection for genuine political refugees, while preventing ordinary criminals exploiting that protection, by escaping surrender for their politically-motivated crimes.

The existence of that conundrum goes a long way to explaining, and reducing the degree of public astonishment on the UK side of the Atlantic at the refusal of the U.S. Federal Court in San Francisco last week to order the return to Britain of Mr William Quinn, an IRA activist, on a charge of murdering a policeman in a London street while escaping capture for terrorist offences.

The principle that political offenders should not be extradited is a familiar component of all extradition treaties, including the Anglo-U.S. treaty of 1972. The idea that political offenders should be exempt from extradition is of fairly recent origin. It was not until towards the end of the 18th century and the beginning of the 19th century that, while countries continued to surrender political offenders, public attitudes nevertheless began to deplore the surrender of those seeking refuge from political oppression.

By the time that parliament got round to legislating for extradition in 1870 - previously there had been a handful of bilateral treaties between England and mainly European countries - many people regarded insurgents against continental governments as heroes intolerably provoked by tyrants, even though in the course of their political struggles they took human lives and destroyed property.

The enthusiastic sympathy among Englishmen for the cause of throwing off the yoke of foreign powers was readily translated into claims for political asylum.

When parliament did finally legislate for the surrender of fugitive criminals to and from the UK, it expressly exempted political crimes from the scheme of extradition. Offences such as espionage and treason were notably omitted from the list of extraditable crimes. The 1870 Act went on to provide, however, that a fugitive criminal should not be surrendered if the offence in respect of which surrender was demanded was "one of a political character."

It was left to the courts, however, to say what offences other than political crimes, such as treason, were covered by the vague phrase.

Some helpful guidance was ultimately given by the House of Lords in 1982, when a middle position was indicated between the principle of asylum for political refugees and indiscriminate protection to persons who chose to represent that ordinary criminal offences, such as murder and robbery, had a political purpose so as to bring the offenders within the exemption.

Lord Reid said that not every person who committed an offence in the

course of a political struggle was entitled to protection, but that in testing the matter the offender's motive and purpose in committing the offence was relevant, and might even be decisive.

More specifically, the protection was not limited to attempts to overthrow the government. The use of force to compel a government to change its advisers or to change its policy might be just as political in character as the use of force to achieve revolution. The motive and purpose of the fugitive, the motive of the requesting state and the likely consequences if the fugitive were surrendered were all relevant factors.

If the offence was in some way connected with the political control or government of a country, that ordinarily would suffice to infuse the offence with a "political character." When Mr Quinn shot the London policeman he was acting in furthering, however remotely, a struggle by civil disturbance to unite the two parts of Ireland.

The question for an English court would be one of remoteness: Was the shooting of a police officer in London, geographically but not politically remote from the scene of the political struggle by the IRA sufficiently proximate to political actions to warrant a claim to exemption from surrender? The fact that Mr Quinn, if returned to England, would be tried for murder like any other person charged with that offence, and would be dealt with, not as a political prisoner but as an ordinary criminal, would lead an English court to conclude that it was an offence of a political character.

European countries have, however, generally widened the political safeguard beyond testing the matter in terms of the character of the offence itself. The European Convention on Extradition, to which the UK government has not adhered, incorporates a more sophisticated safeguard for the fugitive than does English law by extending the exemption to an "offence connected with a political offence."

Under such an extended definition Mr Quinn would probably succeed in escaping justice. Indeed, the courts in the Republic of Ireland, whose law conforms to the widened definition, have actually declined to hand over fugitive offenders in cases not dissimilar to that of Mr Quinn.

The British Government failed some years ago to have returned from Ireland a fugitive who had assisted the spy, George Blake, who was serving a sentence of 42 years' imprisonment, to escape from prison in London. Another avenue of circumventing the application of the political offence exemption has been sought in the case of terrorists. Had the U.S. enacted an exception for terrorists, no doubt Mr

Quinn would now be winging his way back to an English prison and trial for murder.

That the political safeguard should not extend to serious crimes of violence is not a novel proposition. The Royal Commission on Extradition in 1878 recommended that exceptions should be made in respect of crimes such as assassination, incendiarism or murder of a policeman committed in the furtherance of some political purpose or pretended political purpose, unless the offence occurred during a civil war or open insurrection, but that there should be a discretion to withhold surrendering the fugitive even where the criteria were not met.

The recommendation was never accepted. Until very recently the only offences which this country had not considered to be political for the purposes of extradition were offences of genocide.

For 10 years now the countries of Western Europe have actively sought to carve out of the political offence terrorist crimes. The European Convention on the Suppression of Terrorism of 1975 was eventually concluded and our law, the Suppression of Terrorism Act 1978, has allowed this country to ratify the Convention. The broad purpose of the Convention is to ensure that perpetrators of terrorist offences should not escape the clutches of justice by the offender crossing national frontiers.

A list of offences involving violence - hijacking, serious attacks on internationally protected persons, kidnapping, taking of hostages and some explosive and firearms offences are not to be treated as offences of a political character. Ratification of the Convention in no way derogates from the right of any government to grant political asylum in a suitable case.

An agreement concerning the Convention among the member-states of the EEC also exists, whereby the provisions of the Convention will operate. Among the member-states, the Republic of Ireland alone has not signed the European Convention on the Suppression of Terrorism. The inter-departmental working party on extradition in May 1982 added, however, that it did not seek to have the Convention extended beyond the members of the Council of Europe.

While it has confidence in the judicial and political systems of Britain's partners in the Council of Europe, it did not necessarily possess the same confidence in the legal and governmental systems of other countries with which such ties were more tenuous.

The working party thought while relaxation of the political safeguards under the Suppression of Terrorism Act were justifiable, any move to abolish or relax the safeguard in the extradition laws as a whole would be highly undesirable.

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THE ARTS

Architecture

Colin Amery

The Smythson heritage

Longleaf, Wollaton, Bolsover, Hardwick, Burton Agnes—the names run like a litany, all of them glorious, ingenious English country houses. They are all connected with the name of Smythson, a dynasty of designers and builders of great houses in the reigns of Elizabeth I and the early Stuarts. Robert Smythson is by far the most important of these, born around 1580 he died in 1634. His son John (died 1634) and his grandson Huntington who died in 1648 were both masons and architects.

Our knowledge of these men and of Robert Smythson in particular comes in the main from the pioneering researches of Mark Girouard. It was in 1966 that he published his first book of architectural history, developing his doctoral thesis into an illustrated discourse on Robert Smythson and his architecture. That book has been out of print for far too long and it is a pleasure to welcome a completely new version of the Smythson story. Now called *Robert Smythson and the English Country House* (by Mark Girouard, Yale University Press, £15.95), the great saga of the building of these prodigy houses has been retold in the context of a completely redesigned book. Book designers seldom receive any credit and Mark Girouard is fortunate indeed to be married to the talented artist and book designer Dorothy Girouard. It is an ideal collaboration. They have with their publishers, broken many of the old conventions of the illustrated architectural book and created a series of titles that are as distinguished for their looks as for their words.

This one, even at first glance, reveals the richness of a strange, even exotic period of English architecture. Particularly evocative are the colour photographs of Edward Piper, and some of the older pictures by the master of country house photography, the late Edwin Smith.

The architecture of the Elizabethan and Jacobean world has not been fashionable with architectural historians for some time, partly because of the sheer difficulty of finding the faces and partly because of the preference of historians for the more stylistically classifiable periods. Girouard writes with ease and enthusiasm and his great gift as a historian enables him to bring to life



The ruined terrace range of Bolsover Castle Derbyshire begun in 1627

the complexities of the world of Elizabethan and Jacobean building.

He explains that this was a time when the fountainhead of architecture was the Royal Works and the aristocracy imitated this system whenever they began to build on any scale. The idea of one architect engaged solely in architectural practice is a relatively modern one. Robert Smythson was one of the first independent architects who took on the drawing of plans and designs, his drawings have survived and they form a crucial part of the raw material of this book.

By dint of hard labour look-

ing at contemporary documents, accounts and letters and the inspection of the drawings it has been possible to establish beyond any doubt that Robert Smythson was one of the earliest country house architects. He sunk into obscurity partly because of the Elizabethan attitude to their buildings—the "architect" was rather like the tailor—not someone you asked to dinner, and because of a lack of theoretical interest in the nature of the buildings.

The Derbyshire valley where Bolsover stands evokes the forgotten world of knightly romance and the six towers of

Hardwick are potent with the spirit of Elizabethan adventure. The detail story of Bess of Hardwick's house is totally fascinating. Girouard is right to raise the question of the present appearance of the house which is now owned by the National Trust. The refacing of the stonework has killed so much of the feeling of aged splendour of those façades—how could the body entrusted with this house have been so deeply insensitive?

This is a brilliant and beautiful work that achieves what only the best books achieve—it makes you want to see the houses for yourself.

The Oresteia/Television

Michael Coveney

The filming for television of notable theatrical productions remains a tricky subject. The chief objection is that you cannot recreate the circumstances of audience participation in the sitting-room. The populists reply that thousands of people have a chance to enjoy something they would not otherwise see.

But *The Oresteia* (C4, last night), of all plays, was written for a specific audience who travelled far to see it. Like all Greek tragedies, it offered an experience that was as Peter Hall said in Saturday night's documentary *The Oresteia at Epidauros* (C4), like a combination of going to church and watching the World Cup. Even today (some might say especially today) going to the theatre requires nerve and the expenditure of physical effort. Hall's production of *The Oresteia* at

the National Theatre in November 1981 was a great occasion. On the small screen it is not.

Despite being shot from many angles—there were finally 45 hours of tape which took six months to edit—the purity of Jocelyn Herbert's stage design and masks was never as effective as in the theatre. The company of 16 male actors did not—except the exception of Philip Donaghy's hip-swaying Clytemnestra and Greg Hicks's beautifully spoken Orestes—achieve the strange, paradoxical individuality I remember noting before.

And Tony Harrison's ostentatiously muscular and alliterative translation, borne along as much by the rhythmically bouncing delivery of the actors as by the inventively perverse score of Harrison Birtwistle, did not take kindly to the intimacy of TV. How did

you find "Fart fires through your flues till he fops like a fruit-rind" or "Such gaudy displays goad gods into god-grudge"? I have to confess I giggled rather a lot.

As with Shakespeare, the main challenge of Greek tragedy, from a technical point of view, is the rhetoric. Harrison's verse is a tremendous attempt to redefine the rhetorical qualities of Aeschylus, but it needs the air and the aura of a large performing space.

Andrew Snell's documentary allowed Peter Hall to defend his use of masks by saying that, somehow, a way had to be found to contain and describe the emotional hysteria of the plays. I have never been convinced by this argument, and in fact saw it totally defeated in Peter Stein's emotionally unbridled production of 1980.

Otherwise, Snell's film was the

usual arts programme mix of puff and travelogue. One of the actors, Barrie Rutter, surveying the intimidating amphitheatre of Epidauros was "a bit gob-smacked". Merina Mercuri was seen blowing kisses to the audience as she danced. The best bits involved the actors Tony Robinson and Greg Hicks describing their relationships with their masks, and Tony Harrison rather painstakingly explaining how he wanted to make a translation to match the masonry of Agamemnon's tomb at Mycenae.

Just as the BBC 2 transmission two weeks ago of Trevor Nunn's Glyndebourne production of *Idomeneus* reduced and distorted the stunning, gorgeous impact of the show on the stage, so the televised *Oresteia* proves yet again that the medium must find its own ways of producing great theatre works.

Orfeo/Coliseum

David Murray

The English National Opera Orfeo—Monteverdi, not Gluck—is a joy pure and simple. Pure, like the extent that something like the original sound of the opera can be reconstructed some four centuries later, the orchestra of period-style instruments plays in tune and makes a wonderfully convincing effect. Simple, because the production, David Freeman has decided that the original, courtly setting and manners are not worth reproducing: one needn't claim that, say, Glyndebourne's pretty Renaissance fantasies are a waste of time in order to make a case for Freeman's earthy direct telling of the story. It makes its own case: your own ears and eyes can judge.

The action is set in "a contemporary Greek village," more or less; the tale of Orpheus and Eurydice is being acted out like a pre-Christian passion-play. There are no sets but hanging embroidered cloths, though the story is cunningly lit by Stephen Watson in metropolitan style. The "villagers" step forward to make a chorus as required—very much individual, not a well-drilled battalion—and they sing notably well: fervent, well balanced, clean-lined. Various principal roles are doubled (Richard Angas contrives theatrically contrasted bass qualities for his Charon and his Pluto). The pace is surprisingly swift, though in Peter Robinson's

hands the score moves with an easy stride. As Orfeo, Laurence Dale sustains his long plaints with fresh, virile, undragging tone and full dramatic conviction. We shall hear much more of this excellent tenor, though the advantage of vulnerable youth in this role must be something which blossoms only for two or three seasons. Besides, Angas, his partners, are a strong, characterful crew. Jennifer Smith delivers the prologue of "Music" arrestingly. Marie Angel is both Eurydice and Hope, and Rosamund Greenfield, whose Faure recitals on Radio 3 have given me great pleasure—lends her fascinating mezzo to the Messenger and Prosperina (a most intelligent singer, this).

Lovers of Monteverdi music-drama, as distinct from the period trappings, will rejoice in these performances. The direct, un-fussy power of the presentation is a salutary lesson. Much is plainly owed to Freeman's insistence on physical contact between the singers, which wards off the fatal risk of letting the opera become a procession of cultivated solo exhibitions. A certain amount of over-familiar "experimental" writhing and scrabbling is a trivial price to pay for that, and in any case it is kept well within the limits of plausible acting-out. Freeman is clearly a force for good, in a medium all too subject to decorators and tuitors.

New Swedish singers/Wigmore Hall

David Murray

All this season there is a "Sound of Sweden" series continuing, much of it at the Wigmore. It is a calculated invasion, and alarmingly impressive. On Saturday afternoon Kerstin Meyer introduced four new singers—the eldest a 22-year-old tenor, the youngest a high baritone of 20. If those four are merely representative of what the Swedes have at home, then Swedish musical nurture is something that other countries with musical pretensions had better learn about quickly.

I have too little space in which to discuss artists whose natural gifts and sophisticated training deserve much more.

Summarily, then—Stefan Dahlberg boasts a narrow-gauge, bright-edged tenor of elegant style, a born Pedrillo or Almaviva (Rossini's, of course, not Mozart's). His pitch is impeccable, his phrasing cleanly etched, his stage-manner all eager youth (professionally polished). Like his colleagues he proved a fine exponent of Scandinavian music, especially Emil Sjögren's "Länshövman" cycle; the time may come when the assumption that the best late-Romantic songs are all Austro-German will look sadly provincial.

Marianne Eklöf is a tall, striking blonde whose ample mezzo-

soprano is rich in personality. Her control of this greatly promising instrument is so far only just dependable, but sufficient to suggest a substantial artist: warm, intelligent and freshly perceptive. Lena Hoel, a soprano in the mould of Deana Cotrubas, is a plucky little person with penetrating top notes (and excellent English for the Anne of Stravinsky's *Rake's Progress*). In unaccompanied ballads by Carl Jonas Love Almqvist, her theatrical musicianship was triumphant. Already she would be an ornament for any small company.

And then there was Krister

St Hill, the under-age baritone. Extraordinary performer: a donor who made his name in a *Chorus Line* at 16, and proceeded through *West Side Story* and *Godspell* to Escamilla and Massenet's *Sancho Panza*. Calafait-colored, fawn like a Polynesian idol in repose, violently expressive in action. Voice powerful and controlled (with a Broadway rasp when needed), and excellent American—the baleful force of Ture Rangström's songs for the mad King Erik fairly rebounded off the back wall of the Wigmore. He might do almost anything next, even a *Rheingold* Wotan.

A Passion in Six Days/Sheffield Crucible

Michael Coveney

Howard Barker's new play for the Sheffield Crucible opens with a Labour MP, Harry Gunkroger, taking a dip in the Brighton sea on the eve of the party conference. Calling for help offshore, he is rescued by a sleek, nude Welsh wizard called Brian Gint. Gint is the coming man, Gunkroger the stolid stalwart. The play opened on Friday night as this year's conference came to a close.

For three and a half hours Mr Barker offers a mixture of prescience flavoured with hindsight and seems to despair of the new Kinnock era even as it is launched. Gint, ruthless and silk-shirted, is already "a traitor to the Left." The Left, at the same time, is portrayed as a bunch of sneering skin-heads and, in the marriage of John and Annie, a simple-minded faction demanding per-

sonal liberty in the context of "socialist love." More convincingly, an ancient pacifist, Lord Isted, makes a tremendous dispirited speech from the platform. Sebastian Shaw, watery-eyed and eloquently doddery, is as moving as Fenner Brockway on top form. The evocatively named party leader, Raymond Toynebee, is projected by Christopher Wilkinson as a cunning amalgam of Michael Foot and Peter Shore. Another actor looks like Eric Heffer but says surprisingly little. Another looks like Gerald Kaufman but is, in fact, a pale carbon of Sir Robin Day. So it goes, with Gint's sex appeal, Toynebee's demise, and rows about selection procedures and registration, all outlined in hotel bedrooms that are trucked in under the conference platform as a grey banner of "Peace, Freedom, Jobs."

Michael Boyd's production is unconsciously slow, chiefly

because of what is in fact a good idea: the use of a musical critic, commenting by Mr Sprat's 21st Century Popular Motets, as a cupola quintet not quite in the Flying Pickets class. The lyrics, alas, are decidedly duff, reflecting the worst of Mr Barker's heavy-handedly jejune, self-righteous writing manner. The audience played its part in creating an authentic party conference effect by seeping out of the theatre during and even before the interval. Shocked, stunned, bored? The first certainly drones on, but I think that ordinary people, even those not familiar with Mr Barker's juvenile scatology, can discriminate between good bad language and bad bad language.

The piece is well cast, however, especially in the figure of Harold Innocent's Gunkroger, a fat, pink and gleaming old rogue who salivates on his landlady's bosom, derides the

millitants for their impracticable power base and, rolling around the stage like a beached whale, celebrates the corrupt favour of the Wilson era. Gunkroger, 40 years a Member, is to be challenged by an active selection committee. He intends to hitch his wagon to Gint. What use he would be to Gint is never explored. But then neither is young John's (Peter Wright) theory that socialism must be "moist and passionate, wet and naked." Just as well, perhaps. Toynebee is painted as a vacillating weakling who won't speak to the disarmament motion and fails, in the end, because of an inability to lie. Gint (forcefully played by David Hargreaves) is pursued and bedded by Stan Thomas's Annie. The implication that Mr Kinnock either carries on like this or was already plotting for the leadership at last year's conference is surely delicate ground.

Some of my Best Friends are Husbands/Palace, Watford

Martin Hoyle

The strains of Offenbach before curtain-rises are misleading. Saul Rademsky's effortlessly elegant sets, late Art Nouveau merging into early Erté, have left the Second Empire 40 years behind. As it turns out, the designs provide most of the style in this version of a Lohelbe farce that adds British love of ridiculed gravity to clockwork Gallic plotting, and lards the whole thing over in Hugh Leonard's adaptation, less free than libertarian,

with dionysiac Irish geniality. The resultant lumpy texture is clotted with all too single *entendres* and old jokes (at least one sanctified by Sir Thomas Beecham); while it's not merely the presence of Hugh Paddick that recalls the amiable campiness of radio's *Round the Horne*. Sadly, a stylish cast is assembled with very little to do requiring style. As the ageing philanderer trying to bury his past before marrying a well-brought-up 18-

year-old, Tony Britton again reveals that precious comic gift: the ability to retain (to the character's evident satisfaction, at least) the full leaf of dignity while exposed as ludicrous by a monstrous fate.

Complications stem from the sudden appearance on his wedding day of the husbands of two of the lady-killers' discarded mistresses.

Rosemary Leach, in a froth of 1910 pink plumes, is a mother-in-law definitely still "in

bloom." In a willing cast Karen Lewis's maid, played with lightness and point, avoids both *La-la-la* and *oh-my-Gawd*; Martin Connor's rigidly ridiculous toy soldier gives a glimpse of real Lohelbe. Mr Paddick's way with the unconscious cuckold's nostalgia, recollecting his best friend's gift of liqueur to his wife (he used to pour it over her pinesapples personally)—almost redeems the detectable desperation that eventually sets in.

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

October 7-13

Music

LONDON

NDR Symphony Orchestra, Hamburg, conductor Günter Wand, Haydn, Bruckner, Royal Festival Hall (Sun) (9283641).

English Chamber Orchestra, conductor Charles Mackerras, with Gidon Kremer, violin, and Kim Kashkashian, viola; Rossini, Mozart, Beethoven, and a first performance of Robin Holloway's Second Symphony, Royal Festival Hall (Mon) (9283641).

Brandis Quartet of Berlin with Steven Isserlis, cello; Beethoven, Wolf Schubert, Elizabeth Hall (Mon) (9283641).

London Philharmonic Orchestra, conductor James Conlon, Horacio Caceres, piano; Brahms Piano Concerto No 2, Dvorak New York Symphony, Royal Festival Hall (Tue) (9283641).

London Sinfonietta, conductor David Atherton, Paul Crossley, piano; Mahler's From the Creation to the Stars, Elizabeth Hall (Tue) (9283641).

Gershwin Evening with the London Symphony Orchestra and Brian Stabenrough, conductor/piano. Baroque Hall (Tue) (9283641).

London Mozart Players, conductor Harry Blech with Robert Cohen, cello, and Stephen Bishop-Kovacs, piano; Mozart, Haydn Cello Concerto and Beethoven Piano concerto, No 1, Royal Festival Hall (Wed) (9283641).

Michelle Campanella piano recital; Scarlatti, Liszt, Elizabeth Hall (Wed) (9283641).

Royal Philharmonic Orchestra, con-

ductor Charles Groves, Yuzuko Horiguchi, violin; all Beethoven programme. Barbican Hall (Wed) (9283641).

Bournemouth Symphony Orchestra, conductor Rudolf Barshai, Cecile Oussel, piano; Mussorgsky, Prokofiev, Barbican Hall (Thurs) (9283641).

London Philharmonic Orchestra, conductor Christoph Eschenbach, Elizabeth Leonskaia, piano; Rossini, Mendelssohn Piano Concerto No 1, Stravinsky, Royal Festival Hall (Thurs) (9283641).

London Chamber Orchestra, conductor André Bernard, Christopher Warren-Gray, violin; Handel, Mozart, Bach, Violin Concerto, Elizabeth Hall (Thurs) (9283641).

Paris Berlioz (Mon) Théâtre de l'Athénée (9287272).

Orchestra Colonne conducted by Dennis Russell Davies, Keith Jarrett, piano; Brahms, Brahms (Mon) Salle Pleyel (9283641).

Neuvel Orchestra Philharmonique de Radio France conducted by Juan Pablo Izquierdo and Radio France choir; Maurice Ravel "Die Eschigging Der Welt" (Tue) Maison de Radio, Grand Auditorium (9241516).

Burgundy Raimond, Bass, Orchestra de l'Île de France conducted by Jacques Mercier; Glinka, Mussorgsky, Borodin (Wed) TYP-Châtelet (9211863).

Mouris Luympy, piano; Schumann, Beethoven, Brahms (Wed) Gaveau (9232030).

Orchestra de Paris with Ashkenazy, Barenboim, piano; Brana Delcouse, percussion; Mendelssohn, Delc-

uze, Stravinsky (Tue) Salle Pleyel (9237796).

Orchestra de Paris conducted by D. Barenboim, Ashkenazy, piano; Glinka, Prokofiev, Mussorgsky, Ashkenazy (Wed, Thurs) Salle Pleyel (9237796).

New York Philharmonic (Avery Fisher Hall) Zubin Mehta conducting, Itzhak Perlman violin, Mendelssohn, Mahler (Tue) Zubin Mehta conducting, Itzhak Perlman violin, Joseph Robinson, oboe, Bach, Saint-Saëns, Varese (Thurs) Lincoln Center (9242424).

Chicago Orchestra Boston Philharmonic, Benjamin Zander conducting, Anne Squire violin, All-Beethoven programme (Mon); Philadelphia Orchestra, Riccardo Muti conducting, Elizabeth Connell soprano, with the Westminster Choir directed by Joseph Flummerfelt; Verdi: *Macbeth* (Tue); Louisiana Chamber Orchestra, Armin Jordan conducting, Kathleen Battle soprano; Strauss, Wagner, Handel, Haydn (Wed), (9247459).

Moska Sacra: five concerts in the ten day "Bachfest" Festival will feature Richard Westenberg conducting the Musica Sacra Orchestra and Chorus, with chamber works by Handel and Telemann, as well as Bach, performed by the group, including Anthony Newman, harpsichord, Avery Fisher Hall and Central Presbyterian (84th & Park), (9243104).

Washington Shana Charvatsky piano recital (Terrace); Bach/Busoni, Schumann,

Berg, Liszt, Kennedy Center (2549895).

Chicago Symphony (Orchestra Hall); Sir Georg Solti conducting, Ryszard Chmura, violin, Bach, Berg, Bartok, Wagner (Thurs), (4524111).

Brussels RST Philharmonic Orchestra conducted by Yuri Aizkovich with Robert Grobet, piano, Rudolf Werthen, violin, France Springuel, cello; Beethoven, Beaux Arts (Fri, Sat).

Belgian National Orchestra conducted by Georges Oestre with Henryk Szeryng, violin; Schumann, Szymanowski, Brahms, Beaux Arts (Thurs).

West Germany Berlin Philharmonic; the Berlin Philharmonic Orchestra and the St Hedwig's Cathedral Choir conducted by Claudio Abbado with Verdi (Mon, Wed).

Solution to puzzle No. 5236

1 A doubter disposed to be stubborn (8)
2 Sort of work in which people want to take part? (8)

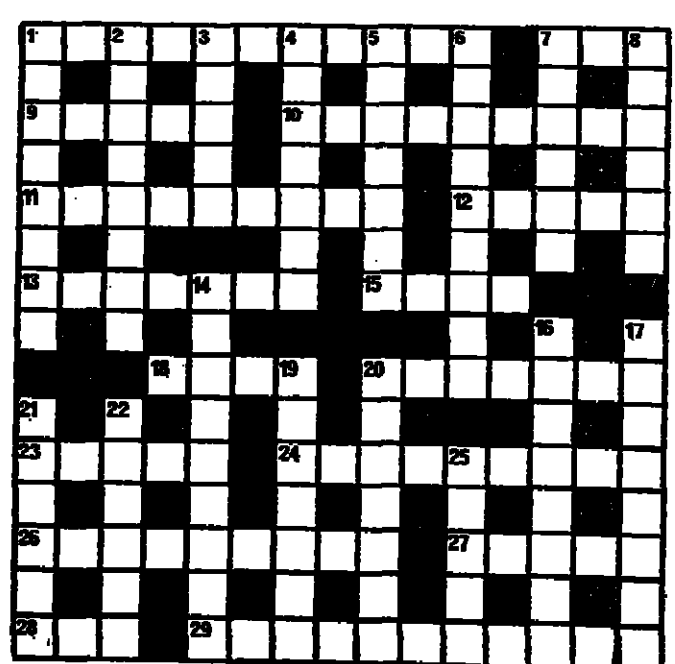
F.T. CROSSWORD PUZZLE No. 5238

ACROSS

- Not even a French novelist finishes "miscellaneous articles" (4, 3, 4)
- Sum up a cleric (3)
- Affected speech given by a doctor on law-breaker (5)
- Parson promises to pay for someone else (9)
- Direction for guardians? (9)
- Knowing there's a fight to get the key (5)
- Metal cover protects the sewer (7)
- Similar to a family group (4)
- Game is a southern game (4)
- Régatta thrown out by republic (7)
- The trouble with one hundred is moral (5)
- He won't look you in the eye when you speak to him (3-8)
- U.S. soldier holds a rude Italian union leader (9)
- He goes into a ship and remains (5)
- Look at the middle of a cyclone (3)
- Trademan's entrance (4, 7)

DOWN

- A doubter disposed to be stubborn (8)
- Sort of work in which people want to take part? (8)



- Silver down at melting-point? (5)
- Revised, made different (7)
- Despoiled icon is restored to a city of Cyprus (7)
- Scholarly method of classifying new emigrants (9)
- Hooded jacket Rex found in a tree (5)
- Before the end of the day Denis may become a famous cartoonist (8)
- Blocks destined for hot water (4, 5)
- Old training manual (8)
- Room for good investments? (8)
- Girl I sign on as an astronomer (7)
- Made a request for a very quiet German song (7)
- A union measure (8)
- Prime object of care (6)
- Send an ear to the Muse of poetry (5)

The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.

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HONG KONG

End of the road for Carrian

By Robert Cottrell in Hong Kong

Lombard

More ideas on those debts

By Samuel Brittan

A SINGLE hand-written line appeared on Saturday morning in the record of winding-up petitions held with the registry of Hong Kong's Supreme Court. It noted the filing of petition number 241, against a property company called Carrian Investments Limited. The previous line recorded a petition filed on Friday against the China Underwriters Life and General Insurance Company, a subsidiary of Carrian Investments.

The first legal steps were being taken towards what may prove one of the world's largest and most complex bank failures, involving total debts currently estimated at U.S. \$1.2bn.

The Carrian Investments petition is being sought by Bankers Trust, whose Hong Kong manager, Mr. Valdemar Borchsenius, attended a High Court hearing in chambers on Saturday at which three accountants were appointed as provisional liquidators.

While the winding-up hearing took place, other Carrian business was being transacted against a different legal background. Inside Leichikok detention centre, on the Kowloon side of Hong Kong, a board meeting was taking place. Carrian Holdings, the unquoted parent company of Carrian Investments, Mr. George Tan, chairman, and fellow-director Mr. Bentley Ho, were being detained pending the raising of bail granted them while facing charges under Hong Kong's Theft Ordinance.

The board meeting heard the resignations of Mr. John Marshall and Mr. Rod Bell, who left the Hong Kong affiliate of accountants Price, Waterhouse & Co. in 1982 to take senior managerial jobs at Carrian. It also heard that Wardley, merchant banking arm of the Hongkong and Shanghai Banking Corporation, was resigning as financial adviser to Carrian Holdings, and that Hambro Pacific, Hong Kong arm of London merchant bank Hambro, was resigning after seven months as financial adviser to Carrian Investments.

The end of the road has been reached, one year after Carrian Investments' first reported "liquidity difficulties", and nine months after its shares were suspended on Hong Kong stock exchanges. The question now is not whether there is anything left for shareholders, but how



much of their loans bankers can hope to recover. For Carrian Investments, which enjoyed a meteoric four-year rise through the Hong Kong property boom-and-bust, it is too late now to undo the financial damage which Carrian's collapse may have done, but the full consequences of that collapse are only slowly being publicly acknowledged.

Malaysian Bank Bumiputra is believed to have the largest exposure to Carrian-related debt, perhaps of more than \$800m. The Hongkong Bank group has a smaller, but probably substantial exposure. The affairs of Carrian and other local companies are now likely to jolt the Hong Kong Government into requiring public companies to disclose their ownership and share dealings. The Hong Kong stock market may, as a result, lose some of its free-wheeling character.

It must also be worrying for Hong Kong to face a prolonged and public inquest into a spectacularly crashed conglomerate at a time when its future is under negotiation between Britain and China, during which Britain is arguing that Hong Kong's present status is so effective and healthy as to demand absolute preservation.

It seems likely that legal proceedings against Mr. Tan and Mr. Ho could last anything between six and 18 months. Mr. Tan is charged with making

false or misleading statements as a company director. Mr. Ho faces the same charge, plus an additional one of false accounting. The charges relate to elements of Carrian's 1981 annual report. Both men deny the offences.

Bail was granted them following a one-day magistrate's hearing and a two-day High Court review in chambers. Mr. Ho's bail is set at HK\$1m. Mr. Tan's bail is undisclosed, but the sum was "substantially increased" from the HK\$2m originally set by magistrates.

Mr. John Bremridge, Hong Kong's Financial Secretary, has characterised the property boom years as days in which all the merchant bankers were giving new HKVs. New, aggressive young merchant bankers wanted to make business, and property firms wanted to borrow to finance speculative projects.

Since no Hong Kong company is legally obliged to say who owns it, bankers were not particularly dismayed by Carrian's reticence on that score. Some asked for loan security, and got it—in the shape of shares and property whose market value now is a fraction of its potential valuation two years ago.

As Carrian Investments grew, it bought one-third of a local bank; a majority stake in an insurance company; Hong Kong's fourth-largest shipping fleet, Grand Marine; a large headquarters building and a diverse property portfolio. Typically, it paid well over book or market value.

Clearly, Mr. Tan was in effective control of the Carrian Group. But its ultimate shareholders remained a mystery. Carrian Investments' unquoted parent, Carrian Holdings, was owned in turn by a nominee company. Local gossip linked

the group in order to assess the feasibility of a debt reconstruction. Some things gradually became clear: Carrian was based on borrowed money, put to effective use through the trading of assets on down-payments and deferred terms; group assets were almost wholly pledged against loans; Carrian Holdings contained virtually nothing except Carrian Investments shares; and one of the group's largest and earliest lenders was Bank Bumiputra Malaysia, operating through its Hong Kong arm, Bumiputra Malaysia Finance.

Carrian's "liquidity difficulties" amounted to having encumbered its assets so totally that it could no longer borrow new money, while declining property and share prices were causing lenders to ask for a topping-up of security on existing loans.

Bankers, believing they might stand to lose more by liquidating Carrian than by reconstructing it, negotiated until mid-September this year with the group and its advisers. But, just as they were being asked finally to agree a debt reconstruction deal, a highly-publicised four-day police raid on Carrian's headquarters, beginning on September 10, shattered sentiment and effectively torpedoed the bail-out.

It was left to Crown Prosecution, Mr. Warrick Reid, to present publicly, at last Tuesday's court hearing, the latest official understanding of Carrian's debt position. Amounts owed by the Carrian Group companies included in the debt reconstruction scheme totalled some HK\$ 6bn. But the books of Bumiputra Malaysia Finance showed loans considerably in excess of those documented as Carrian Group liabilities.

According to Mr. Reid, total borrowing of companies associated with Carrian and privately with Mr. Tan, exceed HK\$ 10bn, of which HK\$ 2bn is "unaccounted for."

Why did Bumiputra lend what now seems to be more than US\$ 500m to finance one man's inspiration? And why to George Tan? These are the enduring questions in the Carrian mystery, which even one senior Carrian executive cannot answer. "It has been particularly interesting," he said yesterday, "over the past month to have people explain to me exactly what has been going on."

Asian politicians and the Moscow Narodny Bank with its Moscow-based investors' enthusiasm was spiced with the thought that they might be piggy-backing on majority shareholders far richer than themselves.

In fact, bankers and shareholders themselves appear to have been the supposedly mysterious source of Carrian's ample funds. Between August 1980 and June 1982, Carrian Investments' shares in issue rose from 240m to 1bn, with half the new share issues used to acquire assets.

Bankers, meanwhile, were lending both to Carrian Investments, the quoted company, and Carrian Holdings, the unquoted parent. Carrian Holdings' main asset, its majority stake in Carrian Investments, was available as collateral.

As Carrian grew in size, so it did in complexity. It spawned literally dozens of subsidiaries and associates, re-jigged in such exotic names as "Smartmoney Ltd.", "Eager Earnings Ltd." and "Extra-dollars Ltd."

At its peak in 1981, Carrian's origins, ownership and rationale remained—despite the extent of the group's activities—mysterious but if that mystery helped Carrian grow, so it also contributed to Carrian's decline.

For almost a year after Carrian first declared "liquidity difficulties" in October, 1982, bankers struggled to obtain a clear and complete picture of

THE City University Centre for Banking organised last week a conference on Financial Crises and the World Banking System. A round-table discussion on the international debt problem was chaired by none other than Mr. Peter Middleton, British Treasury Permanent Secretary, who did his best not to make direct policy pronouncements but did nothing to discourage the more unorthodox thoughts.

The present and orthodox approach to the debt problem was very clearly presented by Prof. Richard Sargent, of the Midland Bank, who summarised it as "rescheduling, retrenchment and recovery." The retrenchment is to be carried out by the debtor countries on lines worked out with the IMF. "Rescheduling" is not a complete description as it includes new money to enable the borrowers to repay the interest on existing debts. "Recovery" refers to the recovery of the industrialised world which, it is hoped, will boost the earnings of the developing countries and enable them to service their debts without too many more emergency operations. This prospect depends on protectionism being held sufficiently at bay to enable the debtor countries to sell more of their exports in the West.

The heretics comprise Dr. Anna Schwartz, the distinguished U.S. monetary historian, Prof. Allan Meltzer of the shadow Open Market Committee, and a real central banker, Dr. Kurt Schilke of the Swiss National Bank. They argued that many of the overseas debts were never going to be fully repaid or serviced, and that bankers should be made to recognise reality by writing down the value of their loans, perhaps according to some estimate of their true market value.

Dr. Schilke seemed to have in mind the generalised writing down of loan portfolios which some Swiss and German banks have already carried out. The academic speakers envisaged case by case arrangements in which debtors had their payments formally reduced. Prof. Meltzer was also keen on transforming debt into equity, e.g., in the shape of ownership of Latin

American banks and businesses. We had the fascinating sight of monetarist economists criticising the IMF for being too restrictive, e.g., requiring import cuts which reduced, for instance, trade between Brazil and Argentina to no one's benefit. They also stressed that the foreign exchange outflows of debtor countries far more effectively than IMF-led rescheduling. The biggest obstacle to such a write-off was, indeed, the IMF rescue operations themselves, which encouraged banks to suppose that their loans could be treated as being really worth their face value.

There is clearly a possibility that a debt write-off will wipe out all the net worth of some individual banks. But we must not fall for the line which identifies world financial stability with the continued existence of every individual bank and the prosperity of its shareholders and management. Small depositors would in many cases be protected by deposit insurance arrangements, and banks in trouble could be taken over by others who would accept a fairly large proportion of their liabilities. But an approach along these lines is only acceptable if Central banks are really able and willing to step in as lenders of last resort to maintain the liquidity of national banking systems. The present delphic silence on this topic would have to end.

Having gone as far as we have on the orthodox rescheduling route, it would be unwise to wind up IMF rescue activities at present. But the existing approach could run into trouble in a number of eventualities. For instance, in the next recession or even earlier if U.S. interest rates rise in 1984-85 by more than the dollar falls. A showdown could also be precipitated by borrowing countries suspending interest payments. Thus, there is an overwhelming case for contingency plans for a debt write-off. This will not, of course, be the preferred solution of the banks themselves, which are at the end of the day profit-maximising institutions, seeking official favours where they can, and not placid guardians of the public interest.

Letters to the Editor

Strength of the dollar on the foreign exchanges

From the Chief Economist, Capel-Cure Myers.

Sir,—I wish to support Samuel Brittan against Professor Pearce and Dr. Thomas (October 5). They argue that the strength of the dollar on the foreign exchanges can be put down to the supply of new dollar deposits drying up owing to a reduction in trade surpluses (presumably, referring to the Organisation of Petroleum Exporting Countries). This leads to a shortage of dollars which, through the usual forces of supply and demand, will cause a rise in the price of dollars—the exchange rate.

This argument strikes me as fallacious. There is no way that banks, Eurobanks or others, are left with a net shortage of dollars. This is because, if Opec (or other) trade surpluses diminish, other countries will experience either higher sur-

pluses or lower deficits. Thereby, either other countries increase their flow of new dollar holdings or are able to reduce their dollar borrowings. Either way, banks as a whole have expected no net change. At a different level, changing patterns of surpluses and deficits could contribute to an explanation of dollar strength but the argument would rest on the different portfolio preferences (with regard to both assets and liabilities) as between currencies of the countries undergoing changes in their trading balance. But it is far from clear that the evidence would support such an argument and in any event Professor Pearce and Dr. Thomas do not appear to be pressing this case.

Samuel Brittan is surely right in pointing out that the strength of the dollar was unforeseen "by any Government or inter-

national organisation or any school of economic thought." This does not imply, however, that it is impossible to advance *ex post facto* explanations which are compatible with untested schools of economic thought.

But the most convincing argument, in my view, is that dollar strength is due to the attractions of dollar assets based on three connected factors: high U.S. interest rates, confidence in dollar assets, and worries about other financial assets in a period of considerable financial and economic instability on a world scale (the "safe haven" argument). This is a far cry from the esoteric argument advanced by Professor Pearce and Dr. Thomas.

Roger Boodle, Capel-Cure Myers, Bath House, Holborn Viaduct, ECL.

Policy for roads in England

From the Chairman, Highways Committee, West Midlands County Council.

Sir,—The article by your Transport Correspondent on the White Paper (September 28) needs to be read in the context of what is actually happening in metropolitan counties such as the West Midlands.

Since 1974 metropolitan counties have been responsible for all roads in their areas and because the county council is also the passenger transport authority a considerable degree of integration of road and public transport planning and provision has been achieved. Greater London Council, which was established under different legislation, is highway authority for metropolitan roads only while the majority of roads in London are looked after by the London boroughs as highway authorities in their own right. It follows that the process of integration will not have been as straightforward in the GLC as it has been in the metropolitan counties.

In terms of achievement my county has consistently achieved government targets since restrictions on capital expenditure were introduced for 1981/82, as the following figures for the transport block demonstrate:

	Allocation received	Expenditure achieved
	£m	£m
1981-82	20.4	20.2
1982-83	27.9	31.6
1983-84	39.4	40.0 (projected)

In all, some £70m has been spent on capital road schemes in the past five years, and we expect to spend over £30m in 1983-84. But these levels of spending need to be increased still further if we are to tackle the chronic problems of areas like the Black Country, and this is why the council has shown a willingness to consider the use of private-sector finance for major initiatives such as the Black Country route.

The Government is right to place greater emphasis on urban road needs and to look for decisive action to meet and, but it seems an odd way of proceeding to abolish the agencies that are best placed to produce the desired result.

(Cly) L. A. Clark, County Hall, Lancaster Circus, Birmingham.

Tenders and cheques

From Mr. G. Blunt.

Tender is an offer to buy what is tendered for at the chosen tender price. If rejected, the seller has no right to use the tenderer's money; he may take time to consider all the tenders and delay acceptance until cheques are cleared. But to cash cheques for refused tenders means the seller is using money for which he is not giving any value.

Tenderers should attach a note to their cheques making their encashment conditional on acceptance in part or toto. If all tenderers did this, no misuse of their funds could take place. G. Blunt, 5, Priory Crescent, Wembley, Middlesex.

Offer for shares in BP

From Mr. C. Perry.

Sir,—I should like to be allowed to reply to the letter from the secretary of British Petroleum (September 28) as matters of far-reaching significance are involved.

Mr. Wedgbury says my comment (September 22) "appears to be based on a misconception. Section 38 of the Companies Act 1948 does not apply to this offer for sale since the prospectus has not been issued by or on behalf of BP." But the offer document was supplied by BP's

directors who said: "... that there are no other material facts the omission of which would make misleading any statement herein, whether of fact or opinion, relating to the offer." All the directors accept responsibility accordingly. As company secretary, Mr. Wedgbury has not of course denied the thrust of my statement: "The public is being invited to subscribe for shares on the basis of fictitious accounts instead of those of a legal entity."

The provisions of the 4th Schedule to the 1948 Act to which I referred, apply to the contents of a report by the auditors: "Matters to be specified in prospectus." One of the documents issued (for United States purposes) was headed "Prospectus." If BP is saying because the offer was not issued by the company its directors and its auditors have no duty of care under company law then it would appear to contradict the directors' statement to which I have drawn attention, and to release the Bank of England and the most prestigious advisers who are named in the offer from such requirements. As the offer was made on behalf of HM Treasury it seems at least politically ill-advised to disclose fictitious balance sheets only.

Mr. Wedgbury reflects upon "other offerings of securities... where full information regarding the company concerned is available in the market." In this instance I am writing about a specific situation when,

so far as I know, the offer document was first published to the public on Sunday, September 18. I wrote next day and received a full set of accounts on September 22. At a glance I saw the company's net assets at the end of 1982 were £3.135m compared with the group figure of £3.646m given in the document.

At the root of my disgust is the practice which is emerging in offers by various companies—for example, at random, BPT/Bedfordshire and Atlantic Computers—where sale particulars exclude the balance sheet of the issuing company. The fact is there are enormous differences between assets in an individual company's accounts and in its fictitious, consolidated accounts. So many consolidated accounts state that untaken millions of pounds have been written off for goodwill when the item has not been written off in any individual company. This deception is now required within the provisions of the Companies Act 1981. I think the lawmakers did not understand the economic consequences of their actions. This is why I say the issuing company's balance sheet should always be given in offer documents and why it is so necessary the offer for BP shares must not assume an authority in precedent, by whatever yardstick.

Colin Perry, The Pound, Church Road, Queensington, Cirencester, Glos.

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

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Swiss give Japanese bigger role

By John Wicks in Zurich

JAPANESE brokers are to be given a greater share of underwriting capacity on the Swiss capital market. This follows the sharp increase in Japanese borrowing in the form of Swiss franc private placements and long-term bonds.

The big three banks, Union Bank of Switzerland, Swiss Bank Corporation and Credit Suisse, have decided to increase from 15 per cent to 20 per cent the total quota of Japanese banks and brokers in the management of private-placement issues.

At the same time, the major bond-market underwriting syndicate, which is headed by the same three banks and which generally accounts for some 70 per cent to 75 per cent of all new long-term issues, is to invite Japanese interests to participate more actively.

Although the so-called "big banks syndicate" has been theoretically open to participants outside the original group of 10 banks and banking associations last year, only cautious use had been made of this ability to list "outsiders" among the underwriters.

It has now been decided to act more positively in this sector, where the participant Japanese have sufficient placing ability or good connections to a borrower. In fact, it appears there has been growing pressure from Japanese borrowers to include their banks and brokers among underwriters.

With regard to the increase to 20 per cent of the private-placement quota the big Swiss banks see this as a "generous gesture" in that it is not fully justified by the Japanese partners' placing ability.

Nevertheless, Swiss bankers are obviously wary of the same sort of development as has happened in Germany, with a Japanese underwriting share of something like 50 per cent.

This latest development is a further move towards liberalisation of the Swiss capital-market underwriting sector.

CREDITOR BANKS EASE TERMS ON A RESCHEDULING PACKAGE

Policy change aids Brazil

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

LAST FRIDAY'S announcement of terms for Brazil's \$12bn new loan and rescheduling package from commercial banks may come to be seen as something of a watershed in the international debt crisis.

For the first time creditor banks have agreed to terms more favourable to the borrower than those prevailing beforehand. In Brazil's case the loan margins are being pared by 1/4 per cent across the board and the final maturity is being extended by one year to nine years. Brazil will have to start repaying the loan after five years instead of the 2 1/2 year grace period that had been standard on Brazilian loans before.

The terms reflect a change in sentiment that first began to crystallise at last month's International Monetary Fund annual meeting. With the endorsement of their central banks, commercial banks have accepted the principle that they too must make some sacrifices in terms of cash-flow and profitability to aid the stricken borrowers.

The Brazilian terms represent a major shift in principle for banks dealing with sovereign borrowers. They are now beginning to apply the notion that a rescheduling must be on realistic terms and not gouge the borrower through excessively high margins.

Such an approach has long characterised corporate restructurings but not country reschedulings. Poland, for example, is paying a higher interest margin for the 10 year maturity on this year's rescheduling (compared with 7 1/2 years in 1982).

In cash terms the saving to Brazil will be rather small. The reduction of 1/4 per cent on the margin it is paying to reschedule \$5.5bn in debt falling due next year will save only \$7m a year in cash. Of much more use to its cash flow will be the extension of the grace period for principle repayments to five years from 2 1/2.

For the banks, however, the sacrifice is rather greater, especially when viewed from the perspective of return on capital. Here the fee

for the rescheduling comes into play and this is being reduced to 1 per cent from 1 1/4 per cent. Moreover, U.S. banks have had to square the concession with their regulatory authorities who normally insist that a loan is classified specially in their balance sheets when it is rescheduled on terms more favourable than those originally contracted.

The concession is not expected to have much bearing on the marketability of the Brazilian package, which is going to be hard enough anyway - it will involve creditors increasing their medium-term exposure to Brazil by a further 10.5 to 11 per cent. But it does, rather gingerly, break new ground on rescheduling. Other Latin American debtors are expected to look for similar, and possibly greater, concessions from their bankers when they

come back for new money next year.

The rationale behind such concessions is that it makes little sense for banks to jack up the interest on rescheduled debt through high margins when they themselves are having to finance the bulk of that interest. What has become clear since the IMF meeting is that the debt crisis will last for several years and that rescue packages must therefore be as plausible and enduring as possible.

In the syndicated loan market, interest last week centred on South America where Portugal has now secured a 13-bank management group on its forthcoming syndicated loan. Portugal has been waiting for the IMF to endorse its austerity programme before going ahead with this seven-year deal which will bear a margin of 1/4 per cent over

Eurodollar rates of 1/2 per cent over U.S. prime.

Banks already committed to the management group include Bank of Tokyo, Bankers Trust, Banque Nationale de Paris, Chemical Bank, Credit Commercial de France, Gulf International, Industrial Bank of Japan, Lloyds, Manufacturers Hanover, Morgan Guaranty, Standard Chartered and Sumitomo.

In Spain, the electric utility Union Electrica Fenosa is raising a \$30m, seven-year credit through Chase Manhattan. This will be the first sterling credit to incorporate a margin option over the UK base rate. Interest will be charged at a 1/4 per cent margin over interbank rates or 1 per cent over base rate.

The same borrower is raising \$30m from banks in the Middle East through Gulf International.

'Fantasy trades' demonstrate desire for quality paper

BY MARY ANN SIEGHART IN LONDON

ABOUT \$100m of trades were made last week in the Eurodollar bond market on deals that never existed outside the market's fantasy.

On Wednesday, rumours spread like wildfire: Deutsche Bank was leading deals for the World Bank and Canada, and darlings of the market, IBM and Coca Cola, were about to launch bonds. Precise terms appeared on the Reuter screens, much to Deutsche Bank's horror. As far as it was concerned, there were no deals, let alone terms.

Since the bonds did not exist, the trades were declared null and void. But this wishful thinking just shows how keen the market's appetite is for well-priced paper from good names, preferably with a five or seven-year life.

The appetite was borne out in the success of the seven-year deals

from Australia, Farm Credit Corporation of Canada and Nederlandse Gasunie. All are popular names and all traded in the pre-market at discounts of less than 1 per cent, well within their selling concessions.

Similar recognition was given to Dresdner Bank, which issued a novel package of a floating rate note with equity warrants. So bored have investors become with the ubiquitous French issuers that they lapped up this deal despite the fact that it had slightly tighter terms. The stripped bond was still trading at par on Friday, which is very rare for a floater.

But the market is still very selective and will not stand for bad pricing. It gave the thumbs-down to an issue from Rio Tinto-Zinc, the British mining and metals company, which issued a 10-year, 11 1/2 per

cent bond through Kleinwort, Benson.

The general consensus was that the amount, at \$150m, was too big, the coupon too low and the life too long. The bond languished at a discount of about 3 points. Kleinwort, Benson conceded this and reduced the amount the next day to \$100m. The discount duly lessened to just over 2 points.

Despite the odd flop, the dollar market still has a very firm undertone. Though interest was concentrated mainly in the primary market last week, which absorbed new issues worth \$1.35bn, the secondary market gained ground steadily each day to close about 1/2 point up on the week.

There was a little nervousness about the money supply figures on Friday, but the panics of a month ago are no longer in evidence.

CURRENT INTERNATIONAL BOND ISSUES															
Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %	Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %
U.S. DOLLARS								CMAC 2 1/2	\$54	1991	-	7	-	Begun, Morgan Grenfell on Suisse	7.000
Kazakhstan Photo 2 1/2	50	1988	15	4	100	Monro Int.	4.880	IAOB 1 1/2	100	1993	-	6	99 1/2	SS	6.958
Mitani Engineering 7 1/2	50	1988	5	7 1/2	100	Monro Int.	7.250	ENEL 1 1/2	50-80	1993	8.55	1/4	100	Begun, Getzweiler Kuhn Bueglinger	
Dresdner Bank 1 1/2	400	1993	10	1 1/2	105	Dresdner Bank, Morgan Guaranty	-	Mt. Elam Tunnel Const. 1 1/2	35	1992	-	6 1/2	100	DCF (Suisse)	6.375
Australia 1 1/2	100	1990	7	11 1/2	100	Deutsche Bank	11.250	Chiyoda Chemical 1 1/2	100	1988	-	3 1/2	100	CS	
Australia 1 1/2	300	1995	12	11 1/2	100	Deutsche Bank	11.500	Telco 1 1/2	50	1988	-	3 1/2	100	SBC	
Australia 1 1/2	100	1988	15	11 1/2	100	Deutsche Bank	11.525	U'Idem Inc. 1 1/2	35	1988	-	3 1/2	100	UBS	
Rio Tinto Zinc 1 1/2	100	1993	10	11 1/2	100	Kleinwort, Benson	11.525	Chapignon Screen Mfg. 1 1/2	50	1988	-	3 1/2	100	SBC	
Farm Credit Corp. (Canada) 1 1/2	75	1993	10	11 1/2	99 1/2	Goldman Sachs, Mtn. City, Mtn. Stanley, SBC	11.712	Chiyoda Co. 1 1/2	20	1988	-	6 1/2	-	CS	
Ned. Gasunie 1 1/2	75	1990	7	11 1/2	99 1/2	Chiyoda Co. 1 1/2	11.712	R-Line 1 1/2	70	1991	-	6 1/2	-	CS	
World Bank 1 1/2	200	1990	7	11 1/2	100	Chiyoda Co. 1 1/2	11.712	Ascor. & N.Z. Mining, Exp. 1 1/2	80	1988	-	5 1/2	100	UBS	5.750
CAN. DOLLARS								Commercial Fin. 1 1/2	100	1988	-	5 1/2	100	UBS	5.750
Avco Canada 1 1/2	35	1988	8	13	100	Wilder Pinsky, Salomon Bros., Wood Gundy	13.880	Kanami 1 1/2	25	1988	-	3 1/2	100	Banca del Gottardo	3.275
D-MARKS								STERLING							
World Bank 1 1/2	150	1988	5	8 1/2	100	DG Bank	8.125	Inland 1 1/2	50	2008	25	12 1/2	97.258	Country Bk., NW Sennel, SE Warburg	12.873
SWISS FRANKS								Inland 1 1/2	50	1993	10	1/4	100	SE Warburg	-
JVC 1 1/2	100	1988	-	3 1/2	100	CS	3.125	SUNDERS							
Optec Int'l Ind. Devel. 1 1/2	30	1988	-	3 1/2	100	Handelsbank	3.250	World Bank 1 1/2	300	1993	8	5 1/2	100	ABN	8.750
Falco Co. 1 1/2	50	1988	-	3 1/2	100	SBC	3.250	ECB							
Tokyo Mfg. Co. 1 1/2	20	1988	-	3 1/2	100	Swiss Volksbank	3.250	ITCB 1 1/2	40	1990	7	11 1/2	100	Credit Lyonnais, Krefeldbank, UYB	
Furukawa Co. 1 1/2	40	1988	-	4 1/2	100	CS	4.125	Inland 1 1/2	30	1993	10	11 1/2	100	Nippon Europ. Bk. SE Warburg, BIL, BBL	11.125
Hansa Finance 1 1/2	100	1991	-	6 1/2	100 1/2	SBC	6.557	YEN							
IC Industries Fin. 1 1/2	\$87.5	1983	-	7 1/2	-	UBS	7.580	EB 1 1/2	200m	1993	9	7.8	99.15	Yamichi Secs.	8.082
Toshida Camera 1 1/2	50	1988	-	3 1/2	100	UBS	3.125								
Mitsubishi Capital 1 1/2	50	1988	-	3 1/2	100	UBS	3.375								
Canon Electronic 1 1/2	30	1988	-	3 1/2	100	SBC	3.125								

* Not yet priced. † Final terms. ‡ Floating rate note: coupon is spread over 3-month Libor. § Convertible. ** Placement. ¶ With warrants, a spread over 3-month Libor. †† Dual currency issue repayable in dollars. Note: Yields are calculated on AIBD basis.

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October 5, 1983

All these securities have been sold. This announcement appears as a matter of record only.

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

U.S. BONDS

Prices just ahead despite fresh note of caution

THE BOND market began to build up a fair head of steam last week, as confidence flowed in from equities and the foreign exchange market began to anticipate a fall in interest rates. By Thursday, the 12 per cent Treasury long bond had gained virtually 12 points to 105 1/2, where it yields 11.32 per cent—a far cry from the 12.24 per cent at which it was standing two months ago. But Friday's ritual money supply figures contained a nasty little surprise in the shape of a \$600m increase in M1. With dealers keen on tidying their books before the three-day weekend—today is the Columbus Day holiday—the long bond was knocked back by a little over 1 point to 104 1/2.

The credit markets followed a similar pattern, with the three-month Treasury bill rate falling by 22 basis points to 8.52 per cent by Thursday, only to lose a third of the gain on Friday, as the yield pushed up again to 8.60 per cent.

To have finished the week slightly ahead but on a fresh note of caution seems about right for the market at present. Despite Friday's M1 figures, the trend in the monetary news over the past month has been favourable, with the aggregate now well within the Federal Reserve Board's targets.

In addition, softening commodity prices, last week's crack in the gold price, and forecasts that the Federal deficit may decline faster than expected also point to the possibility of further interest rate cuts.

Yet, as Aubrey Lauston points out, the Fed is by no means home and dry, in its delicate task of keeping the

economy moving forward and holding inflation in check. Last week's strong retail sales figures show that consumer demand is still extremely buoyant, and the pace of the economic upsurge has been underscored by the unemployment figures, which showed strong September gains.

The market had come to suspect that the Fed was simply sitting tight through September, trying to hold the ship steady on course. This view was confirmed on Friday by the report of the Federal Open Market Committee on its August proceedings.

On Tuesday the FOMC held another meeting amid speculation that it now has more room to ease. But the performance of the money market has since given nothing away—the Fed gave considerable help through repurchase agreements on Tuesday, but the fund's rate, hovering around 10 per cent at the end of the previous week, remained stubbornly high throughout.

The corporate bond market, in keeping with a pattern of the past few weeks, showed little sign of great vitality, with new issues of straight debt raising only \$425m, against \$593m in the previous week. It may be that corporate treasurers are hoping for yields to move even further in their favour—prices advanced between 1/2 and 1/4 of a point last week, with yields declining by between 5 and 7 basis points.

On the other hand, corporate cash flow has recovered to such an extent across broad swathes of industry that many companies can now afford to sit back and bide their time—at least until they begin an all-out replenishment of stocks.

Among the new issues last week were Citicorp, with an offering of \$300m of seven-year notes at 12 per cent, and General Telephone of South-west, which sold \$50m of 30-year 12.75 per cent bonds priced to yield 12.85 per cent.

Terry Dodsworth

Insurance provisions keep Baldwin United in red

BY TERRY DODSWORTH IN NEW YORK

DESPITE a sharp reduction in special provisions, Baldwin United, the struggling U.S. financial group, ran up losses of \$44.4m net for the second quarter to June, bringing its half-year deficit to \$861.7m. The results compare with net profit of \$28.5m in the second quarter of last year and \$46.8m in the first six months.

Since then, however, Baldwin has run into massive problems, largely associated with the costs of an aggressive diversification programme. A part of the group recently filed for protection from creditors under Section 11 of the Federal Bankruptcy

Laws. The first-half figures were hit mainly by a \$567m charge against potential losses associated with the group's single premium deferred annuity plan and provisions against reserves. These special items declined in the second quarter, but the group still faced provisions of almost \$29m in order to top up reserves for losses on various projects and income tax liabilities.

The heavy debt burden assumed when Baldwin took over its MGIC investment unit for \$1.2bn in 1981 has also taken its toll, with interest and debt

expense amounting to \$56m in the second quarter. Only three weeks ago, Baldwin agreed to put MGIC up for sale following a decision by insurance commissioners in three states where the company operates to protect annuity policy holders by placing six of the group's companies in rehabilitation proceedings.

Because of this decision, Baldwin says that the Arkansas and Indiana Insurance Commissioners have effectively gained control of these companies' assets. In future, these assets will be deconsolidated from group financial statements.

Australia may let in foreign banks

BY ALAIN CASS, ASIA EDITOR

SENIOR Australian officials are hinting that the country's Labour government may soon reverse its policy and allow foreign banks to operate in Australia.

Mr Paul Keating, Federal Treasurer, is to receive recommendations on this and other issues related to liberalising the country's protected banking sector within a few weeks. At present a small handful of foreign banks operate limited merchant banking activities.

Mr Keating is expected to recommend to the cabinet that a limited number of foreign banks should be allowed to begin operations in the new year.

The recommendations stem from the report by Sir Keith Campbell issued last year which called for sweeping changes to Australia's financial system.

Officials stress that no decision has been taken yet and there may well be opposition.

Since taking office earlier this year, Mr Hawke's administration has taken a hard line on the entry of foreign investment into the country.

It seems unlikely, in any case, that foreign banks would be able to operate outside state capitals. Another constraint on foreign banking operations would be the Hawke Government's determination to resist a wider role in the foreign exchange markets for the Australian dollar.

Ma Bell break-up will not incur tax

By Our New York Staff

THE U.S. tax authorities have ruled that the Bell company involved in the sweeping break-up of American Telephone and Telegraph will incur virtually no tax liabilities on the transfer of assets and stock between the different companies created by the dismemberment of the group.

According to AT & T, the ruling of the Internal Revenue Service indicates that about 99 per cent of the distribution of regional holding company shares in the divestiture will be tax free to AT & T stockholders.

The one exception to this ruling concerns shares in the Pacific Group, the holding company of Pacific Telephone and Bell of Nevada. Some of the stock in this company was acquired by AT & T in 1982, in a deal qualifying as a taxable merger. The IRS has consequently ruled that some of this stock when distributed to AT & T shareholders will count as dividend income for taxation purposes.

AT & T is contesting this ruling, but described the IRS announcement as "generally good news for our share owners and the company."

Cockerill reshuffle gets marketing spur

BY PAUL CHESNIGHT IN BRUSSELS

PLANS to restructure Cockerill Sambre, the Belgian steel company, have been approved by the Government's decision to spend Bfr 937.5m (\$18m) to buy out private companies, marketing some group steel.

The move will enable Cockerill Sambre for the first time to have sole control of its own marketing. Divided marketing had hitherto been costing Cockerill Sambre some Bfr 500m a year in lost marketing opportunities.

The deal involves the government and Cockerill taking over the 51 per cent they do not already own in Frère Bourgeois Commerciale and the purchase of some associated merchant interests.

Frère Bourgeois Commerciale is controlled by Mr Albert

Frère, once chief of steel operations in the Charleroi area before these operations became part of the merged Cockerill Sambre group.

After the merger, the company continued to sell steel from the Charleroi plants, although marketing from the other main areas of the group's activities, Liège, was directly in the hands of the Cockerill Sambre management.

The price for Frère Bourgeois Commerciale is some 25 per cent less than last year's assessment made by Merrill Lynch and audited by Arthur Andersen.

A unified sales operation was urgently demanded by Mr Jean Gando, the French specialist advising the government on the restructuring of Cockerill Sambre.

Penn Central in \$9m purchase

PENN CENTRAL, the energy, natural resources and property group restructured from the ashes of the former railroad company, is buying a 23 per cent stake in Canada Southern for \$9.4m, it says, to improve its position in negotiating a settlement of legal actions, writes Terry Byland in New

York. The purchase, by a Penn Central subsidiary, CSR Holdings, will be for all the stock in Canada Southern not held by Consolidated Rail Corporation and is dependent on a minimum of 18.7 per cent of the total outstanding shares in Canada Southern being accepted.

INTERNATIONAL APPOINTMENTS

head two years after being appointed general manager for Security Pacific in London.

Ms Catherine D. Fitter has been appointed manager of operations for SUN OIL TRADING COMPANY. She replaces Mr R. John West III, who was recently appointed vice-president of the company.

Mr Frederick A. Jacob has been named director of public affairs for COLUMBIA BUSINESS SCHOOL. He will be responsible for coordinating the school's public relations programmes.

MORGAN GUARANTY TRUST COMPANY of New York has appointed Mr Eric Bourdais de Charbonniere as a senior vice-president. He will be responsible for the bank's activities in France, Greece, Italy, Portugal and Spain. He becomes area

formed by American Telephone and Telegraph of a 1.25 per cent stake in the Netherlands.

Mr V. William Souverey has been elected a vice-president of ITT CORPORATION. He continues as group executive of ITT's defence-space group. He has been president and general manager of one of the group's five divisions, ITT Gilfillan in Van Nuys, California.

Dr Fritz Moninger, former Swiss Minister for Economic Affairs, has joined the board of ELEKTROWATT Zurich. He will be a board member before his appointment to the federal council.

Mr Kenneth F. Easter, an executive of AT & T Western Electric, has been named vice-president and chief financial officer of AT AND T AND TELECOMMUNICATIONS, the company recently

of the Netherlands. He will report to Mr Alexander C. Stark Jr, president of the new company, at offices in Hilversum, the Netherlands.

Mr Charles A. Melios has been elected vice-president of AMERICAN BRANDS INCORPORATED. He also continues as chief financial officer. Mr William J. Alley was elected senior vice-president, strategic planning, and Mr Robert W. Walker was elected vice-president, public affairs. Mr Alley will continue as chairman of the board, president and chief executive officer of the Franklin Life Insurance Company, a subsidiary of American Brands.

Under its restructuring programme, DeWITT CO INC, Houston, has made the following appointments: Mr Hugh S.

Fylian, to executive vice-president, manufacturing and operations; Mr Richard C. Dodge, to executive vice-president, olefins and single client division; and a member of the board, Mr Edward R. Swartz, to vice-president, economics of the petrochemical industry, raw materials and aromatics division. Mr Neil C. Taylor, to vice-president, marketing; Mr Deborah E. Baldwin, to coordinator, computer services; Mr F. J. Brummer, to director, office services; Ms Barbara A. Lewis, to olefins division analyst; Mr J. R. Rafferty, to director, graphics services; Ms Wanda J. Wartensack, to director, information and special projects. Mr Hugh T. Tubbs, formerly of Gulf Oil Chemical, is to join the company on October 1 as vice president, petrochemicals North America.

Chief executive at South African Airways

BY G. D. "Gert" van der Veer

Mr G. D. "Gert" van der Veer, formerly assistant general manager, operating of South African Transport Services, is the new chief executive of SOUTH AFRICAN AIRWAYS.

He succeeds Mr Frans Swarts, who has retired. Mr van der Veer began his career with South African Transport Services as junior engineer in the electrical department at Cape Town in April 1959.

Buddell was a manager in the aerospace section, corporate financial services, international banking division.

Dr Andor Hefti has been appointed general manager, industrial products, of the Swiss watch-industry group ASUAG, Biel.

The board of NEWMONT MINING CORP., New York, has elected Mr James F. Hill, vice-president, corporate relations. He joins Newmont after having served as director, communications, at NL Industries, Inc.

Mr Wolfgang H. Schwarz has been elected senior vice-president of SECURITY PACIFIC NATIONAL BANK. He will transfer to London from Security Pacific's Los Angeles headquarters. He heads the London-based Europe, Middle East and Africa division of the global financial institutions division,

FT INTERNATIONAL BOND SERVICE

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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Continued on Page 25

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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FINANCIAL TIMES SURVEY

Monday October 10 1983

Defence costs are spiralling so high that even the world's super-powers and a few oil-rich countries are investing in the qualitative improvement of weapons, rather than in larger inventories. Countries are spending more on defence, but in general are getting less for it, say industry analysts.

Defence Industries

Military spending soars to \$800bn

By BRIDGET BLOOM, Defence Correspondent

WORLD MILITARY spending stood at \$800bn last year, an increase of some 10 per cent on 1981. From those figures alone, the bystander might be forgiven for believing that all was exceptionally well in the world inhabited by defence industries. Defence expenditure in both major world alliances has increased substantially over the past five years. Led by the U.S., Nato's defence spending rose by some 11 to 12 per cent in real terms. The Warsaw Pact—with the Soviet Union in the lead—is thought to have spent some 4 to 6 per cent more last year than in 1978.

In other parts of the world there have been even more dramatic increases—10-20 per cent in Latin America, and, with the continuing conflicts between Iran and Iraq and in the Lebanon, 35 per cent in the Middle East. Only in black Africa has spending declined—by 20 per cent.

Yet, while some European defence industry sectors, such as those involved in the production of electronics and communications equipment and guided weapons, are in general very healthy, others, such as warship building, are in the doldrums.

A closer look at the figures, whether for defence budgets or industry profit rates, reveals furthermore, an altogether more chequered picture and this raises questions not only about the ultimate health of defence

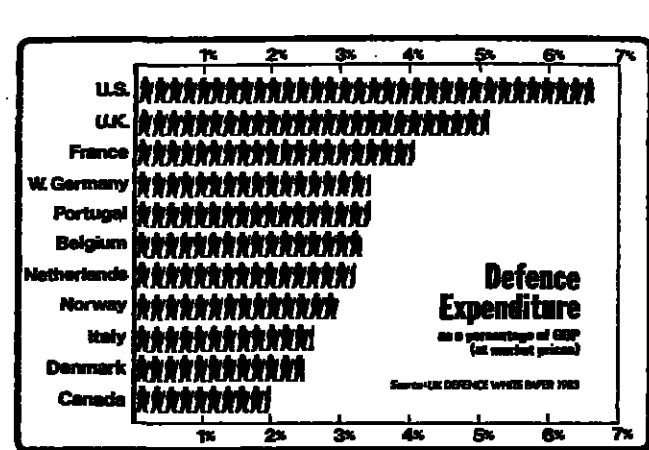
inventory. Even in the case of the super-powers and of a few oil-rich countries, where defence spending has risen in real terms, the investment has gone into qualitative improvement of weapons systems rather than into larger inventories. Countries are spending more on defence but in general are getting less for it. Dr Robert O'Neill, the IISS director remarked last month, noting a trend of which western defence planners are becoming increasingly aware.

UK situation

Sir John Nott, Britain's former Defence Secretary, has shown that while Britain spent more on defence in real terms in 1980 than it had in 1980—as well as proportionately more of its defence budget on weapons systems—its armed forces actually had less equipment in 1980 than they had 30 years ago. The Royal Navy for example, had 376 warships, including submarines, in 1950 and only 97 in 1980. The Royal Air Force has 1,500 frontline aircraft in 1950 and some 500 now, while the Army today has around 800 tanks against 1,100 in 1950. The trend is similar elsewhere in Nato.

In the 1950s for example, the US was ordering around 3,000 tactical aircraft a year; by the 1970s, this had dropped to some 300.

Today's smaller numbers are partly offset by improvements in the fighting power of modern warships and weapons, but Lord Trenchard, the former minister for defence procurement, still felt able to remark that if the trend continued, the ultimate absurdity would be



reached when Britain's yearly naval budget would afford only one warship.

It is easier to describe the reasons for this state of affairs than it is to devise solutions. Since the last world war, key areas of warfare have been revolutionised. Preparing for war is now a much more costly and complex business.

Entirely new technology has been introduced: the jet engine and the guided missile are the most obvious of these new technologies, but there are many others, ranging from satellite communication and reconnaissance at one end of the spectrum and the thermal imaging which allows the infantryman to see at night, and through battle smoke, at the other.

But that is not all, for such technology is constantly being given new twists—torpedoes become guided weapons or the jump-jet concept enables aircraft to take off vertically. In consequence costs spiral

inexorably year by year as the major alliances exploit the latest technology to improve existing weapons systems.

The British defence ministry reckons that the capital production costs of major weapons systems have been rising on average 6 to 8 per cent a year and that this affects at least 60 per cent of the equipment budget. On this basis Britain needs real rises of 3 per cent in its defence budget to begin to show any real growth in defence spending.

The sort of sums involved are those which Western democratic governments find particularly hard to raise in a recession, when social spending is also under threat, but there is little evidence to suggest that that problem would be much easier to tackle with a resumption of real economic growth.

Unfortunately there has been too little concerted effort among western governments to come

up with answers to these problems, although governments have sought partial solutions, either nationally or collaboratively, in four main areas.

First are the sort of practical measures which are now being introduced by Britain's Ministry of Defence to make the procurement of defence equipment more efficient and to cut costs. This involves greater competition in the tendering of contracts and a generally tauter relationship with industry.

It may be other governments will follow the UK lead—more than 80 per cent of contracts let by the West German defence ministry, for example, are still on a "cost-plus" basis, compared to well under 50 per cent in Britain. But, however important such largely national cost cutting measures are, most observers believe that at best they can succeed in lowering the yearly increase in defence costs by only a percentage point or two.

Radical measures

Two categories of more radical measures, both of which have a long history, are: much greater standardisation of equipment within Nato; and the multinational production of weapons.

Standardisation seeks primarily to introduce the same, or at least inter-operable, equipment. (All allied armies should be able, for example, to fire the same artillery shells.)

The prime economic objective of multi-national arms production is to achieve longer production runs, lower development and production costs per

unit, and thus more equipment, than would be possible on a purely national level.

Most collaborative projects within Nato are far from achieving these worthy aims, as a recently published, critical study by Dr Keith Hartley shows. Hartley, is critical for example, of the arrangements for producing the Anglo-German Italian Tornado aircraft the biggest such European project—though he does accept that increasingly in high cost areas like aerospace, collaboration for European countries provides a more economic answer than self-sufficiency and often the only answer to U.S. competition—a point which seems to underline the significant talks on a future European agile fighter which have recently been taking place between the French, German and British governments.

The uncomfortable truth is that, at least for the major European arms producers, any rationalisation of defence production which has a chance of substantially reducing costs to governments involves sacrifices by industry as much as by governments. The most radical measure of all, specialisation, demands for example that in the interests of longer production lines and lower unit costs, each country should specialise in only a few areas of arms manufacture, buying in the rest of its equipment from similarly specialising alliance partners.

There may seem little likelihood of such measures being agreed between Nato governments. Each has industries and the jobs that go with them, that

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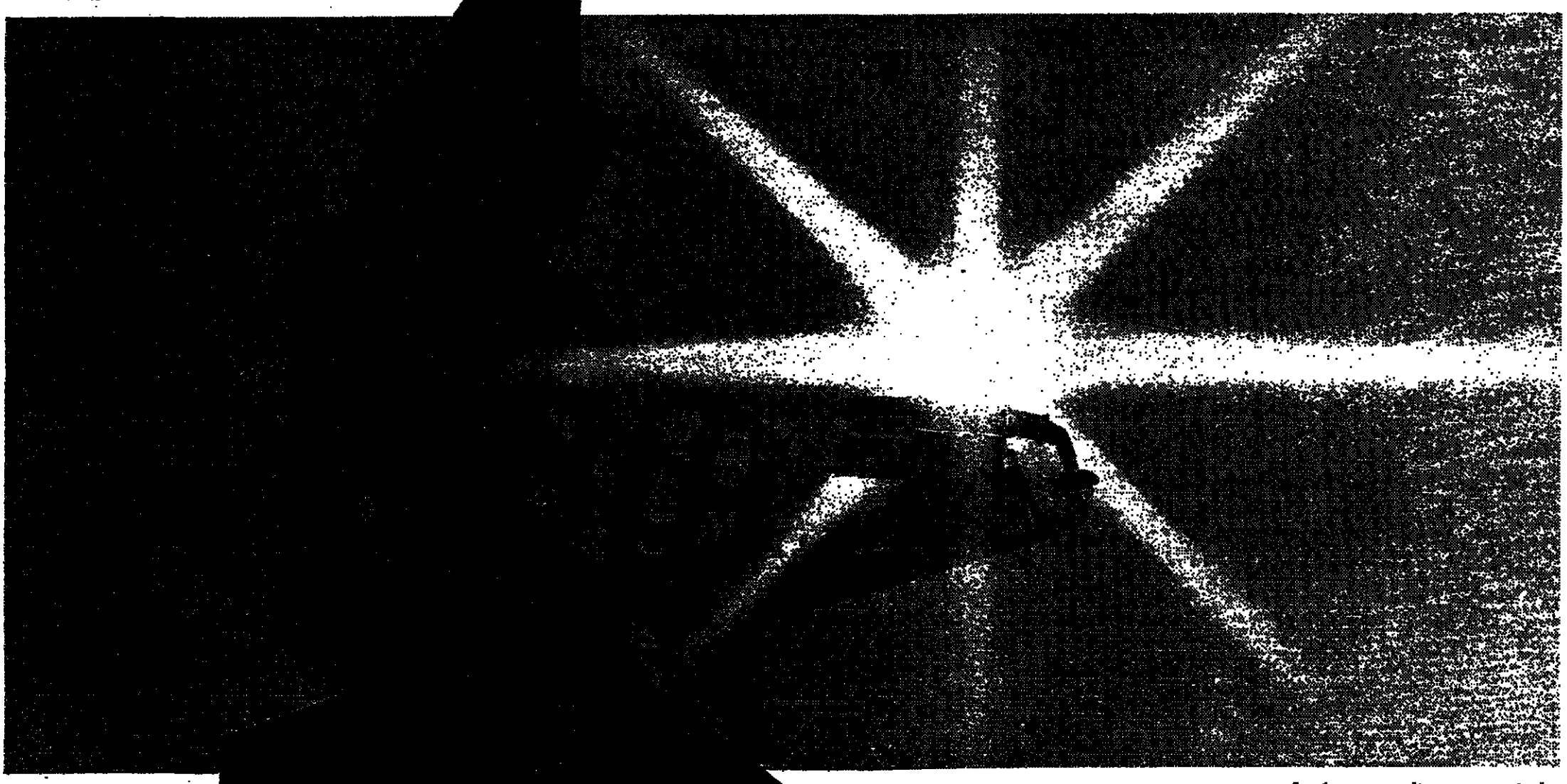
it wants to protect, while each fears the competition of the U.S., Nato's biggest and usually cheapest arms producer.

But specialisation is already a fact of life in some smaller Nato countries like the Netherlands, which no longer has an indigenous military aircraft industry. Britain was "past the point where we can afford a defence industrial base for its own sake," Sir John Nott warned two years ago.

It is unlikely, however, that Britain's defence industries will be alone in facing some tough challenges over the next few years.

Data sources on arms production: See Page IV.

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Recent successes include NATO's choice of the Plessey AR320 radar system for UK long range air defence cover. For high performance airfield surveillance, the RAF and the Finnish Air Force have selected Plessey Watchman, a new-generation radar system.

For ground forces, Plessey provides the British Army with Ptarmigan—the advanced mobile, automatic telephone exchange for the battlefield. In Australia, for Project Raven, Plessey is to equip the Australian Army with a complete tactical radio system that's the most resistant to electronic warfare threats yet devised.

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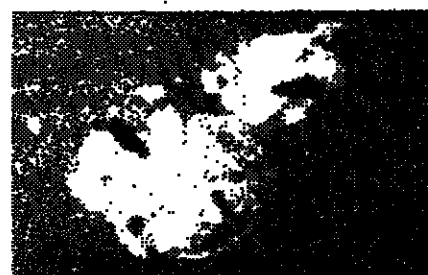
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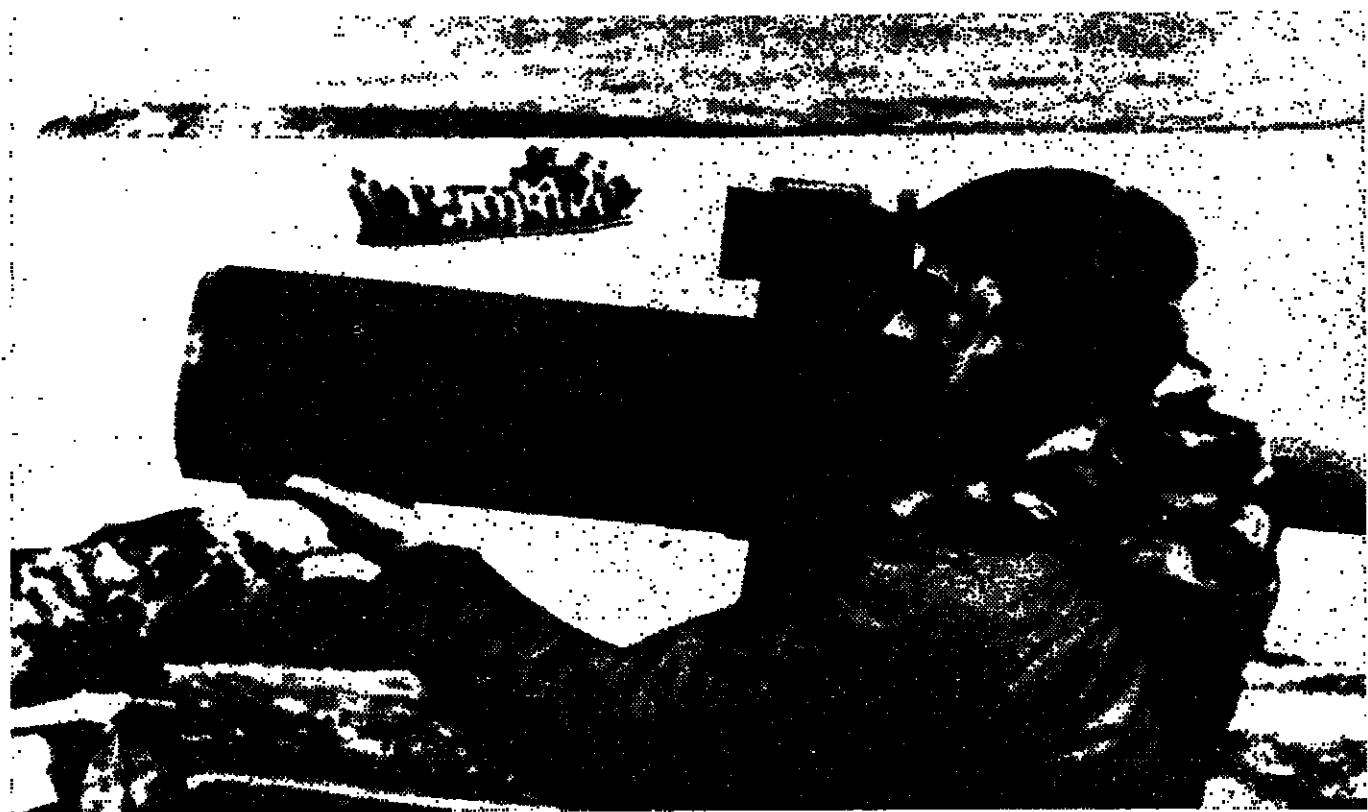
Shorts Blowpipe—now deployed by sixteen armed forces from eleven countries—brings a potent, cost-effective dimension to man-portable fire-power. For two decades Shorts have dominated the close-range anti-aircraft guided weapon field. Blowpipe—convincingly combat-proven with British Forces in the Falklands—maintains this tradition.

Lightweight, compact and easily operated, it provides troops with instant defence against low-level air strike from both the high-speed ground attack fighter and the stand-off helicopter, and is the only shoulder-launched weapon of its kind with a proven capability of destroying attacking aircraft before they release

their weapon loads. Its supersonic speed makes it effective against the fastest aircraft target and it also has a useful surface-to-surface capability.

A programme of performance enhancement currently being carried out under British Ministry of Defence contract will ensure that the system continues to meet developing defence requirements.

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DEFENCE INDUSTRIES II

THE UK: RELATIONS BETWEEN INDUSTRY AND GOVERNMENT

New moves to cut costs and boost efficiency

THE YEAR-BY-YEAR escalation in the cost of defence equipment—estimated by Britain's Ministry of Defence at an annual average of 6-8 per cent on capital production costs—lies at the centre of the problems facing both the MoD and Britain's defence industries.

The problem is by no means unique to Britain, but attempts by the MoD to come to grips with it currently dominate Government-industry relationships.

In the wake of the 1981 de-points plan the services are expected to indicate only what they require a new weapon system or piece of equipment to do, leaving industry to come up with the precise solution. The hope is that companies will be able to adapt equipment to the MoD's requirements with a due eye to its export potential rather than to build a new system from scratch.

They fall into three broad categories: First are those which are aimed at re-ordering the procurement processes so that the armed services are encouraged to order and industry is helped to produce equipment which are simpler, cheaper and more readily exportable.

The key ingredient here is probably the decision to involve industry in the early stages of the formulation of service requirements.

Mr Geoffrey Pattie, the minister of state in charge of defence procurement, explains that if, in the past, the RAF wanted a new aircraft, it would formulate its own staff target for the aeroplane, refine that target into a staff requirement and only then—when the requirement had become a "tablet of stone"—to industry which was then expected to produce it without variation.

As the House of Commons Select Committee on Defence heard in graphic detail in its inquiry into procurement in 1981-82, the system often resulted in over-elaborate and excessively expensive equipment which was produced after long delays, partly because the services changed their specifications so often, and was then found to be unsuitable.

The MoD's new policy is to bring industry in at least at the staff target stage—the RAF for example recently sent a draft staff target for a new jet trainer and have done the same to British companies for the next generation of tanks.

Ministers now expect industry's comments to be fully taken into account before the requirement is drawn up and maintain that competitive tendering will then be the rule.

However, the MoD is also requiring the services to simplify staff requirements. Under what is dubbed the cardinal

Fixed price

The second category of the MoD's measures has been designed to devolve more responsibility for producing defence equipment on industry: where possible the Government says that it is negotiating fixed price production contracts.

Details are considered commercially confidential but Mr Pattie in a recent interview said that all the major production contracts he has dealt with in the last year—all over £50m and several under—have been on a fixed price basis.

The MoD is also trying to devolve more responsibility on industry by appointing major companies as prime contractors on key projects, making them responsible for letting and managing all sub-contracts.

Along with this has gone some rationalisation of the financial dealings with the bigger companies—so far, for example, around 40 are supplying quarterly cash profiles of their MoD business.

The third area of change involves potentially more radical measures, some of which such as joint ventures between industry and the MoD, have been partly designed to offset some of the MoD's huge develop-

ment costs. The EH101 helicopter, a partnership between the British and Italian Governments and Westland and Augusta of Italy to produce a replacement for the Sea King is a case in point.

An attempt is also being made to rationalise the huge R & D costs incurred annually by the MoD. Over the last few years, the MoD's R & D establishments have been reduced in number while the management of key defence projects like the Stingray torpedo has been given to industry.

Mr Pattie, however, defends the MoD's record against its many critics by noting that of the £20m or so spent on R & D only some £300m goes on research, which includes maintaining research establishments. He argues that while more must be done to curb excessive development costs, these will inevitably be higher when what is at stake are weapons systems now being developed to meet a threat in 15 years' time.

It is hardly days since these new initiatives. Some believe that at best they are palliatives, and that only something much more tough—such as specialisation in defence production over the whole of the Nato alliance in which Britain, for example, would be required to give up shipbuilding entirely in favour of, say, avionics—can have any hope of affecting a cure to the spiralling costs of defence equipment.

Soundings in industry suggest that the new moves are broadly welcomed, at least by the major companies. There is across the board tribute to the improved dialogue with the MoD, though many top industrialists note that while they now have easy access to their MoD counterparts or to Ministers, the same is not true lower down.

Tough line

Mr Pattie and MoD officials acknowledge that "habits of a lifetime" are hard to shift—on both sides.

MoD officials often accuse industry of not being innovative. "The feather-bedding is at an end," said one senior official. "Some companies find that difficult to accept."

Industry makes several other points: ● Large companies welcome the prime contractorship. The MoD's penchant for strict control is also criticised by companies involved in joint venture projects.

"Companies find the relation-



Mr Geoffrey Pattie, Minister of State in charge of defence procurement, cuts an excessive development costs

ship where the MoD is both customer and partner a difficult one to live with," says Sir Charles Fring, secretary to the Defence Industries Council and director of the Society of British Aerospace companies.

● Many companies, including component manufacturers, believe that the Government should do much more to actively promote exports, taking a leaf out of the French and U.S. books where government and industry combine to offer keener bargains to prospective customers. Both David Gardner of the Electronic Engineering Association and G. G. Connor of the British Naval Equipment Association advocate such "UK Ltd" policies.

● The prime contractorship system is not popular with component manufacturers nor other small companies, partly because they feel that in the points plan the services are recession prime contractors have kept much more work "in house."

Component manufacturers, according to Brig. Dick Purvis of the Defence Manufacturers Association, are increasingly dependent on export markets—"where they are doing very well."

But Brig Purvis is pleased with the government's current attempts to involve small business in defence work since he feels that they have tended to suffer in the face of the current policies.

It is clear that the relationship between the Defence Ministry and industry in Britain is changing.

The days are certainly gone when the MoD was the all powerful provider of business to companies which, in fulfilling the MoD's requirements, were certain of a living, and often a very fat one. But as Mr David Gardner of the E.E.A. puts it, the MoD often finds it as difficult to become just an informed customer as the industry does to show real entrepreneurial spirit.

Bridget Bloom

UK DEFENCE SPENDING

Lively debate under way

A DEBATE now taking place between Britain's Defence Ministry and the Treasury over the size of the country's future defence budgets could have profound effects within the UK's defence industries.

Over the past five years, Britain's defence spending has increased markedly, and so, too, has the proportion of annual defence budgets allocated to the purchase of weapons systems and other defence equipment.

Defence spending overall is estimated by the Defence Ministry to have risen by nearly 19 per cent in real terms since 1978-79, when Mrs Thatcher's Government took office—though, with the Falklands expenditure excluded, this figure falls to a more modest 12.5 per cent.

The defence budget for the current year ending in April, 1984, is set at £15.5bn and at £17.3bn and £18.3bn for 1984-85 and 1985-86. Of this year's budget, some £7.2bn will go on defence procurement—nearly 50 per cent of the total budget, compared to the 30 per cent share that equipment used to take in the 1950s and 1960s.

Increase

This year, for the first time in several years, spending on defence has outstripped that on education: defence is now second only to social security in the league table of British government spending. And while it still comes a long way behind that department's £32bn total, for the current year defence accounts for more than a quarter of all central Government cash, limited departmental votes.

It is hardly surprising, therefore, that defence is a prime candidate for cuts as the Treasury attempts to keep overall Government spending within tight limits.

At this time of year, battle is normally joined between individual ministries and the Treasury as spending limits are set for the future. But for defence this year there are two key questions which raise issues going beyond what is expected from this habitual autumn review. The answers to the questions will probably not be clear for several more weeks but they will be of profound importance to both industrialists and defence planners.

The first question is whether the MoD will be required to cut more than its "fair" share of expenditure in the next financial year, 1984-85. The defence estimates for that year are said to be some £300m over planned targets, a sum whose loss could be relatively easily supported by the overall budget of £17.3bn.

However, when the Chancellor of the Exchequer cut some £500m from the current year's total Government spending in a sudden move after last June's election, the defence budget was cut by £240m or nearly 50 per cent of the total.

Since the Treasury is currently thought to be trying to pare £2.5bn from next year's overall spending estimate, the MoD has reason to worry at the implications of being asked to cut more than its fair share.

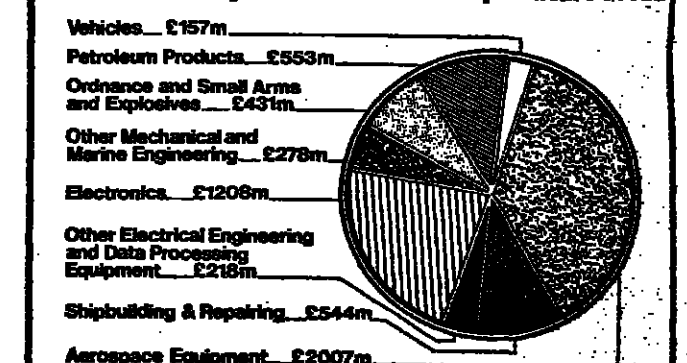
The second question is even more important. This autumn's discussion with the Treasury will determine whether the MoD will continue beyond 1985-86 to honour its commitment to increase defence spending by 3 per cent a year in real terms. The 3 per cent was pledged in 1977 as part of a Nato alliance commitment and has been met by few countries. But it is guaranteed only through to the end of the 1985-86 financial year.

It is clear that while Mr Heseltine, the Defence Minister, would like to see the increase continue the Treasury would like to stop it.

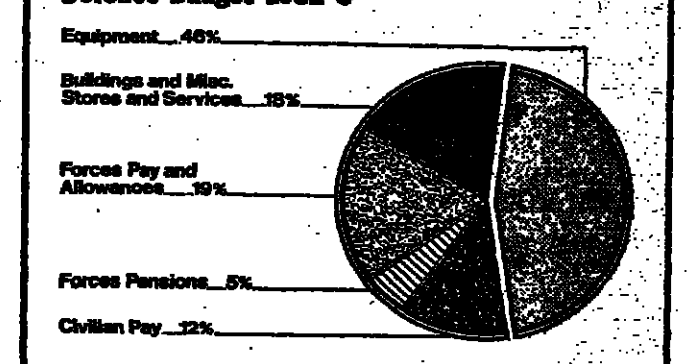
Another inter-departmental commitment which is not guaranteed beyond 1985-86 concerns spending on the Falklands. Sir John Nott, the former Defence Secretary, succeeded in persuading the Treasury to authorise total spending, in addition to the 3 per cent Nato commitment, of nearly £3bn up to 1985-86 to pay for the Falklands campaign and to maintain the garrison and replace lost equipment.

In the current review, the Treasury is apparently arguing that after 1985-86 spending on the Falklands—which is

Industrial Analysis of UK Defence Expenditure 1981-2



Defence Budget 1982-3



scheduled to decline once the £200m airport is completed—has been assumed in the overall defence budget.

Major cuts in defence spending could have profound effects within industry. The MoD reckons that it is the largest single customer of British industry. Its equipment budget of £7.2bn, 50 per cent of which is spent in Britain, is swollen by spending of £2.5bn on items such as construction, transport, fuel, telecommunications, food and clothing.

Defence procurement in recent years has accounted for about half the output of the aerospace industry and one-third of the output of the electronics and shipbuilding industries.

The Ministry estimates its equipment budget supports some 242,000 British jobs directly and another 193,000 indirectly. Around 180,000 jobs are supported through MoD purchases of non-defence equipment, and around 145,000 jobs are said to stem from the sales of arms abroad.

At any one time, more than 10,000 companies are said to be working on defence contracts, while more than 50 companies have nearly business with the MoD which is worth more than

While most observers do not believe that major cuts are imminent, or even very likely in the medium term, the problem of defence spending is compounded by what the 1982 Defence White Paper termed the "seemingly insuperable rise in the cost of defence equipment."

The MoD estimates this to have averaged 6-8 per cent a year over the last few years, though in certain key equipment many believe it to be as high as 10 per cent.

The nub of the problem for defence planners and component manufacturers alike is that unless these rates of inflation can be scaled right down, or in other ways accounted for (by, for example, compensatory increases in the defence budget), the numbers of equipment which the MoD will be able to afford will continue to decline.

Or to put the problem another way: even if inflation in defence equipment can be reduced to around 5 per cent (an optimistic assumption), since spending on that equipment amounts to half the defence budget, the budget itself would need to rise by around 2.5 per cent a year merely to stand still.

Bridget Bloom

DEFENCE INDUSTRIES IV

A revolution in communications

THE GREAT upheaval in communications which is bringing about a revolution in the civilian market is having an equally profound effect on defence organisations worldwide. The very rapid changes in computer and micro electronics technology have major implications for the military.

These changes are affecting communications at all levels from portable battlefield radios to global communications networks using satellites. The revolution in electronics is making equipment smaller, smarter and more complicated. The trend to distributed processing in the computer world is being echoed in the communications field which may affect the very structure of a military communications network.

The new technologies and techniques can mean much lighter weight equipment using sophisticated encryption techniques. And it means the integration of data, voice, facsimile, and a number of

other communications into one system.

The vast majority of defence communications still use analogue communications, where information is transmitted in wave-form.

The new generation of digital communications — which is just beginning to be introduced more widely in civilian use — is also beginning to feature in military uses. Digital communications has considerable advantages of being smaller, cheaper, and able to carry a wide range of services from high speed data to voice. In addition, digital communications enable encryption techniques to be used more cheaply and more readily.

One of the most important defence communications contracts to be awarded this year was the U.S. army's SINCGARS V (Single Channel Ground and Airborne Radio System) VIP.

The U.S. army's requirements for these frequency-hopping tactical radios could eventually be worth about \$40m.

The initial contract was awarded to IIT Telecommunications Corporation's Aerospace Optical Division in Fort Wayne in Indiana.

The U.S. Defence Department has been assessing frequency-hopping radios since the early 1970s. The order is thought to be the largest ever made for frequency-hopping radios and puts IIT in a strong position to win further orders in export markets including other Nato countries.

A number of the world's leading defence electronics companies are seeking to sell frequency hopping radios in world markets including Harris and IIT in the U.S., Marconi Defence Systems, Racal and Plessey in the UK, Thomson CSF in France, Tadiran in Israel and Grinaker in South Africa.

The U.S. army had postponed its decision on frequency hopping radios several times. Two years ago it rejected a fast hopping system on the grounds that it was too expensive and too advanced for any

likely threat.

The fast system was developed by Rockwell Collins of the U.S. in conjunction with Plessey in the UK. The final battle for the contract was fought between IIT and Cincinnati Electronics with Marconi Space and Defence Systems, both subsidiaries of Britain's General Electric Company (GEC).

The most successful company to date in export markets for frequency hopping radio has been Britain's Racal. Earlier this year it won an order worth £20m to supply Oman with frequency hopping radios with its Jaguar V. Racal has sold Jaguar V to at least 13 countries.

With the very high volumes of orders in the U.S., IIT is likely to become a formidable competitor in overseas markets as it benefits from the economies of scale of production.

There is also a major growth in the military's use of tactical telecommunications. In-

creasingly, defence organisations are moving towards their own communications networks which are more secure than using those of the PTT.

According to a recent study published by Frost and Sullivan, the U.S. consultants, the present total market for tactical communications equipment in Europe and Nato will exceed \$10bn between 1982 and 1987. (Included in this figure is about \$4.5bn for battlefield radios and associated equipment.)

The leading suppliers in Europe are Plessey, which designed and manufactures PTARMIGAN which is fully compatible with EUROCOM, Philips, Siemens, AEG-Telefunken, and Standard Elektrik Lorenz, the German subsidiary of IIT. U.S. suppliers include Rockwell-Collins, GTE-Sylvania, Sperry Univac, IIT and Harris.

Jason Crisp



NATO EXPENDITURES ON EQUIPMENT

	Average	1970-74	1975-77	1980-81	1980-81
					Total defence expenditure (U.S.\$m)
Belgium	10.6	11.0	14.4	14.4	4,000
Canada	7.3	8.0	15.4	15.4	4,400
Denmark	16.5	19.4	18.3	18.3	1,600
Germany	11.9	12.2	16.8	16.8	26,700
Italy	15.4	13.1	17.5	17.5	8,700
Luxembourg	1.6	3.4	1.8	1.8	n.a.
Netherlands	12.5	15.5	18.0	18.0	5,200
Norway	13.5	11.4	19.3	19.3	1,700
Portugal	7.5	1.9	6.1	6.1	800
Turkey	4.0	28.5	4.7	4.7	2,100
UK	17.0	20.6	25.2	25.2	26,200
U.S.	21.1	17.4	20.3	20.3	140,500

Source: NATO.

WEAPON COSTS IN NATO

	\$m
Programme costs of UK weapons (estimated R & D and production costs, 1979 prices)	
Stingray lightweight torpedo	920
Sea Eagle air-to-surface anti-ship missile	350
New sonars for surface ships and submarines	170
Unit production costs of UK weapons (1980 prices)	
Nuclear powered fleet submarine	175
Type 22 frigate	120
Electric aircraft	11.4
Chinook helicopter	2.5
Lynx helicopter	2.1
Challenger main battle tank	1.5

FRENCH DEFENCE BUDGET

Year	GNP	State expenditures	Defence spending
		(1959=100)	
1959	100	100	100
1962	135	125	110
1965	181	165	132
1968	230	223	159
1971	326	289	183
1974	478	394	243
1977	702	600	371
1980	1,008	939	562

Source: France, Assemblée Nationale, Commission des Finances de l'Economie Industrielle et du Plan; included in the structure of the defence industry; Croom Helm 1983.

U.S. DEFENCE BUDGET

Financial year	Total	Procurement	RDT&E	Federal budget	GNP
1950	14,337	4,176	553	27.4	4.4
1960	40,257	11,137	5,476	45.0	8.3
1970	75,517	19,161	7,399	39.2	8.0
1980	139,243	35,792	13,517	22.6	5.1

1 Research, development, testing and evaluation. Source: U.S. Department of Defence.

Andrew Fisher

Dilemma for the world's navies

THE KEEPING of world navies in fighting trim is a highly expensive business. For maritime governments, the dilemma over whether to shave costs as much as possible, or simply go all-out for the latest and best equipment available, can be acute.

In Britain, the debate has been a furious one. Before last year's Falklands war, the Government was determined to save money by paring naval resources. But after the victory, it has compromised. Warship numbers are being held at 55, whereas the previous aim had been to reduce these to 50 in the mid-1980s from 59 in 1981.

The sums that countries are prepared to spend on their navies, relative to the national income, vary enormously. The Soviet Union, for instance, devotes as much as 15 per cent of its gross national product to defence—almost three times that of the U.S. and five times more than many smaller naval powers.

Also, wrote Capt John Moore, in the latest edition of Jane's Fighting Ships, the USSR is able to spend much more of its quota on research and production because of the low wages of conscripts, as well as acquiring a good deal of Western technology by open or more

devious means.

In the UK, a large Type 22 frigate costs around £130m and a nuclear submarine more than £200m. Nationalised British Shipbuilders is building four frigates for the Royal Navy, with two more orders on the way.

Warship construction is the only major part of BS to make a profit and the present Conservative government is keen to see this returned to the private sector, leaving the rest to fend for itself.

New orders

BS ended its last financial year on March 31 this year with warship orders worth just under £2bn, of this, £220m was for export. Apart from delivering four major warships to the British navy, the corporation also completed fast strike craft for Egypt and Oman and fast patrol craft for a North African country.

It would dearly love to export more. But not all foreign navies want the highly sophisticated vessels that the Royal Navy has required. Smaller and simpler warships are, however, being closely looked at by the navy. This would keep costs

down and help prevent a further fall in warship numbers. The next frigate design, the smaller and cheaper Type 23 costing some £100m, would—so hopes BS—have much more export potential than the present one. The Navy expects to place the first order of eight or more next year.

Britain is one of the world's major warship builders after the U.S. and the Soviet Union but has not fared especially well in export markets, where West Germany, Holland and Italy provide strong competition.

Intruding into the argument over cost and type is the controversial S90 design for a short, fat warship rather than the traditional long, slim shape. This has been put forward by Thornycroft Giles, a private company, as an alternative to the Type 23. Tests have been carried out by the Government on the S90.

The problem for naval countries, whatever their ranking in size and strength, is that costs of warships have escalated alarmingly.

In the UK, Capt Moore pointed out, warship prices have been doubling every four years. Thus, he argued for

“urgent, innovative and far-reaching reforms.” Annual naval budgets and frequent defence reviews conflict with the long construction runs of modern warships.

Modernisation

But while costs are shooting ahead, a number of countries now find it necessary to modernise their fleets. Many smaller navies have bought ships from countries with larger fleets and surplus vessels.

But these second-hand ships are now ageing. Capt Moore cited the case of Argentina, racked by dire economic problems including runaway inflation, which embarked on a costly and ambitious re-equipment programme.

Changes in weapons technology have also altered the cost structure and capability of fleets. Britain now has the Sea Skua air-launched and Sub-Harpoon underwater-launched missile systems. The lightweight Sting Ray is a recent addition to weight Spear Fish torpedo due in a few years.

In the U.S., studies have been made of a vertical launch

system for missiles, which could cause a need for broader ships with a much heavier missile load.

The planned Type 23 frigate, developed by BS's Yarrow yard in Scotland, will have the Sea Wolf short-range missile system, as well as other guided weapons, advanced radar, quiet diesel electric engines, and a smaller crew to help keep costs down.

Another BS yard, Vosper Thornycroft in Southampton, has come up with the Mark 18 frigate design, weighing less than 2,000 tonnes against 3,000 tonnes for the Type 23.

Capt Moore had some stiff words to say in the latest Jane's about the effect on warship building of past defence cuts. He referred to the “adverse effect” caused by the defence review of 1981 and said the effects would be widespread “even with the recantations forced on the government by the harsh realities of the Falklands campaign.”

The Ministry of Defence, not normally the most loquacious of bodies, was stung into a quick reply. It argued that the number of nuclear hunter killer submarines was going up not down and that the design of the new diesel submarine Type 2400 did not lag behind those of other European builders, as claimed. The ministry also said it was spending heavily on warships and extending the range of equipment.

But as costs and sophistication of warships keep rising, so will governments have to search even harder for ways of saving money without weakening their fleets. Austerity, commitment and a sympathetic treasury are key requirements for a well-defended nation.

Andrew Fisher

Joint ventures run into problems

THERE have been several attempts at international collaborative programmes in the heavy military equipment manufacturing sectors of Western nations in recent years.

Some of these, in the fields of gun development and ammunition standardisation have succeeded, while others, notably the attempts to produce standard main battle tanks on a collaborative basis have largely failed.

Collaborative ventures offered the chance of substantially reduced unit costs, economies of standardisation on the battlefield, with production spread over a larger market. This is an attractive approach for governments faced with tight spending budgets and smaller armies.

One of the few successful examples of this international collaboration among some of the members of the North Atlantic Treaty Organisation is the tri-national programme to develop the 155 mm towed howitzer. This gun, the FH-70, is entering service with the armies of the three nations developing it, Britain, Germany and Italy.

The new gun has been designed from the outset to fire standardised ammunition, from Britain, the U.S., Germany and Italy, which meets the Quadrilateral Ballistics Agreement between the countries.

The FH-70 has been followed by the Anglo-German-Italian SP-70 the self-propelled version of the 155 mm howitzer.

Britain is represented on the howitzer programme by the Government-owned Royal Ordnance factories, candidates for the injection of private capital under current proposals being considered by the Ministry of Defence. Under the tri-national self-propelled howitzer programme, Britain is responsible for the turret, including the automatic loading system and the gun sights.

West Germany has responsibility for managing the programme, with Porsche, and Rheinmetall of Dusseldorf as the main German contractors, responsible for the gun, main chassis, engine power pack and the chassis.

Italy, represented at the industrial level by Oto Melara, of La Spezia, is responsible for the gun cradle, recoil system, gun elevating and balancing gear, auxiliary power units and the engine fuel system.

Other gun programmes that are the subject of international collaboration include the M141A1 howitzer, also of 155 mm. This programme is designed to use the maximum number of parts from the U.S. gun, with improved handling and performance.

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Rocket system

A current multi-national programme involving France, Britain, Italy, Germany and the U.S. is for the ground-to-ground multiple launch rocket system, MLRS. This was developed originally by Vought of the U.S., but under current proposals MLRS is to be adapted by the European partners.

West Germany is handling the phase II warhead for the rocket. The complex phase III terminal-guided ammunition, a projectile fired from the rocket near the target, is still the subject of competitive bids by rival consortia from Britain, Germany, France and the U.S.

In Britain, British Aerospace's Bracknell Division, formerly the Sperry Gyroscope company, signed an agreement earlier this year with a group of companies known as the General Dynamics Team competing for the validation programme contract for the terminally-guided warhead of MLRS.

The General Dynamics Team comprises the General Dynamics Corporation, Pomona Division, the main contractor; British Aerospace Dynamics Group, Bracknell Division; Sperry Corporation of the U.S.; and Dynamit Nobel of Germany;

Societe Europeenne de Propulsion, SEP of France and Seicon of Britain.

The Bracknell Division will be responsible for the guidance electronics of the terminally-guided sub-munition.

Competition

A second British Aerospace division, at Stevenage is also competing for the system contract, as part of the Hughes group of companies in the U.S. Collaboration in this type of high technology development among defence equipment manufacturers has not been matched to any extent by collaboration at the more traditional level of heavy engineering involving tanks and other heavy armoured fighting vehicles.

Indeed, it has been a characteristic of the heavy defence engineering industries of the west over the past two decades that individual nations have pursued the separate development of a range of apparently similar main battle tanks.

Main battle tanks are still regarded by the defence establishments as the essential warhorses of the armies of the 1980s, in spite of their increasing vulnerability in the face of missile-carrying helicopters and other advanced weapons.

These threats have increased the costs of development and have encouraged the main tank makers in Europe and the U.S. to consider collaboration. But this ideal has largely failed to be achieved in Europe and especially in NATO.

The result has been a plethora of advanced designs of heavy, cumbersome main battle tanks, each the separate product of the defence industries of individual nations anxious to maintain sovereignty over their tank industries, an 80-year-old sector of defence equipment still regarded as vital to national defence interests.

No tank manufacturing country in Europe appears to have been willing so far to share completely all its tank

Data sources on arms production

COMPARED to the world's main civil industries, public information about defence industries is “fragmentary.” The picture of arms production, with some information about quantities exported by some countries, and some information about values but with very little information about the country destination of exports.

These views come from the preface of a most welcome book “The Structure of the Defence Industry,” which is one of a small number published recently which begin to fill some of the gaps in public knowledge of one of the world's key industries.

The new book, edited by Nicole Ball and Milton Leitenberg and published by Croom Helm, has extremely useful chapters on the French, West German and Italian defence industries, a particularly thorough for some account of the British defence industry. Britain is covered only by a few tables in an appendix.

A critical study of co-operation in arms production within Nato was published earlier this year by George Allen and Unwin.

Written by Dr Keith Hartley, director of the Institute of Social and Economic Research at York University, “Nato Arms Co-operation—A Study in Economics and Politics,” has a particularly thorough analysis of the multi-national collaboration within the aerospace industries.

Other useful publications, including some recent studies of defence industries by members of the Stock Exchange, include: ● Defence Spending and the Electronics Industry, published this year by Fielding Newsom-Smith & Co., London, E.C.2.

● UK Defence Equipment Review, published by Grevson, Grant and Co., London, E.C.2, September, 1983.

● Defence Equipment Manufacturers, published by ICC Business Ratio Reports, London, E.C.1, April 1983, Price: \$7.

● The British Defence Industry, published by Jordans, London, N.1, April 1983, Price: \$90.

● Burdick Shering in Nato, by Simon Lunn, published by the Royal Institute of International Affairs, London, E.C.1, Price: \$27.

● Nato Arms Co-operation, by Keith Hartley, published by George Allen & Unwin, 1983, Price: \$18.50.

● The Structure of the Defence Industry, edited by Nicole Ball and Milton Leitenberg, published by Croom Helm, 1983, Price: \$17.95.

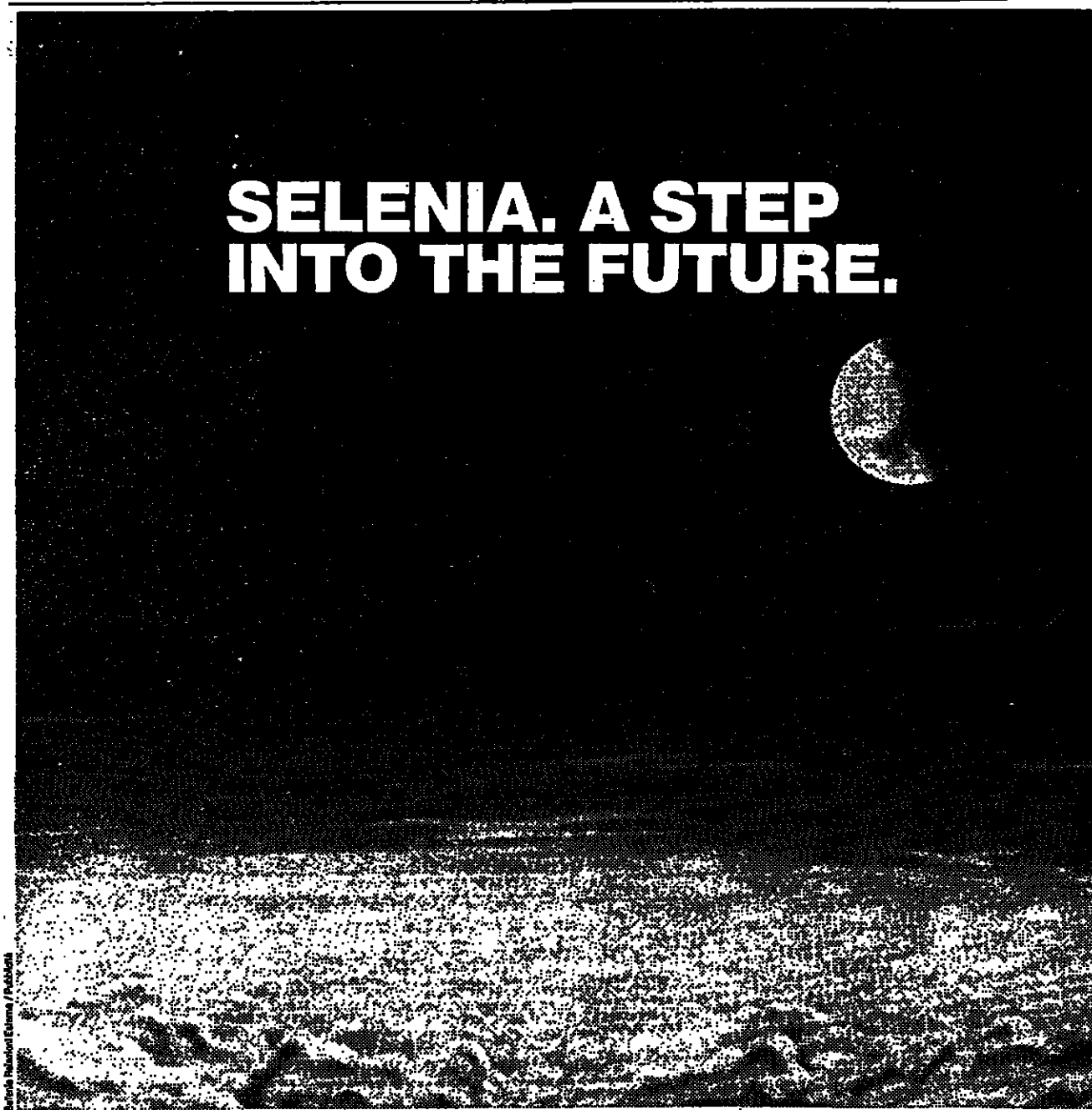
● The Defence Industry, by Jacques S. Gansler, published by the MIT Press, Mass. and UK, April 1981.

● National Defense, by James Fallows, Random House, NY, 1981, Price: \$12.95.

● Britain's MoD has issued a guide to small businessmen wanting to do defence business while, at this survey went to press, an open Government document on the MoD's relations with industry was due to be published.

Lynton McLain

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OIL AND GAS—Continued

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REGIONAL AND IRISH STOCKS

		IRISH		
		Rate 94% 84/89	1987	+1
		Fm 13% 97/02	1992	
.....		Alliance Gas	88	
.....		Arnot	225	
.....	 (p. 1)	104	
.....		Concrete Prods.	75	
.....		Heaton & Hops	17	
.....		Irish Ropes	57	
.....		Jacob	81	
.....		T.M.C.	85	

For Gray see Shipping

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FINANCIAL TIMES SURVEY

Computer Software

No easy road to success

By ALAN CANE

WANG, the office equipment company, made it acceptable to advertise computers on television. But when Peachtree, the microcomputer software subsidiary of Management Science America (MSA), lays air time to advertise its wares, the microcomputer revolution is clearly entering a new dimension.

For the first time in 30 years—the beginning of the modern computer era, in fact—the instructions which when translated into electronic impulses put computers through their paces are being recognised as of equal or greater importance to the hardware on which they operate.

There are two principal reasons for this phenomenon:

● First, the advent of low cost, powerful computing hardware—the microprocessor, the uncommitted logic array, the miniaturised Winchester hard disk drive—has emphasised the relative cost of programming.

One U.S. semiconductor specialist, faced with a new and massively powerful computer on a chip, remarked that it could be the first chip to cost \$5 to buy and \$1m to program.

Mr Joseph Roth, in a recent study of the U.S. computing services industry, noted: "Packages (application software which can be used without tailoring to the users special needs) for microcomputers need to be offered at a price which in some way reflects the lower cost of the equipment. But, even so, software costs are now a significant proportion of the system value—about 45 per cent with 50 per cent representing the cost of hardware and the remaining 35 per cent absorbed in sales distribution and marketing costs."

● Second, the advance of microcomputers in business, industry and the home has generated a powerful demand for new kinds of software coupled with a fresh awareness of the problems of making computers perform to order among the users themselves.

The problems of writing good computer programs are very real; and earnest travellers

on their journey to the Nirvana of perfect computing will find slippery software patches to delay them or send them crashing back to the beginning.

Given the perfectly understandable excitement about microcomputer software, it is easy to forget that the software industry has a long history. A list of the top 50 independent software houses, drawn up only a few years ago, would have included some of the best-known names in the business.

Applied Data Research, for example, which created the software packages Roscoe and Volle, for on-line program development and The Librarian for resource control.

There would have been Cincom Systems, creator of a database management package called Total which is the largest selling software package in the history of the software industry.

And there would have been Pansophic Systems, whose product Easytrieve facilitates computer-based data retrieval and report writing.

All these companies created and marketed substantial pieces of software tailored to be used in conventional data processing centres—and mostly on IBM hardware.

They still do. A list of the top 50 independent software companies in 1982 prepared by the U.S. magazine, *Software News* shows ADR in third place with revenues of \$68m, Cincom in fifth place with \$58m and Pansophic in eighth place with \$41m.

Top of the list and well clear of the rest is Management Science America (MSA) with \$101m with Cullinet Software in second place (\$69.7m).

Newcomers

But alongside these companies whose names and products are well-known in every data centre in the Western world sit a clutch of microcomputer software companies many of whom were not even in existence five years ago.

There is, for example, MicroPro International with revenues of \$39m. Its flagship is the word processing package Wordstar without question the market leader in its field.

Then there is VisiCorp which markets a family of products based around its best selling spreadsheet Visicalc, largely credited with having promoted the success of the Apple microcomputer, as accountants in droves bought the machines to enjoy the luxury of automated spreadsheets.

And neck and neck at number 22 and 23 are Digital Research and Microsoft. Digital Research created a piece of systems software (software which controls the internal operations of the computer) called CP/M which is generally credited with having brought order

out of chaos to commercial computing on microcomputers.

Microsoft created in the early days of microcomputers a version of the computer language Basic which would run on microcomputers. Its skills were recognised by IBM through its use of Microsoft's systems software MS/DOS as the standard for the IBM Personal Computer.

In the UK, Micro Focus achieved Queen's Awards for both technology, and exports through its development of a version of Cobol—the commonest business computer language—which could be run on microcomputers.

What all these microcomputer software companies have in common is success achieved through the development and marketing of a product which either by luck or judgment hit the market at the right time, and which solved a defined computing problem.

The rewards for serendipity can be large. Top of the U.S. microcomputer charts at the moment is a package called 1-2-3 from Lotus. The company was formed only in April 1982 by Mitchell Kapor, creator of some of VisiCorp's best selling packages.

Critical factors

The emergence of the right machine at the right time is also of critical importance. In the UK, Alex d'Agapeyeff, former chief executive of Computer Analysts and Programmers (CAP), a prestigious software house, was one of the first to perceive the need for low-cost software which could be moved from machine to machine.

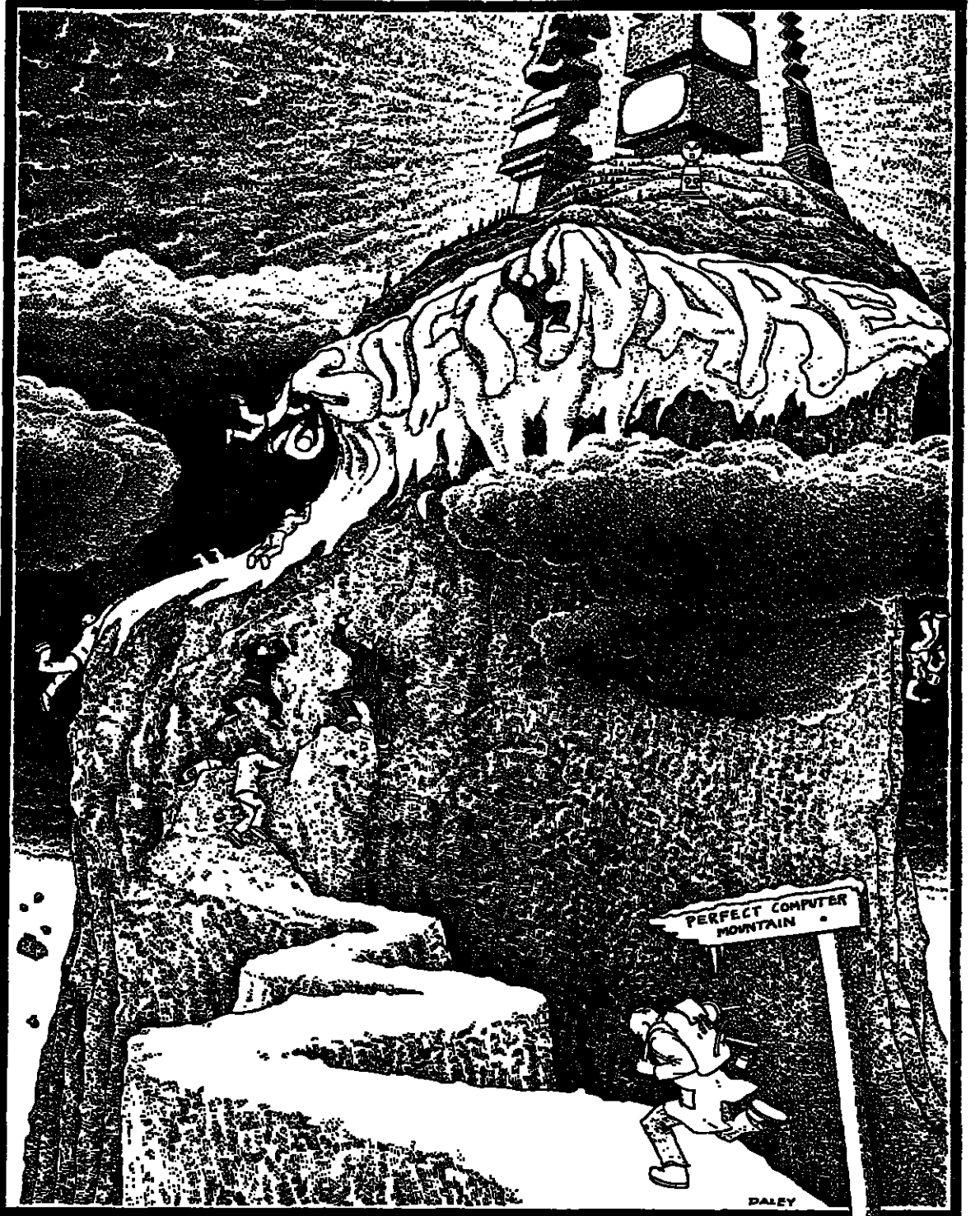
CAP invested millions in what it called Micro Cobol; by a mixture of bad luck and ill judgment, the software never found the expected market acceptance. Some part of that was due to the lack of suitable business micros. As d'Agapeyeff said: "I would never have believed that manufacturers could have been so slow to package these microcomputer chips."

Now CAP has recovered much of its former profitability.

Financial trends in computer software all point upwards. The U.S. consultancy Input suggests that user expenditure on personal computer software will increase from \$250m in 1981 to \$3.7bn in 1987.

The hottest areas are software integration of the kind pioneered by Lotus (Mitchell Kapor plans to add word processing next year) and the software links between mainframes and microcomputers.

Conventional data centres are on the way out; simple terminals will give way to personal computers, executives will create reports, carry out calculations and draw graphs at their workstations. And it will all be held together by that most expensive electronic glue, software.



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COMPUTER SOFTWARE II

UK packages market alone worth £289m

UK COMPUTER-USERS spent £289m on packaged software in 1982, according to a recent survey of data processing expenditures.

The survey, conducted by the International Data Corporation and published in the trade paper, "Computer Weekly," also notes that this represents 53 per cent of the total spent on software (£552m).

Compared with a similar survey conducted by IDC in 1979, which showed that the UK market for packaged software was around the £40m mark, the 1982 figure serves to demonstrate the staggering growth in this sector.

Packaged software is the computer industry's solution to the problem of writing enough computer programs for the constantly growing computer user base.

The best-known examples of packaged software are the so-called "spreadsheet" programs for performing elementary financial planning—pioneered by the authors of Visicalc.

Other examples are programs for word processing such as Wordstar from Micropro. Before packaged software established itself as a respectable solution to the problems of getting computers to work, most software was built to order either by the manufacturer or by a third party software house.

According to the survey, this sector of the software business only represented 21 per cent of UK computer users' software expenditure in 1982 (£118m).

It is a more expensive method of getting computer systems working, but it supposedly offers users a better end result.

In the days of expensive mainframe computers of the type used by most large corporations, this higher cost could be more easily justified. Now, in the age of the microcomputer costing as little as a

few thousand pounds, the package has come into its own.

The software industry faces a problem, however. Users are now demanding as much from their microcomputer systems as was once expected from the larger mainframe systems. They want databases, they want electronic mail and most of all they want software that can be understood easily and put to work quickly.

There are a number of reasons why the simple microcomputer on the desk cannot provide this level of service.

PACKAGED SOFTWARE: Philip Manchester examines developments in the important area of generalised pieces of software which fulfil particular application needs. The packaged software sector now amounts to 53 per cent of Britain's £552m software market.

At the technological level the machines are just not big enough—yet.

"They will continue to get better," noted Mr Nigel Pendse of the British software and services firm, Comshare.

"But we are still some way from having enough storage—I would say that one megabyte of RAM and 40 megabytes of hard disk storage would be a good start."

A megabyte is computer jargon for a million characters. The RAM that Mr Pendse talks about is the storage provided in semiconductor chip form as opposed to the hard disk—an advance on the magnetic "floppy" disks that have become the norm for microcomputers.

Mr Michael Hunt of the giant U.S. software firm, Management Science of America (MSA), agrees that microcomputer storage is a major issue in giving users what they want.

"RAM is not so much of a problem now—there are systems around with half a megabyte—but I would say that about 50

megabytes is the minimum for hard disk," Mr Hunt said.

Both Comshare and MSA are firms that grew up with mainframe computing and have only relatively recently moved into supplying software for microcomputers.

Along with a number of other mainframe software vendors they have recognised that the future of the software market depends upon getting the combination of micro and mainframe right.

The micro offers individual users the capabilities to build

"The next stage is to tie in applications to the micro—such as data entry and validation," added Mr Hunt.

"The final phase—and I think this is a few years away, as yet—is full distributed processing."

Distributed processing has been the long-term goal of both the computer industry and committed computer users for almost a decade.

It involves, quite simply, putting computer power where it is needed rather than isolat-

ing it in the hands of a technocratic elite.

Powerful microcomputers have done much to help realise that goal and if Mr Hunt is right, it will be in the near future.

Mr Pendse suggests that there will be other bonuses—"A lot of people have bought cheap micros with their own software and have outgrown them. There must be an upgrade path so there is no breakpoint between the micro and the mainframe system," he says.

"If we have integration between mainframe and micro software, then that breakpoint will disappear."

But again there are problems which stem from fundamental differences in micro and mainframes. Compromises have to be made.

"Mainframes have to cope with bigger problems and therefore use different approaches," observed Mr Pendse.

"Our financial planning product, Wizard, uses techniques that you just could not put on a micro, whereas our range of micro financial planning tools could not cope with the sort of

problems you can throw at Wizard. We think that we shall have to live with an increase in cumbersome on micros to achieve the integration of the two types of system," added Mr Pendse.

Mr Mike Willis, manager of software house CAP's microcomputer group, agrees that these sorts of compromise are necessary. But he also feels that a solution is needed to effectively distribute databases.

"There is no solution to this, at present. In the long-term, people are looking for mainframe facilities on micros and the only way of achieving this is to look at the whole system."

"We must be careful not to make the mistakes of the past where technical people got carried away with implementing the system and lost sight of the user's objectives," said Mr Willis.

He went on to suggest that the international efforts at setting standards for communications between computers would help in solving the problems of distributing data.

But once the data is distributed, what of the problems of access?

One of the great contributions that microcomputers have made in their short history is to make computer systems easier to use. The popularity of the Visicalc package is testimony to this. Mainframe software is characterised by its high technological content and consequent high power.

The real compromise that the packaged software supplier will have to cope with is the trade off between power and ease of use.

Whoever gets the equation right on the software supply side, stands to make a killing.

According to Mr Hunt, MSA has pulled in \$3.5m worth of extra business from its micro/mainframe packages.

"This has given us a significant competitive edge," he added.

'The software boom is only just beginning'

THE BRITISH software industry is now thriving on a Government funding scheme which lay fallow in the 1970s and almost expired last year.

The revamped Software Products Scheme (SPS) is now stimulating at least £100m of investment in the production of innovative software each year, according to Mr David Rates of the Computing Services Association. He also sits on the SPS advisory committee.

The scheme itself provides dramatic evidence of its own success, by virtue of the fact that at least two-thirds of expensive software developments must be paid for by the individual company, or its backers, says Mr Rates. The Department of Trade and Industry grants to a third of the cost through the National Computing Centre, which evaluates applications.

Applications for SPS-backing increased from April last year, when the old royalty-on-sales scheme which put off many companies was dropped in favour of a straight cash grant with no strings. No limit was put on the size of these grants and a £10m kitty was established to last for two years.

When this was spent in under half the time, a further £15m topped up the SPS kitty in the last budget.

Mr Rates has figures which show just how rapidly SPS has caught on and which also point to a British software boom which is only just beginning.

The scheme's advisory committee have just finished a review of the past 18 months and are now in a position to suggest "fine tuning" to make the best use of scarce resources.

The CSA, which represents many software houses, would

like to see the SPS kitty being topped up again to cope with obvious demand.

The number of software suppliers applying to SPS accelerated this year, jumping from just three each month when the scheme began in April, 1982, to 12 each month, a year later.

There are now 17 applicants coming along each month and Mr Rates said that there will be more. A CSA roadshow pushing SPS has had a thousand delegates attend in recent months.

The latest seminar, when the CSA brought potential backers to say out their stalls in front of companies, was packed to capacity, with 40 people unable to be admitted as a result.

Paul Walton highlights the activities of the UK's revamped Software Products Scheme

There have been 105 SPS grants, with one in every two applicants to the SPS being satisfied under the new scheme, with the amount of money involved varying considerably.

While average grant might be £130,000, "it doesn't mean that we're looking just for the big, flashy projects—quite the reverse. We would like to see more of the small firms which are only just finding out about the scheme applying," says Mr Rates.

The changes now being considered by the advisory committee, which brings together all the interested parties, would both update the scheme, as well as trying to secure the principle of "seeding" the development of commercial software with public money by means of a regular yearly grant, adds Mr Rates.

In what could be the turning for large scale funding of software products in Britain, the SPS advisory committee will also make a plea for regular public funds alongside suggestions of how it might be spent to fuel further investment which might otherwise not take place.

The committee brings together officials from the DTI, the NCC and the CSA have recently put their case to Mr Kenneth Baker, the Information Technology Minister.

The scheme has always spent most of its funds (as much as 80 per cent) on a dozen or so

preferred areas of development, where innovative and commercial products might result in big sales.

There will also be a new software export scheme for consideration, as well as a plea to back less other kinds of software in areas like education, even if they are not commercially viable as a product.

The SPS advisory committee wants to draw a line between the more immediate software development role it sees itself fulfilling, bringing products out in nine months to a year, and the longer-term speculative backing which the Alvey project is giving, often in very similar areas or to the same companies.

SPS can respond faster to the market and is allowed to provide important sales and marketing assistance, which falls outside the Alvey project that is aimed at building the next generation of computer systems.

Many of the preferred areas for funding should either be dropped, or altered to take account on present day markets, suggests Mr Rates.

"There is now as much eight-bit microcomputer software around that it would be silly to back any more, since its days would be numbered," he adds.

Instead, the SPS would focus on newer 16- or 32-bit software, or the transportable software made possible with the Unix operating system.

Once again, SPS has prematurely almost run out of money. This is a sign that this "seed" money is having a soft ware boom but Mr Rates adds that there is no way of proving how healthy or important this invisible industry has become, due to lack of statistics.

The need for more detailed statistics is one of the requests which the advisory committee is putting before the Minister.

New moves to exploit universities' software

A POTENTIAL goldmine, which could be found by digging into the masses of software written by Britain's academics, is now becoming the subject of intense commercial speculation.

The Prime Minister, Mrs Margaret Thatcher, wants to encourage private investors to prospect for profitable nuggets of software in the publicly

funded research establishments, and she has ended the British Technology Group's right to monopolise the area by way of inducement.

Mr Geoff Burdett is the head of the universities' Industrial Liaison Group, whose members are employed to help academics take their ideas to market or to find commercial backers. He said that ending

Funding software developments: Paul Walton looks at ways in which Britain's academics are taking their software ideas to market

the BTG's first right to market research work, such as software, would make little practical difference.

"What we really need to know is which software is worth

selling, and then how best we can go about selling it," he adds.

The exploitation of university software is not a new idea, since many computer suppliers main-

tain close links with academics who use their machines to pick up new developments. This has been a piecemeal approach which has missed much more of the practical applications' software which can be sold for considerable profit to existing computer users.

Individuals and companies are now beginning to realise that such an independent supply of software could be increasingly lucrative. They are taking distinctive approaches to the use of the software that has already been written, as well as developing software which embodies theoretical principles not yet applied.

Imperial Software Technology is just such a commercial venture, which was set up in close proximity to Imperial College in order to develop the software which will make the design of computer systems themselves more simple and reliable.

Prof. Lehmann, the head of the computer science department at Imperial College, had the idea of founding IST as the first company specialising in the emerging discipline of software engineering. Put simply, the idea was to write software which would make the design of computer systems a science, and less of an art."

said Mr John Parker, who is IST's principal consultant.

The company was set up in October 1982 with £750,000 of backing from Imperial College, Plessey, Natwest and the P.A. Management Consultancy equally, to develop the first software tools which would put Lehmann's ideas into practice.

It would undertake joint research with the college to develop the new science, to establish the ground-rules, but it was ultimately to be a commercial venture.

The company will give valuable practical experience to students who are just about to begin Lehmann's first degree course in software engineering, but it is staffed by two dozen of the software industries' most experienced names.

Mr Jim Feny came from heading software giant Hoekyns to be the first managing director of IST. He said that collaboration with Imperial College and other academics would enable the company to develop revolutionary new products, which might otherwise have taken years to surface in the cash-starved academic world.

"At the simplest level, what we are doing is to take theoretical ideas and to prepare tools out of software, to make it easier to build a computer system," Mr Feny said.

The company has spent the first year putting the ideas into a shape which can be transformed into software. Mr Feny said that it has made a profit by doing high-level consultancy work, teaching others how to put the theory of software engineering into practice.

£1m project

Mr Parker said that IST was about to take the next step to wider commercial exploitation of the principle—it will build standard products which make the production of an office automation, or any other computer system easier and more reliable. It will emerge after a £1m project to build the first computer workstation which will build computers, at the end of 1984.

The provision of more immediate simplicity is the object of a piece of software known as the Newcastle Connection, written at Newcastle University by Dr Leslie Marshall and some of his colleagues. This product was written to network more easily different, and often incompatible, computer systems.

Dr Marshall chose to pass his software on to the local, non-profit-making Microelectronics Applications Institute (MAI), to be the group's business.

MAI markets the computer products and services of numerous organisations on Tyneside, putting the balance of profits back into new projects after paying royalties and some of the costs of the University and Polytechnic of Newcastle and CAP Programmers which are its founders.

The Newcastle Connection was actually made "quite by accident," as a result of research work by Dr Marshall and his colleagues on the Unix operating system. It was originally developed to allow identical information to be displayed and transmitted between incompatible computer terminals, or stand-alone microcomputers.

Dr Marshall said that the team which developed it could not wait to hand the Newcastle Connection over to MAI, who would do "a much better job at marketing and supporting it."

They are unlikely to become millionaires on royalties from its sale, despite immediate success and a huge potential market.

Success

Dr David Butland and his wife, Judy, are more of what Mrs Thatcher had in mind when she spoke about the "entrepreneurial academic" recently, being capable of moving with apparent ease from the University of Bradford and on to commercial success.

They founded Bradford University Software Services (BUSS) in 1981, with £25,000 backing from the BTG, putting up a further £15,000 themselves in order to sell sophisticated graphics software, called Simpleplot.

Judy Butland began work developing the package to help research students like herself to turn out graphical representations of their experimental figures, in the university's electronics and electronic engineering department, back in 1978.

Dr David Butland left his job at the university to run BUSS when the financial backing allowed them to take on their own Digital Equipment VAX computer, to develop and support the software.

He is flying to Tokyo this week to sign a software deal, worth up to £100,000 a year, to supply Simpleplot to the largest Japanese dealer for the computers, Riken. He praises the support which the BTG gave his company, but warns against every academic research project being financed for sale.

"I believe that universities haven't and shouldn't have the resources to develop software for commercial sale, the whole, because the important thing about a successful sale of software is the support which you give afterwards."

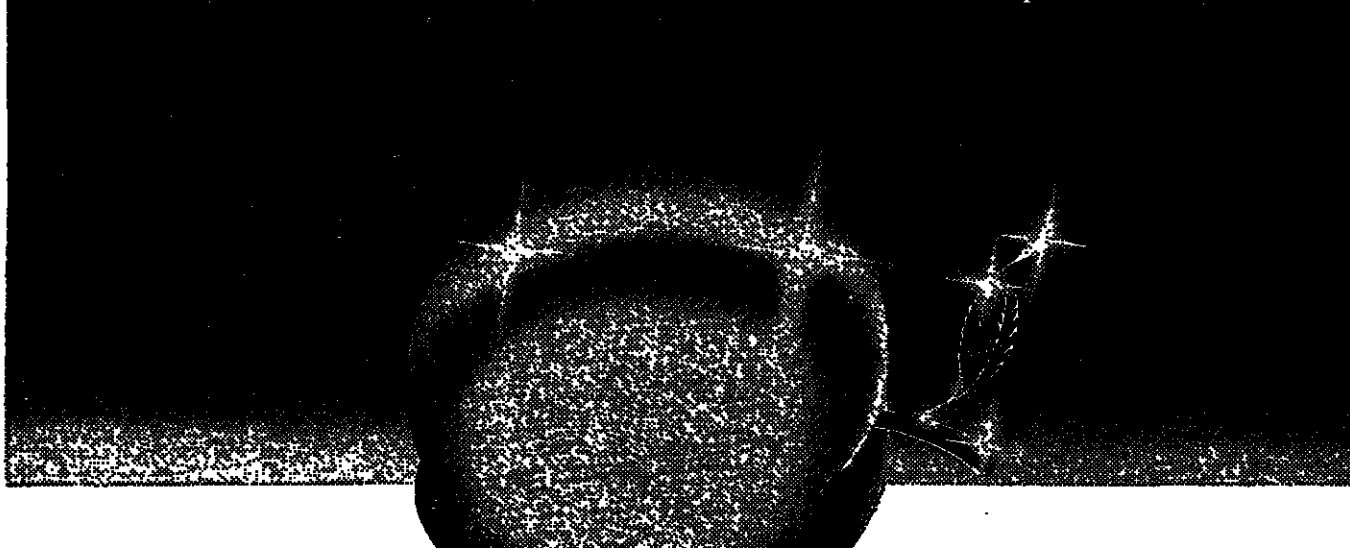
Academics in university can't budget for such large-scale operations, and they are more used to dealing with surprising situations anyway. Day-to-day business bores them," he said.

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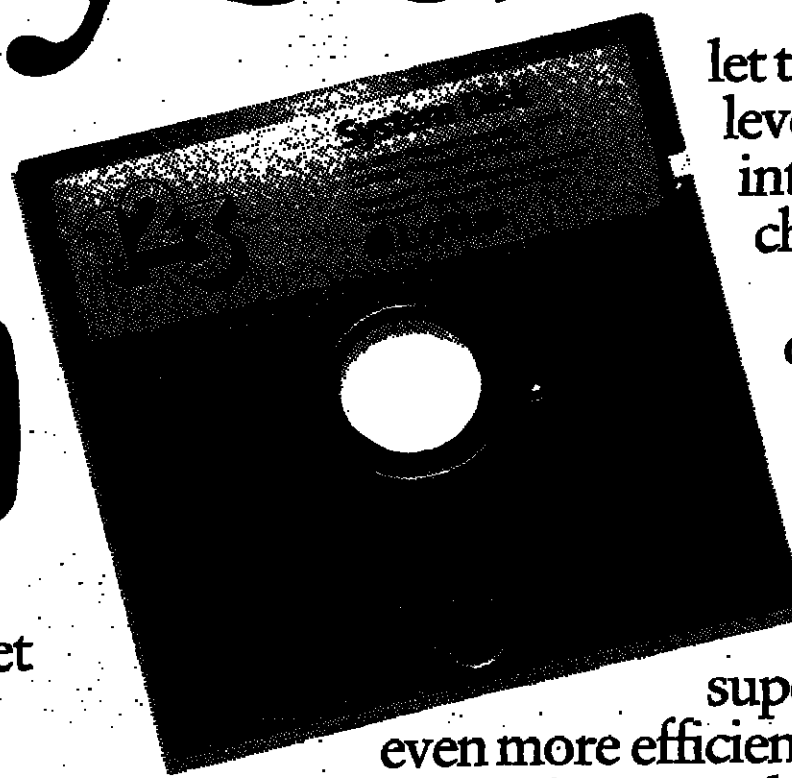
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COMPUTER SOFTWARE IV

Alan Cane examines the advance in software engineering

Moving from an art into a science

SOME 35 miles north-west of Boston, Massachusetts, a grand stone mansion which was once a home for the Marists, a religious organisation founded in France as a teaching order for country boys, has taken on a new significance.

The Marists have long since gone, but the building is still used for teaching; the seminar rooms these days, however, bristle with some of the most advanced computing equipment available. The students who use it come from all over the country.

The building now houses the Wang Institute of Graduate Studies, founded in 1979 by Dr An Wang, of the office automation company which bears his name, to meet a new and growing need in the computer industry—the need for software engineers.

The twin aims of the Institute are to provide the professional graduate education which software engineers require to meet the demands of industrial software development and management, and, more significantly, "to help alleviate the acute nationwide shortage of skilled software specialists."

The importance the industry attaches to the Institute is underlined by the fact that although founded and named by Dr Wang, funds and machinery are contributed by other computer companies, many of which sponsor students at the Institute: Digital Equipment, Hewlett Packard, Prime, Raytheon, Bolt, Beranek and Newman.

Joint venture

Institutes such as the Wang are rare—in the UK, the closest comparison is with Imperial Software, a joint venture company set up with funding from London's Imperial College, National Westminster Bank, Plessey and PA Management Consultants—yet the importance of developing new ways of creating reliable and sophisticated software is recognised in the money being poured by governments and individual companies into software engineering research.

In the UK, for example, a committee under Mr John Alvey of British Telecom investigating Britain's needs in advanced computing identified software engineering as one of the key "enabling technologies."

Now a collaborative programme of research and development is under way under the guidance of Dr David

Talbot of ICL, designed to bring the universities, industry and the government together to accelerate progress.

In the EEC, the Espirito programme has somewhat similar aims; the French Concerto programme and the Japanese "Fifth Generation" initiative are all directed towards the same goals.

Major multinational computer companies like IBM and Geisec, the computing services arm of General Electric of the U.S., are pouring millions of dollars of their own money into better methods of software production.

So it is clear that the need is there and that the need has been recognised. Now for an important caveat. There is a pernicious and tenacious myth, partly sustained by the software specialists themselves, that producing computer programs is a kind of letter day magic — "still more art than science" is the usual phrase.

It is not. It is highly skilled work of a sort which requires meticulous attention to detail, imagination and a thorough knowledge of the application for which the computer program is intended. But it is not magic and there is a growing understanding in the industry that uncritical belief in "expert system," "knowledge-based systems" and so on will not necessarily lead to the hoped-for software bonanza.

Pull away the smokescreen of magic and software engineering is, according to Wally Burgess, software engineering specialist with Geisec in the UK: "A unified set of rules, techniques and working patterns laid down and followed so that software systems can be built in a professional manner."

It is a set of techniques that improves management planning and control, enhances technical activities and historically results in more reliable software with a lower overall cost.

Geisec operates Mark III, the largest commercially available information processing network in the world; its customers are spread across the globe and its software needs are international.

Mr Burgess points out: "An international company needs a new generation of standards. We could not be where we are today in software without the use of software engineering."

He is particularly critical of much of the computer's business's cottage industry approach to software, arguing, for example, that the word "bug" for an error in a programmer's work should be banned, carrying as it does, connotations of inevitability and no suggestion of blame.

So the advent of software engineering means a move from art to science, from amateur to professional.

The tools are there; Professor Manny Lehman of Imperial College has written a "rich set of process primitives" which can be structured to provide a basis for practical implementation.

Mr James Feeney, managing director of Imperial Software, argued: "These efforts will revolutionise the software production process, changing it from a cottage industry to a capital-intensive one. But it will be some time before these changes work through to the larger mainframe data processing departments, where the weight of previous investment will ensure the continuance of existing operating systems and methods for another decade or two."

Coming to terms

He went on: "Large users will need to come to terms with these developments for all new projects otherwise they will find themselves on a 'high cost/poor quality' limb while the rest of industry will have turned software production into a precise engineering discipline."

Earlier this year, Systems Designers, a well-regarded UK software house based in Fleet, Hampshire, launched one of the first commercially available software engineering products. Called "Perspective" it is designed to aid a software development team in the designing, programming and testing of new software systems.

Echoing Professor Lehman's view that the software tools are there and need only to be organised, Mr Elwyn Wareham, international product sales manager for Systems Designers said: "The software industry has been highly proficient in providing methods and tools to overcome management and design problems."

He went on: "With Perspective, we introduce the same disciplines and tools in the actual process of software engineering."

"The result will be better quality software, produced more quickly at less cost. We will

make better use of that scarce resource, the experienced software engineer. And by doing so, we improve the productivity and profitability of all British industry where software control and communications represent a fundamental part of its eventual product."

What Perspective is, in fact, is a central database that holds the source text of the program, the structural relationships between database items together with manager and designer features linking all the elements of the project into a common development environment.

The savings to be gained from the use of development aids like Perspective can be considerable. A study carried out by TRW for the U.S. Government showed that a fault in a

system removed during programming (the actual writing of the computer instructions) was 10 times more expensive to remove than if it had been spotted at the design stage.

A design fault not removed until the system was in service cost 1,000 times more to remove than at the design stage.

These software engineering environments are very much third generation products. First were the large installation mainframe programming aids like Roscoe and the Librarian from ADR. Then applications programs generators such as Sperry's Mapper and Burroughs' Linc which are being used today with significant success.

Software engineering environments are a major step forward but they are not

approaching £250,000. The second element which must be integrated to produce a comprehensive electronic factory is computer aided design, an area dominated by the U.S. company Computer Vision but thick with competition from companies like Calcomp, PAPEC, Shape Data and the UK's CAD Centre Rural Redac and Ferranti Cetelec.

According to Strategic Incorporated, the U.S. consultancy: "Not since the invention of the computer itself has the designer and manufacturing engineer been given as powerful a tool to do his work. Yet computer graphics is still an emerging technology."

The third element of the computer integrated manufacturing plant is computer aided manufacture (CAM) the digital control of the machine tools which cut and shape materials in the manufacturing process, as well as the trucks which convey the materials from the store to the workplace and the robots and automated handling equipment which move workpieces onto and away from the machine tool.

According to Conserv, Gravier with its three Anapars modules — Bill of Materials, Materials Control and Material Requirements Planning has already quantified benefits

embodied in: "All the elements of financial and production control on a single database." At the launch of the system in the UK earlier this year, Burroughs gave evidence that TMS had saved Stewart-Warner, the U.S.-based pneumatic tool and pump manufacturer at whose Tyne-

mouth plant the first system was installed, £50,000 in the first year of operation.

ICL, the UK's largest computer manufacturer, offers two systems — Omac 25 for larger users and Safes 25 for the smaller company.

Conserv of Minneapolis, Minnesota, claims to be the world's leading independent supplier of mainframe-based manufacturing software.

In 1982, it showed a net income of \$2.5m on revenue of \$25m. It began operations in Europe in January 1983 and has already sold its system Anapars to seven UK sites including British Leyland, the Gravier subsidiary of Wilkinson Sword and Prestcold. The Leyland orders involved five separate sites.

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WEST EUROPEAN SOFTWARE PRODUCTS MARKET

Subsector	Market forecasts (\$m)							Annual average growth 1979-84 (%)
	1978	1979	1980	1981	1982	1983	1984	
Systems Software	382	527	710	920	1,281	1,637	2,145	36
Applications Software	187	275	408	615	900	1,313	1,823	46
Total	569	803	1,118	1,535	2,182	2,950	3,967	38

Source: INPUT, London.

Hunt for vital link for tomorrow's factories

THE "factory of the future" will be built around software. The factory of today already uses a rich and diverse mix of software products, but in an essentially compartmentalised fashion.

The trick for the next generation of factory systems is to link all these diverse systems together to create a factory run by computers—computer integrated manufacturing (CIM).

Sales of CIM equipment and software will reach \$860m in the U.S. by 1992, according to consultants Arthur D. Little. Similar growth can be expected in Europe.

In the UK, major manufacturing companies have a long track record in the installation of computers for production control—Smiths Industries, for example, installed its first mainframe as early as 1963 and developed its own production programs.

But there was disquiet about the fact that so few small and medium sized companies were taking advantage of computing techniques.

In 1967-68, John (now Sir John) Hoskyns, founder of the Hoskyns Group of companies

persuaded the National Research Development Corporation (NRDC, now part of the British Technology Group) to sponsor a study into the reasons for this failure to modernise.

The answers surprised nobody. Computerisation cost too much, took too long and was far too risky. The solution, it seemed to John Hoskyns, was standardisation. So Hoskyns selected a "best buy" among the computers available at the time—it turned out to be an ICL 1801A with 48 thousand bytes of storage—and set to work writing stock recording programs, requirements planning programs and so on, with the NRDC citing as high risk, high risk, high risk bankers.

"Those systems were not built in ivory towers," John Hartley, director of Hoskyns' Manchester computer bureau recalls. "They were built on the factory floor. You got swart in your turn-ups."

Built for ICL machinery, the Hoskyns systems were rewritten for IBM and after Hoskyns was taken over by Martin Marietta, the U.S. aerospace major, offered world-wide as the MAS

approaching £250,000. The second element which must be integrated to produce a comprehensive electronic factory is computer aided design, an area dominated by the U.S. company Computer Vision but thick with competition from companies like Calcomp, PAPEC, Shape Data and the UK's CAD Centre Rural Redac and Ferranti Cetelec.

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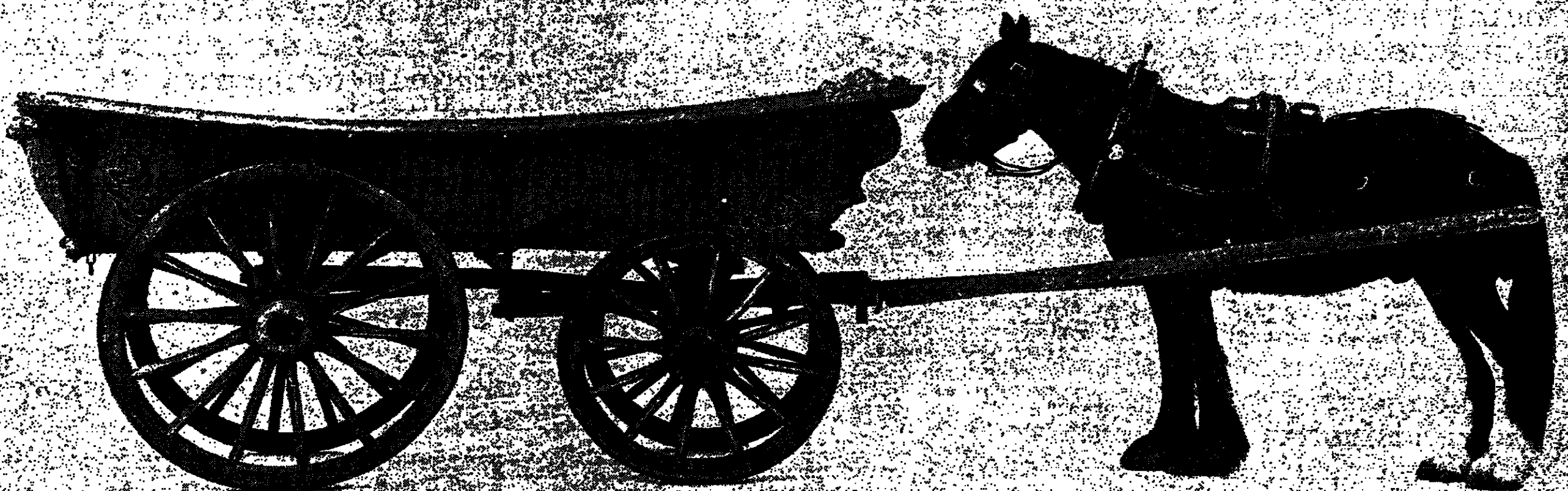
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How most businessmen view the acquisition of a computer system.



As soon as the decision to get a computer has been made, most businessmen set about doing just that. See all the salesmen. Talk to friends and associates. Take computer magazines and read all the ads. It's a well-known process, yet to the first-time buyer it's a journey into the unknown. And a recipe for disaster. A computer is a machine. It has a capability. Despite sophisticated electronics and the march of technology it remains only as good as its software.

Surely it is more prudent to examine the much wider and more complex range of software systems on offer, before committing the company to heavier metal. And when you look at software you'll find there's none better than Microsoft. Microsoft has gained a reputation as being the No. 1 in computer software by consistently outperforming its competitors across a whole range of packages. Once you become a Microsoft user you'll stay a Microsoft user.

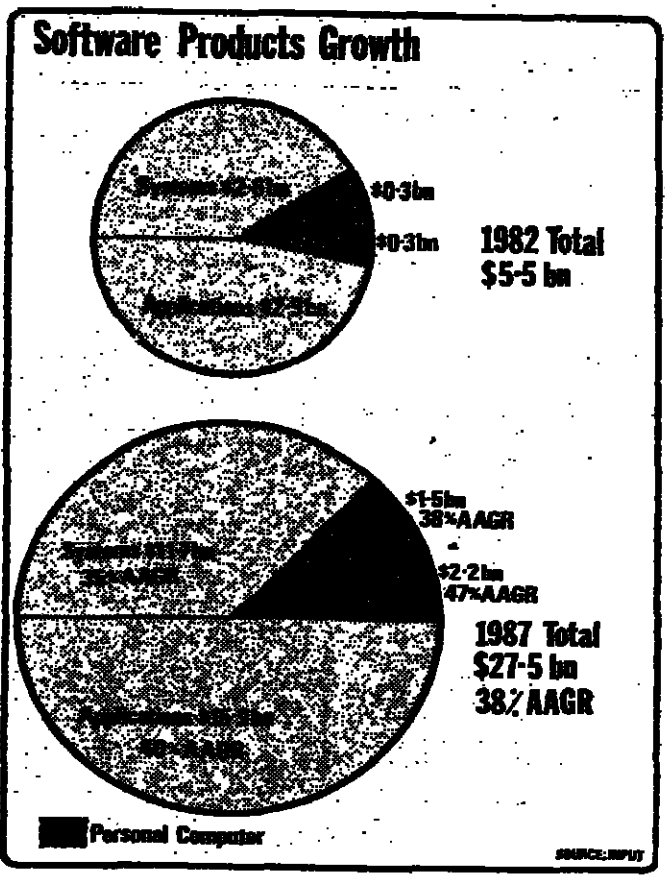
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COMPUTER SOFTWARE V

A world of asteroids and whizz-kid programmers



Applications software will grow faster than systems software. Applications for personal computers, in particular, will grow at 47 per cent a year to 1987, according to world market analysis.

Factory of the future

Continued from previous page

computer aided manufacturing system can cost more than \$1m.

It is essential that a plan be developed for factory automation that relates to the business objectives and a three-year operating plan," says the study.

It will be as hard to overcome human intransigence as computer software difficulties—"the resistance is most frequently found at middle management level."

Factory automation is a fundamentally new development. For years the idea of dividing work into small tasks has been a manufacturing philosophy. But the integrated, automated factory requires just the opposite concept. Data is shared and design engineers must consider the impact of their efforts on manufacturing equipment, methods and other resources.

The savings from factory automation are real and will

MATCH WITS with mighty Mages in the final battle for supremacy of the planet Xarg! Defend yourself from the attacks of plutonium-crazed mutants who will try to eat you alive! Destroy the 90ft-high, neutronium shielded, genetically-engineered laser-spitting mutant death camels before they invade your stronghold!

The computer game software business takes you into a different world—a world not just of fends, mutants and asteroid explosions, but also of adolescent entrepreneurs, explosively growing businesses, and 14-year-old whizz-kid programmers.

As Nick Alexander, managing director of Virgin Records subsidiary Virgin Games, and the man in charge of a whole stable of teenage programmers put it: "I spend more time negotiating with mothers and grandmothers than with the programmers themselves."

Virgin Records decided to diversify into computer games because, as explained by Mr Alexander: "Computer software, as the new entertainment technology, falls into our business. The sort of people who buy computer software are the same people who buy records—youth, male, and teenage."

Five years on, computer software and computer programmers may be the stars, not pop musicians. We're already beginning to see the same rows between different software fans—arcade games freaks, adventure game freaks or sports simulation addicts—as happened between heavy metal fans and punks three years ago.

Virgin Games promotes its programmers like pop stars, taking them on tours of the country so fans can see them and experience their wares. The difference is that the venue is not concert halls but the "Virgin Bus," a double-decker loaded with computers, video screens and games.

Virgin's young programmers usually get started, explained Mr Alexander, "because they get exposed to computing at school and then develop it as an obsessive hobby. They spend 12 or 14 hours a day with their home computers in the holidays, wrapped up in another world."

Geoff Minter — not one of Virgin's young programmers, but designer of the mad mutant camels game, sold by his own company, Llamasoft—explained that his computer skills were "all self-taught. We used to sit around at sixth form college designing games in our lunch hour. There was a Pet micro which no-one knew how to use, so I taught myself from books."

combination of home computers and cable TV as well as from exporting its games to the U.S.

W. H. Smith, now Britain's leading software retailer, British Telecom and Thorn-EMI have also announced plans to send games to home computers over cable TV.

Mr Richard Wolfe, Director of Cable Programming at Thorn-EMI explained: "The idea is to provide a subscription service for games, and then the consumers can pay for them individually at the touch of a button—just like having a games arcade in their own TV set."

British Telecom decided to combine cable TV and computer

week in October," said Mr "It's a huge business—and it's frightening, in a way, because just two of us started it off."

Such soaring success may be frightening—but it contrasts strongly with the troubles of many of the companies which make the home computers themselves.

Atari, Mattel, Texas Instruments, Dragon and Grundy are all having financial problems at the moment and there are some suggestions this may start to affect the now-booming home computer software industry, as some home computer hardware manufacturers try to increase their revenues by cutting software prices to boost sales.

Philip Nugus, Thorn-EMI's Marketing Director for Screen-based Entertainment, was distinctly gloomy. "There is a lot of software from the U.S. being sold at the moment at distressed prices because of the shake-out in the American industry," he said.

"For example, Atari has sold 5m or 6m cut-price units on the U.S. market and Commodore has cut its prices by a half."

"What is worrying is that this may find its way over here and the whole price structure in the UK could be affected."

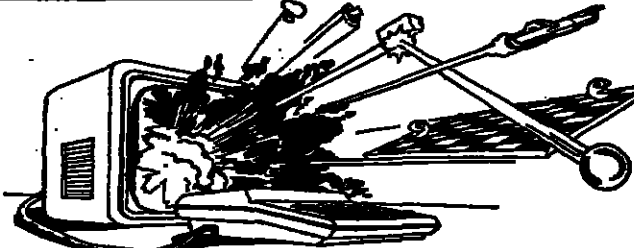
"I'm not optimistic about the short term," Mr Nugus continued, "because there's been over-production and a gold-rush mentality and a lot of little companies jumping on the bandwagon. Thorn-EMI has got enormous resources and we will ride out the problems because we see a long-term market—but there's going to be a huge price drop in software over the next year or so."

Careful marketing has helped Thorn-EMI get a 20 per cent share of the UK market for sophisticated computer games, and to sell 250,000 units in the U.S. in less than a year.

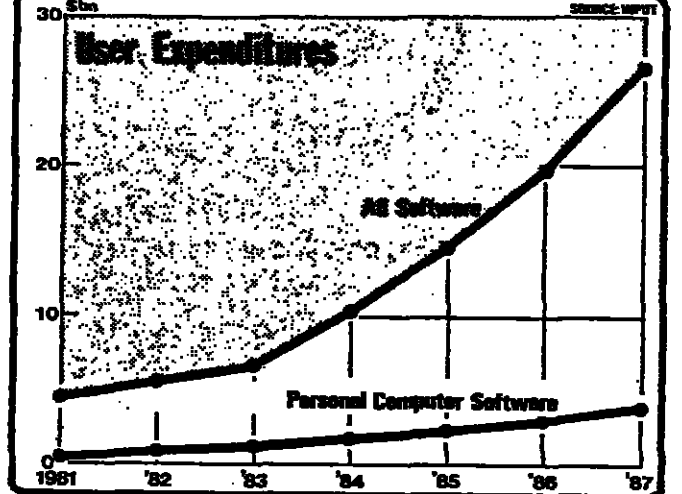
All the company's computer games are tested by selected groups of users who are then interviewed by psychologists provided by Saatchi and Saatchi and the results are fed back to the games designers.

For the future, Thorn-EMI is committed to a range of home computer software including not just games but also educational programmes and "personal productivity packages" such as home word processing, budgeting and filing.

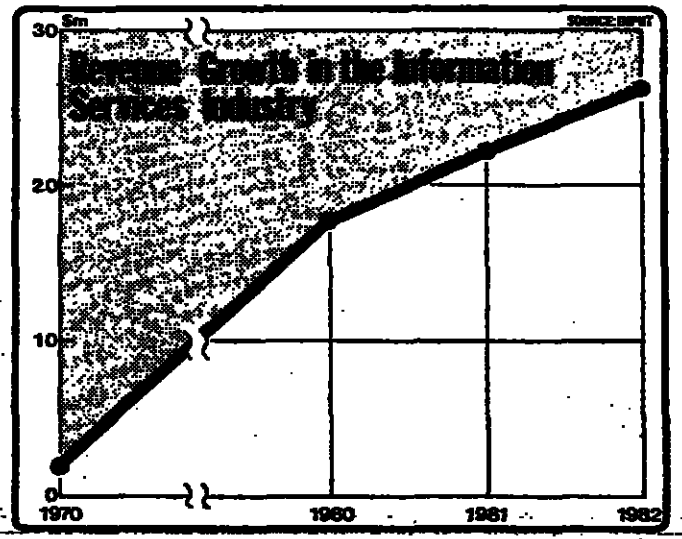
The home computer software market in Britain has so far been dominated by games, but now personal productivity software is tipped as the new growth area.



Microcomputer software and the videogame market: it is a world not just of space craft and asteroids, but of explosively growing businesses, as Joan Gray reports



User expenditures worldwide. The UK software market, in particular, could soon follow the American pattern, where there has been far less of a division between home and business computers.



How Raytheon software helps the Woolmark make the international scene.

Up in lights on Tokyo's Ginza or sewn into a label in London's Savile Row, the Woolmark must be protected. And this is the job of the International Wool Secretariat (IWS).

When this organization decided to computerize, it chose Data Logic, a Raytheon company headquartered in the U.K., to supply system and software design.

That system now helps IWS monitor and disseminate new developments and techniques in the manufacture and care of wool, and keeps textile producers and retailers abreast of the latest trends in fashion, styling, advertising, and promotion. It also assists in tabulating and interpreting market research, economic analysis, and sales forecasting.

Yet this is just one example of Data Logic's long experience in computer systems, embracing a great variety of applications.

In the U.K. alone, these range from evaluating the performance of students in the Army Apprentices College, to a nationwide distributed processing network for England's largest independent dairy, all the way to a computer-controlled operations system for the world's largest refrigerated container facility.

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COMPUTER SOFTWARE VI

Ada has a bright future

An entire industry has been built up around Ada, the new language and programming environment, which some see as the Cobol of the 1980s. Maggie McLening examines Ada's importance and prospects



Ada is named after Augusta Ada Lovelace (1815-52), the only child of Lord Byron.
Left: Mr Michael Pickett, senior Ada consultant at CAP.

DEFENCE BUDGETS command the cream of computer technology, much of which eventually filter through to the commercial sector. Developments such as videodata, FAX systems, graphics and computer simulation were all tried and tested in military establishments before finding their way on to civilian desks.

This could also turn out to be true for the programming language, Ada, which is due to become the standard for the U.S. defence market from January, 1984.

U.S. Government backing has proved a powerful launchpad for languages in the past—Cobol being a good example.

With the original government endorsement 20 years ago now largely forgotten, Cobol is still the standard commercial language for 70 per cent of data processing installations, and has entered its second childhood on microcomputers, courtesy of systems software house Micro Focus.

Ada, although no Cobol-clone, may have a similar future mapped out in the real-time systems area; initially on large-scale projects such as process control, avionics, robotics and telecommunications.

The concept of Ada emerged in 1974, when the U.S. Defence Department discovered that it was spending \$3.5bn a year on software alone, and decided to cut down. Since much of that figure was caused by contractors supplying systems in about 350 different programming languages, the Defence Department announced that an all-purpose language would be adopted as a standard.

Requirements

Coral 66, already chosen by Britain's Ministry of Defence as a real-time standard for the UK, was rejected as being too limited. The U.S. Defence Department wanted a language which could be used to write communications command and control networks, but be equally suitable for embedded systems used to guide cruise missiles: a scope too wide for any existing programming language.

The U.S. Defence Department issued a series of draft requirements specifications, known by titles such as "Strawman", "Timman", and "Ironman", which were vetted by the Services, as well as industrial organisations and universities. The final version, Steelman, became the basis for a detailed definition of the language, submitted by GEC Honeywell Bull in France, which was eventually selected for development work.

Named after the patron of Charles Babbage (supposedly the first programmer, Augusta Ada Lovelace, Ada was intended to become the centre of a Utopian development environment, including the best features of existing languages and a range of programming tools.

The result is a high-level,

algorithmic language looking similar to Pascal, which incorporates many innovations programmers everywhere hanker after.

One of the distinctive features of Ada is the use of generic routines, to eliminate duplication of coding for identical processing of different data items. The type and description of the item supplied as a parameter to the routine, and the classification may include the definition of a "user-view", masking some aspects from general or unauthorised view.

The ability to restrict an end-user from accessing parts of a system is obviously essential in the defence market, but it is also becoming common practice for commercial systems, where, to simplify operation, a front-end interface may be installed. Security routines then form an invisible barrier between the external view and the heart of the system, with access across the divide limited to those with authority.

Another important technique embedded in Ada is that of "delayed rendezvous" for real-time systems. This speeds up processing by enabling a program to perform tasks as soon as data means is available, rather than consecutively.

Then tasks are completed, the results are accepted back into the program at a pre-defined entry (or "delayed rendezvous" point).

Less innovative, but accepted as an important aid to high-quality programs, is modularity and the ability to compile and test routines separately, com-

binning them into program later. This simplifies system design and makes maintenance work more straightforward, because only small areas need to be changed and recompiled. Ironically, what was intended to be one of Ada's greatest strengths could turn into a weakness. Cramping multiple and, often, disparate requirements into a single language is bound to make the end-user's life more unwieldy.

While the language may be easy to use in different types of applications, the compiler has to cater for the sum of the parts. The result has been that most of the compilers produced are too slow to be commercially viable and suitable only for programmer training.

Enthusiasm

Ada, however, has captured the imagination of software houses, both within and without the defence clique. There are more than 37 Ada compilers, of varying pedigree, on the market, only some of which have been officially approved by the U.S. Defence Department.

New York University's Computer Institute was the first to run the Ada Joint Research Office's 1,328 test programs through its interpreter successfully.

Ada will proliferate in the technical market as large companies adopt it, and universities will teach it because it is the most advanced language available, he explained.

By the end of the decade, Ada will be the language everybody will learn and use.

which also supplies an as yet unapproved compiler from Telos in the U.S., has been experimenting with Ada for robotics and process control.

Over-subscribed training courses and the sale of five Ada compilers in the last three months have convinced CAP that the demand for Ada outside defence.

Several of the companies to buy Ada compilers have been computer manufacturers, which suggests that Ada is spreading, but Mr Michael Pickett, senior Ada consultant at CAP, believes that the trend should not be over-estimated.

There are probably around 12 companies in the UK that are dabbling with Ada," he said. "In the sense that Cobol is the standard for commercial systems, Ada is unlikely to reach a similar position for real-time systems over the next 10 years because of competition from Fortran.

Fortran has been the workhorse of scientific programmers over a number of years and it has gained considerable momentum."

When Ada becomes the U.S. standard in January, however, the Ministry of Defence and all "defence" contractors, as British Aerospace, GEC and Plessey will be drawn into the Ada net, compulsorily. These companies are bound to apply their defence expertise to scientific and engineering applications for the commercial market, so Ada will arrive there by default.

Plessey and GEC are, in any case, part of the funding force behind the work of Ada, together with the Ministry of Defence and British Telecom.

AGL, comprising staff drawn from ICL, Software Sciences, STL International, and Systems Designers, is about one-third of the way through a project to develop a Minimal Ada Program Support Environment (MAPSE), incorporating the Chill telecommunications language.

Work has cost \$3.5m so far, mostly supplied on a "drip-fed" basis, with a further \$1.2m awarded at the end of September, but AGL needs around \$7m more to complete the project.

A contract has yet to be signed by all the parties, however, and a final decision has to be made on requirements because, for example, BT is the only sponsor requiring Chill. BT will hold rights to the finished MAPSE, with marketing rights going to companies forming AGIL. The newly selected AGIL chairman, Mr Martin Jordan is confident of Ada's long-term prospects outside the defence sector.

"Ada will proliferate in the technical market as large companies adopt it, and universities will teach it because it is the most advanced language available, he explained.

By the end of the decade, Ada will be the language everybody will learn and use."

Amid growing enthusiasm for computer technology and increasingly sophisticated software, Michael Dixon, Education Correspondent, highlights some often-forgotten factors in the human decision-making process.

Technology has its limitations

THE INSTANT the radar-linked computer decided that the unidentified aircraft were on an attacking course, the system prepared to launch Armageddon. Through the control-room displays it swiftly supplied the commander of the U.S. Navy task unit with the best tactics for interception, back-up deployments and so on.

"I'll never forget how he reacted," says Dr Donald Broadbent of Oxford University's Department of Experimental Psychology.

"After glancing at the displays, he calmly flicked down the switches that cancelled them. Then he said in a southern drawl: 'Ah guess we'll just let this situation develop itself a while.'"

The result of that decision during an exercise with computer aid for military commanders was a boost to the Navy Captain's reputation. For the approach of the enemy aircraft turned out to be a feint. The real attack came later in another form and from an entirely different direction.

But when the Captain was asked why, and how he had decided to ignore the computer system's warning, he was completely unable to explain. He had made a move to be the right judgment without any idea clear enough to be expressed in words of either what information or what mental processes he had been using to make it.

In doing so he exemplified a factor which Dr Broadbent, among other psychologists, feels is being forgotten by computer experts and lay people alike amid the growing enthusiasm about advances in information-processing technology.

Not everyone would go as far as the zealots who predict that computers will one day "keep us as pets". But there seems to be a widespread assumption that the development of microelectronics, software and allied technologies will ensure that information-processing systems in the hands of a few highly intellectual people increasingly take over the world's decision-making from the less academically able majority.

Much is expected, for instance, of so-called expert systems which it is assumed will provide an instantly accessible and constantly updated compen-

sely entrusted only to people of high intellectual ability as measured by their ability to answer questions in words and figures.

But however much it conflicts with the conventional wisdom about education, Dr Broadbent's evidence merely supports something demonstrated by the philosopher Kant 200 years ago. He showed that the intellectual procedures developed by scholarly education, such as logic, amount only to rules for thinking in a self-consistent way.

Yet the ability to apply those rules wisely—as, for instance, in deciding which bits of the available information are relevant to a real-life problem and in which way—depends on a different mental faculty.

Kant called that faculty "judgment"—the want of which he said no scholar could compensate. The only way to develop judgment, he added, was by practical exercise.

Moreover, good judgment looks likely to become more and more important than the different mental skills promoted by academic education as information-processing technology advances.

For one thing, computers by their nature are better than people at intellectual procedures of the kind measured by IQ tests. But for another, while they will make available increasing amounts of information, they can never be made capable of necessarily distinguishing between the true and

the false, let alone of determining which of the true bits should be applied in what ways in tackling real-life problems so as to provide wise solutions. There is consequently a clear need for the education system to stop concentrating almost exclusively on intellectual skills, and to equip itself with the practical forms of education required to develop judgment.

Education

Fortunately, the present UK Government has made a first move in the right direction by funding experimental technical and other practical courses for schoolchildren aged 14 and upwards. But the move does not hold out much hope for the early establishment of a generally available alternative educational route by which children can develop their judgment through the medium of successfully harder practical exercises.

The total funds being made available for such experimental courses represents less than 1 per cent of the £14m spent overwhelmingly on conventional academic activities and Sir Keith Joseph, the Education Secretary, sees no way of increasing the proportion to be invested in innovative projects.

So, while any move in the right direction is better than none at all, the Government's present effort to equip future citizens with better judgment would seem to be a classic case of too little, too late.

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COMPUTER SOFTWARE VII

TOP 20 COMPUTER SERVICES COMPANIES IN WESTERN EUROPE (1982)

Company	Country of majority shareholding	Owned by	Services	Employees	Total revenue (£m)
IBM RCS*	U.S.	Public corporation	X X	n.a.	186.0
Selen Group	UK	BP	X X X X	3,500	175.4
SGS Group	France	Societe Generale/Private	X X X X	4,290	163.4
CISI	France	CEA (Government/BNP)	X X	2,700	162.7
Cap Gemini/Sogeti	France	Independent	X X	4,000	155.7
Geleco	U.S.	General Electric	X X X	1,200	150.0
Finisiel Group	Italy	IRI/Banca d'Italia	X	2,320	139.3
GSI	France	CGE	X X X X	2,350	138.3
Datav	Germany	Tax Advisers Co-operative	X X	1,890	101.2
Sonus Metra International†	France	Paribas	X X X	1,400	88.4
CCMC	France	Public Accountants/Staff/ Societe Generale (F)	X X	1,180	81.0
Control Data	U.S.	Public corporation	X X X X	1,100	74.4
Thomson Informatique‡	France	Thomson-CSF	X X	1,750	74.1
Datama	Sweden	Johansson Group	X X	1,100	73.8
Telesystemes	France	PTT	X X	1,590	73.6
Silges Group	France	Credit Lyonnais/Tymshare	X X X X	1,690	68.2
CIG	Belgium	Societe Generale (B)	X X X X	1,640	66.3
Kommunicata	Denmark	Local government	X X	1,470	65.5
SESA	France	CGE/Cap Gemini/Sogeti/ Staff	X X	680	59.6
ICL Consultancy and Training	UK	ICL	X X	1,110	59.3

* IBM Remote and Batch Computing Services revenue only is included. IBM native revenue is included. † Sonus Metra International, Logica and Systems Computing Services revenue only included. ‡ Thomson Informatique includes TITM, Syntec and Andromed. § Kitz RCS, Remote Computing Services; SF, Software Products; S, Software Services.

Key applications in the office

WORD PROCESSING has probably become the major application in office automation. Software has been written for a variety of computer systems, from home computers, to single user's dedicated machines to the full office system with a central computer serving a large number of terminals.

In many ways software is rather an intangible item being simply a set of instructions which will determine what you can do with a machine. In word processing, the functions that it offers to users are important because of the effect it has on office environment.

Few companies now look at word processing in isolation—it is usually part of an overall office information system.

Word processing comes in three different types of packages. It can be dedicated software which is written specifically for a particular machine, it can be disc-based software, such as WordStar, which can be used on a range of general purpose machines such as the Sirius or IBM personal computer, or it can be software stored on a read-only memory and plugged into home computers. This includes packages such as View or Wordwise which can be simply plugged into the BBC home computer.

In some packages, users need only press specified keys on the typewriter-style keyboard, in others the user must remember codes to carry out the editing functions.

It is also the case that the quality of word processing packages has improved to such

WORD PROCESSING: Many companies, having come to grips with basic word processing systems, are now looking at ways in which word processing and text editing can be extended, as Elaine Williams reports.

an extent that even general purpose microcomputers can carry out a level of word processing almost as sophisticated as that of a dedicated machine.

For example, this article was prepared on a humble BBC microcomputer using a programme called View, developed by Acorn, maker of the BBC machine. But View is not the only word processing package for the BBC computer though it is one of the most powerful.

Larger microcomputers, which are one of the major operating systems and are aimed mainly at the professional user, have an even wider choice of systems. Those on the CP/M operating system can pick from well-established packages such as WordStar, Spellfinder, Lexicon, Microscript, Wordcraft and the word processor, WordPerfect. All the major software companies such as Peachtree, TABS, Systech and Grafton have their own proprietary word processing software.

Mainframes and software companies are also looking at the growing market of turning electronic and electric typewriters into word processors. This is often seen as the most

painless way of making the transition to full word processing and is considered to be one of the easiest ways for typists to learn word processing techniques.

For example, the OEM group offers such a system and AES, one of the world's top word processor suppliers, has recently supplied an agreement with WordNet, a company which specialises in providing links between typewriters and word processing.

Many companies, having come to grips with basic word processing systems, are now looking at ways in which word processing and text editing can be extended.

Basic systems provide the user with facilities such as formatting, justifying text and moving text around; more sophisticated packages will even provide some search facilities whereby users can hunt for names, replace one name mentioned throughout a text by another which has been specified, for example.

The general view is that information processing is now important and that the manipulation and sharing of data is part of the word processing system. Increased sophistication

comes in the ability to produce simple bar charts, organisation charts, and tables; password protection of documents; spelling aids; versatile multiple and making column features which allow presentation of side-by-side translations, for example or newsletters and technical documents. AES, for example, provides such facilities in its enhanced editing package for its 7200 word processing system.

Another important area for growth is seen in communications added to the overall word processing packaging. This includes facilities, such as those produced by Wang, do have communications options which allow documents to be transmitted not only around the confines of the office but between several offices.

It is also altering through to the general purpose computer systems. For example, ACT which is a distributor of the Sirius computer has recently developed Micromail which allows documents already prepared on WordStar, for example, to be transmitted to other subscribers to the Micromail network or to be transmitted via the international telex network.

Users to the Micromail network need a modem which allows the computer to be connected to the telephone network to ACT's central computer. This routes the calls to any other machine specified on the network and also formats the system for the telex network. The software in the system guides the user through the steps necessary to transmit the information.

Stricter safeguards sought

A NEW momentum has entered attempts to protect computer software from illicit use in the UK. It results partly from a desire to prevent software piracy—although that is neither as blatant, widespread, or as simple as the copying of video cassettes.

But the main reason for renewed interest in the field is the challenge of finding efficient and cost-effective methods of protecting expensive business software in the greatly expanded market made possible by the falling price of professional personal computers.

There is a tremendous amount of activity in this field," says Mr Donald Davies, a data protection specialist at the National Physical Laboratory.

The fear is that with more and more people using sophisticated software it will be increasingly worth their while to go to the effort and cost of bypassing existing technical methods of protection such as dongles or non-standard disk formats.

The National Physical Laboratory is itself involved in a new initiative with the British Technology Group to form a consortium together with the computer industry to try to find a solution to the problem.

Dr Bryan Wichmann of the information technology division at the NPL, first suggested the need because he realised that the existence of sophisticated computer systems costing as little as £5,000 made expensive software more vulnerable.

"The protection of the software developed for these systems against illicit reproduction and use is essential to safeguard the software industry with consequent benefit for both manufacturers and the market," Dr Wichmann argued in a letter to potential members.

The first step will be to conduct a survey of existing software protection devices and see how they could be improved or new devices developed.

Dr Wichmann believes that the low cost of microprocessors, which has caused the problem in the first place may also contain the seeds of a solution.

One idea is for the creation of a "super dongle"—a security attachment to the computer—which would have a microprocessor designed to carry out

essential parts of any program run on a computer. Those who did not have the dongle, which would be protected against tampering, would not be able to use a program.

The aim is to produce a standard product which would be offered to the members of the consortium in the first instance, for manufacture under licence. The real trick, Dr Wichmann admits, is to produce a device of a degree of sophistication and cost commensurate with the value of the software.

Mr Simon Elsom, of the NCL, formerly a research student at Aston University, will be carrying

out an NCC team has been looking at ways of distributing expensive business software by phone or videotape.

The project is now at the stage when both the software and the hardware have been defined and the NCC is looking for a manufacturer to invest the £200,000 or so that might be needed to bring a device to the market place.

The device is based on a tamper-proof modem containing a key piece of code which allows software sent in encrypted form to be unscrambled.

The unscrambling is based

SOFTWARE PROTECTION: It is essential to prevent illicit reproduction and use of software to safeguard the industry, for the benefit of manufacturers and the market alike, as Ray Snoddy reports.

ing out the main survey for the consortium. He has already conducted surveys of industry attitudes to software protection and has produced some surprising conclusions.

Mr Elsom told the software Protection group of the British Computer Society, earlier this year, that although there was no room for complacency, "piracy should be seen in perspective" and did not seem to be widespread. Unauthorised copying by end-users did not seem to be all that common, Mr Elsom concluded, after a survey of 561 companies in the field.

Only 18 per cent of companies had knowingly suffered from piracy by dealers—half of them microcomputer suppliers.

Suppliers to mini and mainframe computer users tended to rely on legal protection and the inherent nature of the products. It was microcomputer suppliers who tended to rely on technical means of protection.

As the NPL and BTG are embarking on a software protection study, a telesoftware research project has reached a critical stage at the National Computing Centre.

Again looking more towards future potential markets than any present threat from piracy,

on public key cryptography in which each party has both a public and a secret key. Any party can send a message—in this case software—to another by encrypting the message with the public key of the recipient. Only the recipient can unscramble the message with the matching secret key.

Mr David Fairbairn, director of the NCC, hopes that such a device could be sold for between £100-£200 and that a larger home market could thus be created for the British software industry.

Such a system would allow expensive business software almost to be on tap with the modern device acting as a kind of meter for billing, say, 10 uses of a particular piece of software.

It would also allow sophisticated software to become available to consumers for a trial period before purchase without the danger of illicit copying.

One small company, Open Computer Security of Brighton has already announced a software encryption device based on public/secret key concepts.

The device, called Padlock, has already gone to major software houses for evaluation. Open Computing, which designed the authentication pro-

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COMPUTER SOFTWARE VIII

CASE STUDY: THE ROLE PLAYED BY FINANCIAL PLANNING SOFTWARE

Package helps to clinch a deal

WHEN Timpson Shoes handed over £40.4m recently to Hanson Trust, the William Timpson shoe shop chain became a family company again.

It is an unusual deal. Timpson's was a family company until it was bought out by UDS in 1972, for £28m. UDS was in turn bought out by the industrial holding company Hanson Trust in April this year, and as part of the plans to dispose of some UDS assets, Hanson has now returned control of the William Timpson chain of shoe shops, established 1885, into the hands of John Timpson, great grandson of the firm's founder. The new holding company, Timpson Shoes, was formed by the present management team.

The buyout, like all such negotiations, was preceded by an enormous amount of planning and calculation. While the Timpson board and family trust has overall equity control, the management team — managing director, Mr. Peter Cookson, financial director, Mr. Peter Cookson, and the legal advisor, Mr. Roger Lane-Smith — had to seek the support of Candover Investments to back a leaseback and sale scheme involving the Timpson property.

Candover, specialist in this sort of buyout, is supporting £28m of the £40.4m deal, and to convince both bankers and sellers, Timpson's new holding company had to come up with figures which promised a strong future for the Timpson chain. To do that, they used the company's considerable computing

resources, and a financial planning software package from EPS Consultants, called FCS. Timpson's has a chain of 440 shoe stores and repair shops throughout the North and West of England, with several shops in city centres such as Glasgow, Birmingham, and its home town of Manchester.

The property figured much more strongly in the deal with Hanson than such factors as goodwill and brand names, but the main problem was deciding

Where the system scored over 'pen and ink' was in its ability to produce timely instantaneous and correct analysis of varying assumptions

on what proportion of the total deal the property should represent.

It was in these negotiations that the FCS package came into its own.

"Even after the sale was agreed in principle, we needed to agree with Hanson on the sale and leaseback of the high street shops and other assets," explained Mr. Peter Cookson.

"We had been working for some time on the deal, since before Mr. Hanson bought the business, but we had to keep our ideas on finance very flexible. Ours is a very seasonal business: the cash flow changes with the seasons, and as time

moved on, we had to change our business plan."

Candover Investments, which was closely involved in the negotiations, had its own ideas on what it wanted from the company in terms of facts and figures.

"We wanted a summary for the whole group: a bird's eye view of the business for the last five years and a forecast of the plans for the next five years," said Mr. Stephen Curran, who as deputy chief executive at Candover was most closely involved in the Hanson deal.

"We wanted a spreadsheet which would use identical formats for the figures, so that we could see trends."

The obvious tool was the FCS financial planning package which had been in operation on Timpson's Univac System 80 minicomputer for some time. The FCS package is one of the most widely used pieces of financial planning software, and although it was late to adapt to the micro-spreading boom started by Visicalc, it has an extremely high reputation among its big business users, and is probably still the most popular package of its kind despite its low profile and high price.

In the micro version, the package costs under £1,000 but most of EPS Consultants' prestige users have mainframe versions. These cost between \$60,000 and \$70,000 for the complete system, depending on the machine on which it runs, and include statistics and fore-

casting modules, risk analysis, graphics, multi-dimensional consolidation, screen management and a relational database. Not everyone needs every module, so that the price typically works out between £20,000 and £30,000.

FCS has been running at Timpson's since 1978. "If you pay for a product you have to use it properly," said Mr. Cookson. "It's only expensive if you don't." Timpson has had thorough use out of FCS even before the buyout. FCS was used to do stock forecasting, branch budgets and produce monthly management accounts, as well as doing the company's current cost accounting and dealing with fixed assets.

It was fairly simple to use FCS to build the models needed to assess the various methods of financing the buyout. The data was already there for use, and it was a matter of varying the analysis. Like most financial planning packages FCS allows its users to try out different factors on the data, known as "what if" functions, since all the data is manipulated by the package to produce figures which show the impact of possible varying factors.

As the situation developed, revised versions of the plan became easy to produce," said Mr. Cookson. "It was like trying to hit a moving target, because every time the costings changed we had to re-jig our figures and end up in an optimum solution for the business."



Mr. Peter Cookson, finance director of William Timpson, the shoe chain, which has recently completed a management buyout from Hanson Trust

Candover was anxious to try out its own assumptions on the model built by Cookson. The company worked on two models, one of the company operations, and the other of the financial structure itself.

"It was a matter of substituting one form of finance for another and seeing what impact it had on the cash flow of the company," said Mr. Curran. "The biggest variable was the proceeds from the sale and leaseback of the properties." As time went on they arrived at the figure of £28m of the total purchase price, but the team needed to react fast, and according to both Curran and Cookson, FCS's ability to produce instant variations on the basic plan was absolutely critical in the buyout.

Candover had used Visicalc but found it not sophisticated enough to cope with the huge amount of data and many variations needed.

Timpson also had a micro-computer package, Sorcim's SuperCalc, running on a Super-brain micro, but according to Cookson, no micro package could have coped with the sophistication and accuracy needed to work out where to split the sale and leaseback proportion of the deal with the equity finance.

"One of the things where FCS scored was the inbuilt tax routines and interest calculations. Correct treatment of the Advanced Corporation Tax, for example, is easy with FCS but would be impossible with something like Micromodeller."

SOFTWARE/expo

EUROPE

SOFTWARE/EXPO is a three-day conference and exhibition which aims to bring key leaders in the software industry to London's Wembley Conference Centre from November 8-10 1983. The event is intended to provide a step-by-step solution to software selection and use in a market place that has seen dramatic changes in the past few years.

Among the speakers will be Mr. Doug Eyskens, director general of the Computing Services Association; Mr. William Frith of Zymar and Mr. Tony Lazzarini of Plexus Computers. For more details of Software/Expo, contact Online Conferences, tel: 01-863 4466.

FCS's superiority on this score comes from its ability to re-use existing models, and to deal with tricky simultaneous equations, such as those involved in interest charges, making them transparent to the user.

Cookson put the models together himself, and while he is no stranger to financial planning packages, feels that FCS is easy enough for anyone to use "idiot-proof," in fact.

While Timpson Shoes team had been preparing for their buyout since the beginning of the year, the process was time-consuming, and had to be kept secret.

"Doing things this way meant that the accounting department didn't have to spend too much time on it, and financial control wasn't sacrificed while the refinancing was arranged," said Mr. Cookson.

"We managed to keep it all within our very small team, and without jeopardising the day-to-day running of the business."

One point in which FCS failed was the management of the details of those 440 high street properties. The chief accountant, Mr. Neville Abbott

had to load all the property details on a separate system, using the Ashton Tate micro database dBase II. He produced his own calculations for the property, and then transferred the totals into the FCS corporate model.

'We managed to keep the project within our very small team, without jeopardising the day-to-day running of the business'

FCS is not a custom-built database, and its strength is in manipulating and forecasting, not simply "house-keeping."

"Where the system scores over pen and ink is in its sensitivity analysis," said Mr. Cookson. "Instead of working as a mental nitty-gritty, I could instantly show the effect of varying assumptions. The ability to produce timely instantaneous and correct analyses of the situation was paramount in getting the deal."

Claire Gooding

New developments in operating software for the microcomputer

THESE DAYS it is difficult to be entirely ignorant of computer software: it is appearing on the shelves of high street shops, and even in advertisements for shoes.

It is no longer news that the microcomputer—or any computer—is useless without the software or application which does a particular job. And most people know that when they go to buy a system, it's the software which is the expensive part.

Applications of computer software may well be dealing with familiar parts of your business: accounting, or possibly stock control. If it is well written, you should be able to find your way around it easily, with or without the help of a manual, and make a decision

on whether it suits your needs or not.

Less "visible" is the operating system with which the application runs. Software is divided into two rough categories: the application, which does a particular job and is written for end users, and the systems software, which deals with the machine itself, and forms a bridge between the machine and the application.

Sometimes systems software manages or creates other software: language computers, for example, such as Cobol and Pascal, are "systems software."

Functions

The operating system is also systems software, and does the job of "managing" both the machine functions and the application. It is a sort of

"housekeeper," dealing with the operations which happen in every application such as fetching, carrying and returning all the data the application needs.

The operating system sits on top of the machine itself, and because it has to do such jobs as I/O—input and output from the storage medium to the application—it is usually written in very low-level machine code, which works faster than high level languages like Basic.

Computers usually have "native" operating systems which are written in the particular machine language of the microprocessor in the machine.

The operating system deals with all the applications running on that machine, and the applications themselves will contain "hooks" which connect with the operating system.

The microcomputer brought the opportunity to make software portable, a revolution which has brought about a huge new industry, as Claire Gooding reports here.

These are used whenever the application needs to interact with the machine, perhaps to activate a device such as a printer, or to take data off a disc.

In the "old days" of the mighty mainframe, each manufacturer wrote his own "native" operating system for his mainframe. Once the computer's operating environment was written, it was extremely difficult to change: it had to be kept consistent, even with new releases of operating software, so that existing applications

could still use the operating system (OS) without being changed themselves. Users then find themselves "locked in" to a particular operating environment.

Because of the need for speed (large machines have to manage thousands of transactions in seconds) operating systems have to be written in low-level code. That means they are written and maintained by systems programmers, who are more concerned with keeping the computer running smoothly than in making things easy for the operator.

Systems software — and operating systems, in particular — used to be esoteric stuff, and the end-user rarely knew what operating system his mainframe ran, nor did he ever need to know.

The microcomputer changed all that. Software—applications and operating systems—used to belong to one machine, and need re-writing if they were moved on to another.

But the microcomputer brought the opportunity to make software portable, a revolution which brought about a huge new industry. Manufacturers could not rely on their users being locked into applications which would only run on their particular machine, and suppliers could write software packages which would work on many different machines, not just the one.

Portability started with CP/M, an operating system which was knocked out by Gary Kildall fairly hastily because (here is the truth about most OSes)—he was in a hurry to run an application.

Kildall never dreamed that CP/M would become the basis for a multi-million dollar industry. It just happened to be a piece of software which worked (though fairly rudimentary) and was there in the right place at the right time, just when the first generation of microcomputers were reaching the market. CP/M spread through the tight community of Silicon Valley like wildfire.

Pattern

The first eight-bit micro, the Apple and the Commodore Pet, had their own operating systems, and followed the familiar pattern of needing applications especially written for them. But the other eight-bit micros which flooded on to the market in their wake adopted CP/M, partly because it was cheap.

It did not take long for the people writing applications software to realise that if they wrote an application which worked with CP/M, they could address a very wide market, across many different machines.

On the other side of the Atlantic, in one of Britain's largest software houses, CAP, another micro operating system had been developed with the same idea of being portable. The BOS system, now sold by CAP spin-off MP&L, did not catch on as fast as CP/M, partly because it needed a lot of effort to implement, and once implemented, locked in its users to CAP applications very much as mainframe OSes did.

It was also expensive, compared to CP/M, and it did not have the advantage of being on the spot in Silicon Valley.

Once CP/M was established

as the "standard" operating system for 280-based micros, it grew an industry of its own.

More applications that appeared, the better it was for users and buyers, who were assured of having a choice, and never again getting "locked in" to one supplier which could charge what it liked.

CP/M was the beginning of competitive software pricing, and a high-volume, low-cost attitude to software packages. The operating environment became the driving force in the market.

The time IBM entered the micro market last year, CP/M rule OK, and looked invincible in the eight-bit arena. But the IBM Personal Computer like most of the new arrivals which came in its wake, had the new generation of 16-bit processors. These were larger, faster and generally more powerful, and feeling run high that a new portable operating system was needed for the 16-bit processors.

IBM was ready to toe the line by picking an independent operating system, did not do the predictable thing by picking the 16-bit versions of CP/M. It went instead, for the MS-DOS operating system, from Microsoft.

Microsoft was best-known for its language compilers, particularly the Basic language, but had entered the operating systems area with the acquisition of MS-DOS, sold to IBM for the PC under the name PC-DOS, and a version of the up-and-coming Unix operating system, Xenix.

Digital Research reacted to its rival by promptly acquiring some languages. MS-DOS was, indeed, written for the 16-bit 8088 and 8086 chips used by IBM in the PC, but it was still a single user system. Micro pundits predicted the victory of MS-DOS and the imminent death of CP/M.

Digital Research responded by beefing up CP/M—without losing access to that precious pool of applications—by providing 16-bit and multi-user versions of the system.

Variations

CP/M never really got sick, let alone close to death. What happened was that applications were quickly adapted for MS-DOS and the two systems fed the market side by side.

Legend has it that Gary Kildall lost the IBM business because he was out when IBM came to call. He maintains that IBM's embrace may well have been a deadly one, which would stifle CP/M's growth and development.

Digital Research has certainly come out with ever more interesting variations on the single theme: Concurrent CP/M, which runs several jobs for one user, and most recently the user-friendly VIP system which makes use of "windows" which split up the screen.

The boring truth is that the 16 bits do not make that much difference to the applications themselves, which perhaps explains why MS-DOS and CP/M have co-existed. The extra capacity allowed by the 16 bits makes little difference especially for common-or-garden applications dealing with accounts or administration. They do make it possible to handle large numbers and "number-crunching" applications such as financial modelling and equation solving.

The real importance of the 16-bit processor is that it opened up the possibility for small microcomputers to be truly multi-user and as "adult"

as minicomputers.

Most of the extra power in the 16-bit processors is invisible to the user: it all goes into making the systems software more sophisticated, and the operating system more helpful to the applications (and even sometimes to the user).

The applications, in their turn, have to be written for more than one user: this means incorporating sophisticated "locks" which prevented users from reaching the same piece of data at the same time, and corrupting it. These are written in at file and record level.

Challenge

The market opened up by the new 68000 and other similar processors was yet another challenge to manufacturers. The problem was to find a portable operating system which would make applications as widely transportable in the 16-bit multi-user area as CP/M has made them portable in the eight-bit market.

First, one or two, then a flood of manufacturers plumped for the Unix operating system from AT&T's research arm Bell Laboratories.

Like CP/M, Unix had not been developed with commercial success in mind, and for years had been licenced only to Unix community will adopt it."

universities and colleges, due to complex U.S. monopoly laws.

Now these have been lifted, and the last bar to Unix's commercial success removed. There are now plenty of "Unixlikes" like Microsoft's Xenix on the market, and most manufacturers, including Digital Equipment and IBM, have (sometimes grudgingly) given in to the Unix movement.

The system's rich variety of programming tools makes it a favourite of its programmers, but Unix was chosen primarily because of its portability. The system was conceived over 10 years ago as a research tool, ironically, and not a commercial system.

It is primarily a programming system, and is written in a very versatile language called C, which gives the system its adaptability. It is very easy to implement Unix on new processors, and it can be moved to new machine environments as more advanced processors are released.

At present, most 68000-based machines support Unix, but, as the chairman of the European Unix User Group, Mr. Emyr Jones recently pointed out: "There's no such thing as loyalty to a particular product. If something better than the 68000 comes along, then the years had been licenced only to Unix community will adopt it."



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